



DEPUTY SECRETARY OF DEFENSE
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WASHINGTON, DC 20301-1010

JAN 31 2018

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
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UNDER SECRETARIES OF DEFENSE
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ASSISTANT TO THE SECRETARY OF DEFENSE FOR PUBLIC
AFFAIRS
DIRECTOR OF NET ASSESSMENT
DIRECTOR, STRATEGIC CAPABILITIES OFFICE
DIRECTORS OF DEFENSE AGENCIES
DIRECTORS OF DOD FIELD ACTIVITIES

SUBJECT: Implementation Guidance for the Establishment of the Office of the Under Secretary of Defense for Research and Engineering and the Office of the Under Secretary of Defense for Acquisition and Sustainment

Secretary Mattis provided guidance in his January 5, 2018, memorandum for the continuity of leadership during the reorganization of the Office of the Under Secretary of Defense for Acquisition, Technology, and Logistics (OUSD(AT&L)), pursuant to the statutory changes taking effect on February 1, 2018.

This memorandum contains additional implementation guidance to support the establishment of OUSD for Research and Engineering (OUSD(R&E)) and OUSD for Acquisition and Sustainment (OUSD(A&S)), and to provide for continuity during the phased reorganization and realignment of responsibilities and resources. Accordingly, effective February 1, 2018, I direct the following actions:

- The resources and workforce (including the civilian and military workforce and contract personnel, hereinafter "workforce") currently within the Office of the Assistant Secretary of Defense (OASD) for Research and Engineering will transfer to the OUSD(R&E) and be under the authority, direction, and control of the OUSD(R&E).

