



TASK ORDER REQUEST (TOR)

GSC-QF0B-17-33108

Continuous Diagnostics and Mitigation (CDM) Dynamic and Evolving Federal Enterprise Network Defense - Group B (DEFEND B)

in support of:

Department of Homeland Security (DHS)



Issued to:

**all contractors under the General Services Administration (GSA) Alliant
Multiple Award Contracts**

Conducted under Federal Acquisition Regulation (FAR) 16.505

Issued by:

**The Federal Systems Integration and Management Center (FEDSIM)
1800 F Street, NW (QF0B)
Washington, D.C. 20405**

August 22, 2017

FEDSIM Project Number HS00796

SECTION B – SUPPLIES OR SERVICES AND PRICES/COSTS

B.1 GENERAL

The work shall be performed in accordance with all Sections of this Task Order (TO) and the contractor's Basic Contract, under which the resulting TO will be placed. An Acronym List to support this Task Order Request (TOR) is included in Section J, Attachment B.

B.2 CONTRACT ACCESS FEE (CAF)

The General Services Administration's (GSA) operating costs associated with the management and administration of this contract are recovered through a CAF. In accordance with the Alliant base contract, the CAF shall be 0.75 percent of the total TO value with a cap of \$100,000 per year per order (when order is in excess of \$13.3M per order year). This TO shall have a separate Contract Line Item Number (CLIN) to cover this access fee, and this CAF shall be obligated at TO Award (TOA).

B.3 ORDER TYPES

The contractor shall perform the effort required by this TO on a:

- a. Cost-Plus-Award-Fee (CPAF) basis for:
 1. Mandatory CLINs 0001, 1001, 2001, 3001, 4001, and 5001
 2. Optional CLINs 0002, 1002, 2002, 3002, 4002, and 5002
- b. Cost Reimbursable, Not-to-Exceed (NTE) basis for:
 1. CLINs 0003, 1003, 2003, 3003, 4003, and 5003
 2. CLINs 0004, 1004, 2004, 3004, 4004, and 5004
 3. CLINs 0005, 1005, 2005, 3005, 4005, and 5005
 4. CLINs 0006, 1006, 2006, 3006, 4006, and 5006

The work shall be performed in accordance with all Sections of this TO and the offeror's Basic Contract, under which the resulting TO will be placed.

B.4 SERVICES AND PRICES/COSTS

Long-distance travel is defined as travel over 50 miles from the contractor's facility or assigned location. Local travel will not be reimbursed.

The following abbreviations are used in this price schedule:

CLIN	Contract Line Item Number
CPAF	Cost-Plus-Award-Fee
NTE	Not-to-Exceed
ODC	Other Direct Cost

SECTION B – SUPPLIES OR SERVICES AND PRICES/COSTS

B.4.1 BASE PERIOD:

MANDATORY LABOR CLIN

CLIN	Description	Cost	Award Fee _____ %	Total CPAF
0001	Labor (Tasks 1-3)	\$	\$	\$

OPTIONAL LABOR CLIN

CLIN	Description	Cost	Award Fee _____ %	Total CPAF
0002	Labor (Tasks 4-5)	\$	\$	\$

COST REIMBURSEMENT TRAVEL, TOOLS, and ODC CLINs

CLIN	Description		Total NTE Price
0003	Long-Distance Travel Including Indirect Handling Rate _____ %	NTE	\$ 500,000
0004	Tools Including Indirect Handling Rate _____ %	NTE	\$ 47,992,856
0005	ODCs Including Indirect Handling Rate _____ %	NTE	\$ 5,000,000

CONTRACT ACCESS FEE

CLIN	Description		Total Ceiling Price
0006	Contract Access Fee	NTE	Amount entered at award

TOTAL CEILING BASE PERIOD CLINs: \$ _____

SECTION B – SUPPLIES OR SERVICES AND PRICES/COSTS

B.4.2 FIRST OPTION PERIOD

MANDATORY LABOR CLIN

CLIN	Description	Cost	Award Fee _____ %	Total CPAF
1001	Labor (Tasks 1-3)	\$	\$	\$

OPTIONAL LABOR CLIN

CLIN	Description	Cost	Award Fee _____ %	Total CPAF
1002	Labor (Tasks 4-5)	\$	\$	\$

COST REIMBURSEMENT TRAVEL, TOOLS, and ODC CLINs

CLIN	Description		Total NTE Price
1003	Long-Distance Travel Including Indirect Handling Rate _____ %	NTE	\$ 500,000
1004	Tools Including Indirect Handling Rate _____ %	NTE	\$ 49,267,270
1005	ODCs Including Indirect Handling Rate _____ %	NTE	\$ 5,000,000

CONTRACT ACCESS FEE

CLIN	Description		Total Ceiling Price
1006	Contract Access Fee	NTE	Amount entered at award

TOTAL CEILING FIRST OPTION PERIOD CLINs: \$ _____

SECTION B – SUPPLIES OR SERVICES AND PRICES/COSTS

B.4.3 SECOND OPTION PERIOD

MANDATORY LABOR CLIN

CLIN	Description	Cost	Award Fee _____%	Total CPAF
2001	Labor (Tasks 1–3)	\$	\$	\$

OPTIONAL LABOR CLIN

CLIN	Description	Cost	Award Fee _____%	Total CPAF
2002	Labor (Tasks 4-5)	\$	\$	\$

COST REIMBURSEMENT TRAVEL, TOOLS, and ODC CLINs

CLIN	Description		Total NTE Price
2003	Long-Distance Travel Including Indirect Handling Rate _____%	NTE	\$ 500,000
2004	Tools Including Indirect Handling Rate _____%	NTE	\$ 45,844,009
2005	ODCs Including Indirect Handling Rate _____%	NTE	\$ 5,000,000

CONTRACT ACCESS FEE

CLIN	Description		Total Ceiling Price
2006	Contract Access Fee	NTE	Amount entered at award

TOTAL CEILING SECOND OPTION PERIOD CLINs: \$ _____

SECTION B – SUPPLIES OR SERVICES AND PRICES/COSTS

B.4.4 THIRD OPTION PERIOD

MANDATORY LABOR CLIN

CLIN	Description	Cost	Award Fee _____ %	Total CPAF
3001	Labor (Tasks 1-3)	\$	\$	\$

OPTIONAL LABOR CLIN

CLIN	Description	Cost	Award Fee _____ %	Total CPAF
3002	Labor (Tasks 4-5)	\$	\$	\$

COST REIMBURSEMENT TRAVEL, TOOLS, and ODC CLINs

CLIN	Description		Total NTE Price
3003	Long-Distance Travel Including Indirect Handling Rate _____ %	NTE	\$ 500,000
3004	Tools Including Indirect Handling Rate _____ %	NTE	\$ 60,045,649
3005	ODCs Including Indirect Handling Rate _____ %	NTE	\$ 5,000,000

CONTRACT ACCESS FEE

CLIN	Description		Total Ceiling Price
3006	Contract Access Fee	NTE	Amount entered at award

TOTAL CEILING THIRD OPTION PERIOD CLINs: \$ _____

SECTION B – SUPPLIES OR SERVICES AND PRICES/COSTS

B.4.5 FOURTH OPTION PERIOD

MANDATORY LABOR CLIN

CLIN	Description	Cost	Award Fee _____ %	Total CPAF
4001	Labor (Tasks 1–3)	\$	\$	\$

OPTIONAL LABOR CLIN

CLIN	Description	Cost	Award Fee _____ %	Total CPAF
4002	Labor (Tasks 4-5)	\$	\$	\$

COST REIMBURSEMENT TRAVEL, TOOLS, and ODC CLINs

CLIN	Description		Total NTE Price
4003	Long-Distance Travel Including Indirect Handling Rate _____ %	NTE	\$ 500,000
4004	Tools Including Indirect Handling Rate _____ %	NTE	\$ 56,758,761
4005	ODCs Including Indirect Handling Rate _____ %	NTE	\$ 5,000,000

CONTRACT ACCESS FEE

CLIN	Description		Total Ceiling Price
4006	Contract Access Fee	NTE	Amount entered at award

TOTAL CEILING FOURTH OPTION PERIOD CLINs: \$ _____

SECTION B – SUPPLIES OR SERVICES AND PRICES/COSTS

B.4.6 FIFTH OPTION PERIOD

MANDATORY LABOR CLIN

CLIN	Description	Cost	Award Fee ____%	Total CPAF
5001	Labor (Tasks 1-3)	\$	\$	\$

OPTIONAL LABOR CLIN

CLIN	Description	Cost	Award Fee ____%	Total CPAF
5002	Labor (Tasks 4-5)	\$	\$	\$

COST REIMBURSEMENT TRAVEL, TOOLS, and ODC CLINs

CLIN	Description		Total NTE Price
5003	Long-Distance Travel Including Indirect Handling Rate ____%	NTE	\$ 500,000
5004	Tools Including Indirect Handling Rate ____%	NTE	\$ 62,933,717
5005	ODCs Including Indirect Handling Rate ____%	NTE	\$ 5,000,000

CONTRACT ACCESS FEE

CLIN	Description		Total Ceiling Price
5006	Contract Access Fee	NTE	Amount entered at award

TOTAL CEILING FIFTH OPTION PERIOD CLINs: \$ _____

GRAND TOTAL CEILING ALL CLINs: \$ _____

B.5 SECTION B TABLES

B.5.1 INDIRECT/MATERIAL HANDLING RATE

Long-Distance Travel, Tools, and ODC costs incurred may be burdened with the contractor's indirect/material handling rate in accordance with the contractor's disclosed practices, provided that the basic contract does not prohibit the application of indirect rate(s) on these costs.

- a. If no indirect/material handling rate is allowable in accordance with the contractor's disclosed practices, no indirect/material handling rate shall be applied to or reimbursed on these costs.
- b. If no rate is specified in the schedule of prices above, no indirect rate shall be applied to or reimbursed on these costs.

The indirect handling rate over the term of the TO shall not exceed the rate specified in the schedule of prices above.

B.5.2 DIRECT LABOR RATES

All proposed labor categories shall be mapped to existing Alliant labor categories.

B.6 INCREMENTAL FUNDING

B.6.1 INCREMENTAL FUNDING LIMITATION OF GOVERNMENT'S OBLIGATION

Incremental funding in the amount of \$_____ (*to be completed at award*) for CLINs 0001 through 0006 is currently allotted and available for payment by the Government. Additional incremental funding for these CLINs may be allotted and available for payment by the Government as the funds become available. The estimated Period of Performance (POP) covered by the allotments for the mandatory CLINs is from award through _____ (*to be completed at award*), unless otherwise noted in Section B. The TO may be modified to add funds incrementally up to the maximum of _____ (*to be completed at award*) over the performance period of this TO. These allotments constitute the estimated cost for the purpose of Federal Acquisition Regulation (FAR) Clause 52.232-22, Limitation of Funds, which applies to this TO on a CLIN-by-CLIN basis.

B.6.1.2 INCREMENTAL FUNDING CHART FOR CPAF

See Section J, Attachment G - Incremental Funding Chart (Excel Spreadsheet).

B.7 AWARD FEE PLANNED VALUE/RESULTS REPORTING TABLE

The Award Fee Determination Plan (AFDP) documents the award fee. See Section J, Attachment E – Award Fee Determination Plan (Word document).

C.1 BACKGROUND

The Continuous Diagnostics and Mitigation (CDM) program is a dynamic approach to fortifying the cybersecurity of Government networks and systems. The cyber landscape in which Federal Agencies operate is constantly changing and dynamic. Threats to the nation's information security continue to evolve and Government leaders recognize the need for a modified approach to protecting our cyber infrastructure. The CDM Program enables DHS, along with Federal Agencies and state, local, regional, and tribal governments, with the ability to enhance and further automate their existing continuous network monitoring capabilities, correlate and analyze critical cybersecurity-related information, and enhance risk-based decision making at the Agency and Federal enterprise level. The CDM Program benefits participating Agencies by helping to identify information security risks on an ongoing basis so that Agencies can rapidly detect and then respond to information security events.

Congress established the CDM program to provide adequate, risk-based, and cost-effective cybersecurity and more efficiently allocate cybersecurity resources. CDM provides Federal departments and agencies with capabilities and tools that identify cybersecurity risks on an ongoing basis prioritize these risks based upon potential impacts, and enable cybersecurity personnel to mitigate the most significant problems first.

The CDM Program is organized by phases as identified below in Diagram 1: CDM Phases.

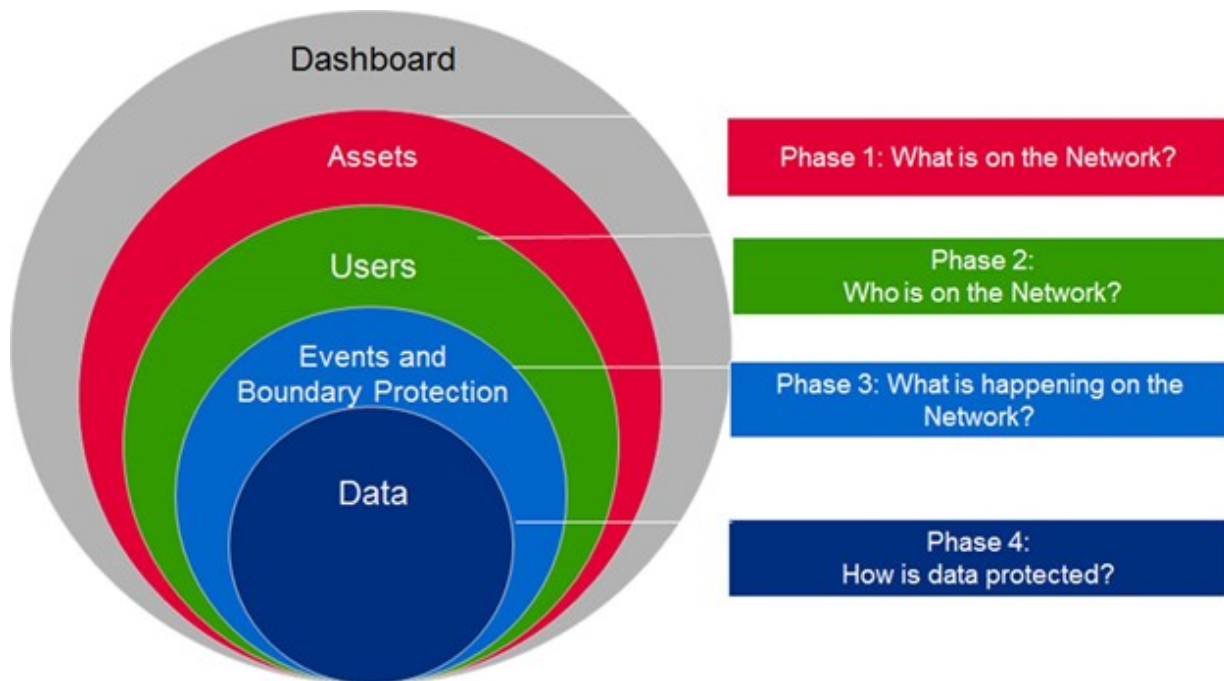


Diagram 1: CDM Phases

Starting in January 2013, the Department of Homeland Security (DHS) (operating on behalf of the participating Agencies) provided tools/sensors and services to execute Phase 1 of the CDM Program, which implemented CDM solutions at each Agency in this TO. Beginning in June 2016, DHS provided tools/sensors and services to participating Agencies to execute Phase 2 of the CDM Program.

C.1.1 PURPOSE

The purpose of this TO is to resolve CDM capability gaps, enhance existing CDM capabilities, introduce new CDM capabilities, and provide support to the CDM solutions of participating Agencies leading to a strengthening of their overall cybersecurity posture. The CDM solutions include CDM approved products, configured to reflect the DHS CDM Program priorities and Agency policies as appropriate, that implements a common set of capabilities and enable increased risk-reduction and alignment with Agency risk tolerance.

C.1.2 DHS CDM PROGRAM MISSION

The CDM Program is managed within the DHS National Protection and Programs Directorate, (NPPD)/Office of Cybersecurity and Communications (CS&C)/Network Security Deployment (NSD) Division, responsible for enhancing the security, resilience, and reliability of the Nation’s cyber and communications infrastructure. The DHS CDM Program mission is to safeguard and secure cyberspace in an environment where the threat of cyber-attack is continuously growing and evolving. The CDM Program defends the United States (U.S.) Federal IT networks from cybersecurity threats by providing continuous monitoring sensors (tools), diagnosis, mitigation tools, and associated services to strengthen the security posture of Government networks. DHS has been given the authority and Federal funding to implement the CDM Program to ensure that the approach to continuous monitoring is consistent, meets a common set of capabilities, and leverages centralized acquisition to improve the speed of procurement and achieve significant cost savings by consolidating like Federal requirements into “buying groups.” This TO is intended to achieve those objectives.

C.2 SCOPE

The scope of this TO encompasses all phases of the CDM Program in implementing a common set of CDM capabilities across Federal agencies. The scope of this TO includes:

- a. Provisioning Agencies with CDM approved products, supporting ancillary products, and the associated services to the participating Agencies
- b. Filling gaps in existing Agency CDM solutions to achieve a common set of capabilities
- c. Operating and maintaining (O&M) the existing CDM Solution, while continuing to enhance and refresh CDM approved products, as appropriate
- d. Planning for Agency support of provisioning, configuring, operating, testing, and managing CDM tools, sensors, Agency-level dashboards, and data feeds as well as support for CDM Solution’s governance
- e. Integrating, Operating, and Maintaining new tools into the Agency-level CDM Dashboard
- f. Developing, implementing and maintaining the capability for CDM approved products to report information to the Agency-level CDM Dashboard
- g. Designing, building, deploying, and operating CDM Solution for component offices of the participating agencies that opt-in to the CDM Program
- h. Agency-specific training for the CDM Solution, the Agency CDM Dashboard, and CDM governance

The performance of this TO is primarily at the contractor’s facility. The contractor’s facility shall

include spaces suitable for a development and test facility and to support classified IT storage.

C.2.1 SUPPORTED AGENCIES

This TO will support the DHS CDM Program Office by providing and/or enhancing CDM solutions at the following Federal Agencies and their components, hereafter referred to as the Group B Agencies:

- a. Executive Office of the President (EOP) of the United States (Office of Management and Budget (OMB) MAX)
- b. United States Department of Energy (DOE)
- c. United States Department of Interior (DOI)
- d. United States Department of Transportation (DOT)
- e. United States Office of Personnel Management (OPM)
- f. United States Department of Agriculture (USDA)
- g. United States Department of Veteran Affairs (VA)

C.3 OBJECTIVES

The objective of this TO is to operate and enhance the existing Group B Agencies CDM solution. This objective will be accomplished in compliance with applicable standards, improvement of detection, and analysis of IT security events, in cooperation with the DHS CDM Program Office and the Group B Agency end users.

Additional CDM Program objectives for the TO are:

- a. Reduce Agency threat surface through strengthening cybersecurity of Agency IT assets
- b. Achieve the most advantageous cost and price discounts while provisioning Agencies with CDM tools and capabilities
- c. Deliver flexible services that can accommodate dynamic cyber environments
- d. Timely completion of work to ensure delivered CDM capabilities are fully implemented at receiving Agencies
- e. Promote transparent and effective communications that accurately presents status to CDM stakeholders

C.4 CDM CURRENT AND FUTURE STATES

CDM enables activities designed to strengthen the cybersecurity posture of the Federal civilian .gov networks. Specifically, the tools and sensors and associated services benefit the CDM Program by providing the following:

- a. Simplifying the security authorization process by helping to automate security assessments
- b. Continuously monitoring and reporting system security status to Agency cybersecurity personnel via the Agency CDM Dashboard
- c. Providing specific details to help prioritize remediation efforts
- d. Allowing system owners, risk managers, authorizing officials, and other stakeholders to make better risk-management decisions

SECTION C – PERFORMANCE WORK STATEMENT

- e. Automated reporting the security posture of Agency IT assets to the Federal Dashboard, reducing the requirement for manual reporting

The remainder of Section C.4 summarizes the CDM Current State, CDM Desired Future State, and CDM Technical Capabilities. Where there is a perceived conflict between Section C.4 and the CDM Technical Capabilities Requirements Documents, Volumes 1 and 2 (Section J, Attachments Y.1 and Y.2), the CDM Technical Capabilities Requirements Documents will take precedence.

C.4.1 CDM CURRENT STATE

An Agency-specific CDM solution is currently operating on the Agencies' networks with diverse Information Technology (IT) environments. The CDM solutions maintain a degree of consistency across the Group B Agencies by leveraging a similar set of Commercial Off-the-Shelf (COTS) tools. These tools have been reviewed by the DHS CDM Program Office to identify that they meet the capabilities of or in conjunction together meet the requirements specified in CDM Technical Capabilities Requirements Document, Volumes 1 and 2 (Section J, Attachments Y.1 and Y.2). A list of approved CDM Tools is maintained by the DHS CDM Program Office as the Approved Product List (APL), and is located at www.gsa.gov/CDM.

CDM approved and ancillary tools currently in use at the Agencies, as well as high-level IT and network infrastructure descriptions for each Agency supported by this TO are identified in the Agency-specific IT/Network Environment Summary Information provided by the Government. The Government desires that the contractor leverage any existing Agency investments when developing a solution for any CDM capability enhancement or new integration.

The CDM system architecture, shown below in Diagram 2 – CDM Architecture, illustrates the CDM Full Operating Capabilities (FOC) vision once it has been implemented within the Group B Agencies.

- a. Area A is the location for tools and sensors that, together, provide the coverage of the CDM Capabilities
- b. Area B is the integration point solution that supports the required operational control points for the CDM Solution
- c. Area C is the Agency CDM Dashboard(s) that integrates into the Agency CDM Solution
- d. Area D is the Federal CDM Dashboard

SECTION C – PERFORMANCE WORK STATEMENT

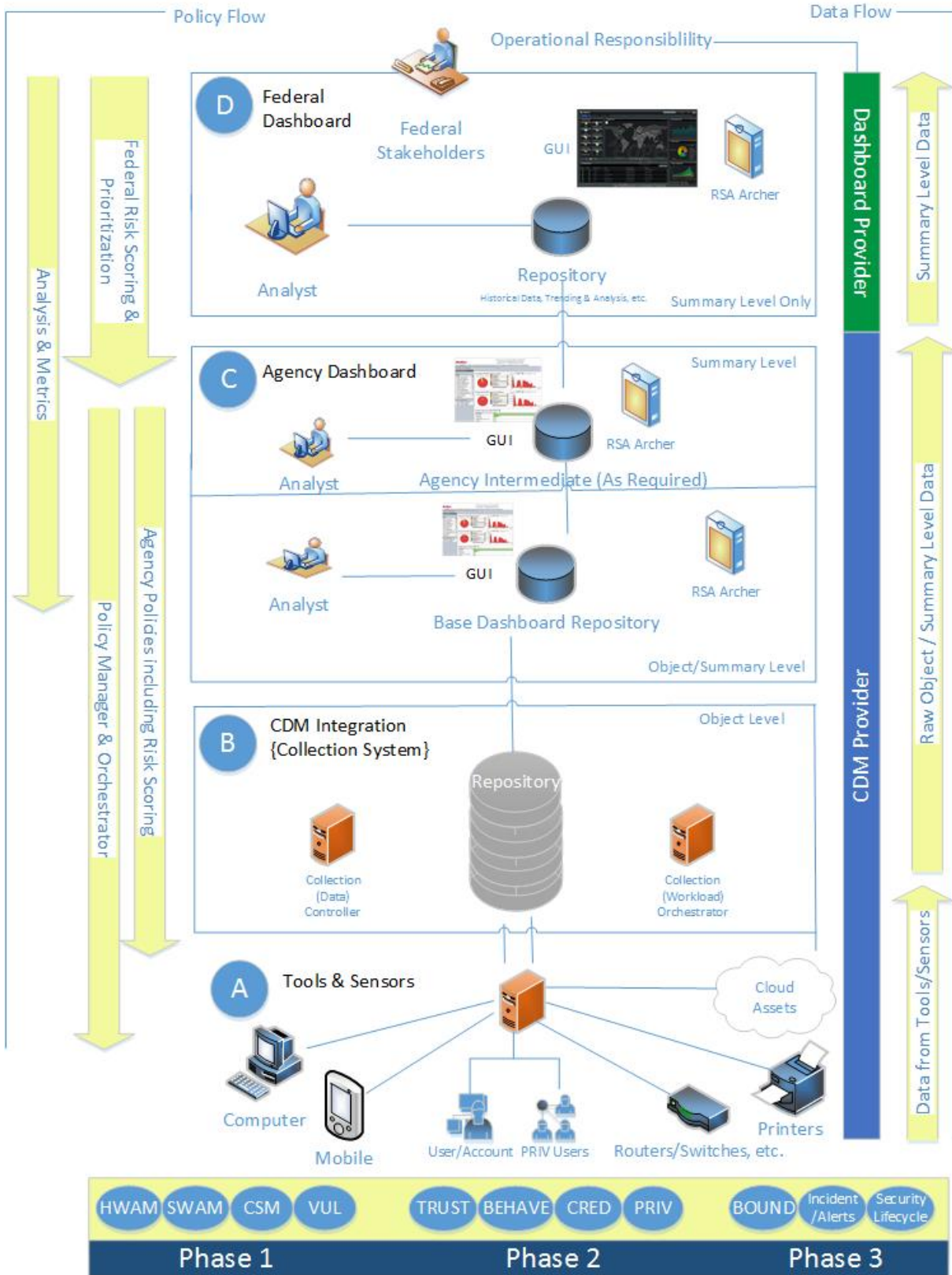


Diagram 2: CDM Architecture

C.4.2 CDM DESIRED FUTURE STATE

The CDM solutions at each Agency must meet the operational and functional requirements as detailed in CDM Technical Capabilities Requirements Documents, Volumes 1 and 2 (Section J, Attachments Y.1 and Y.2) for all CDM areas.

The Government requires an integrated solution that includes support for each Phase of the CDM Program. This multi-phase integrated solution will provide a common set of capabilities across the Agencies to fulfill the capabilities of the four phases of the CDM Program. The Government desires continued enhancement of data aggregation for the Agency dashboards, then integration through the Federal Dashboard to improve the visibility and identification of cyber threats to Federal Networks. In support of the existing CDM solutions, the contractor shall sustain an integration layer to the Agency and Federal dashboards, update the Agency dashboard releases, and integrate the Phase One and Two capabilities. Maintaining the current solution is not merely continuing a steady state, it requires flexibility, agility, and responsiveness to the evolving cyber threats facing Government networks.

The solution should leverage, to the maximum extent possible, modern practices and COTS technology to iteratively develop and deploy an integrated CDM solution.

The solution should be designed and developed, first and foremost, with the Agencies and their end users experience in mind. The solution should advance the CDM Program’s objective to provide a common set of capabilities, but be configured and tailored for Agency needs to provide easy access to the appropriate workflows, tools, reports, and data. The user solutions shall be designed in a way that is easy to use so as to reduce the need for system training.

Given the criticality of the CDM mission, the solution must:

- a. Meet or exceed industry standards for system availability
- b. Secure certain data in a way that ensures it can be seen and accessed only by those with a “need to know”
- c. Integrate seamlessly with all legacy applications and external partners

Remain available to users even during a Continuity of Operations (COOP) event such a manmade or natural disaster.

The solution should allow the data to be aggregated and cleaned to support data analytics and reporting needs without adversely impacting the performance of transactional systems/applications.

Due to rigid governance structures, diversity of mission, and the interconnectedness of the Agencies’ environments, most Agencies have yet to develop an enterprise-class IT solution using modern system development practices. Regardless, the CDM Program has a strong preference for utilizing modern development methodologies including, but not limited to, Agile Scrum, Kanban, or Scaled Agile Framework (SAFe).

CDM tools and sensors will need to be refreshed as appropriate. The solution should provide continued integration, operation, and maintenance of the Agency level CDM Dashboard ensuring that all installed CDM tools and sensors report to the Agency Dashboard as necessary. The Government recognizes that many of the CDM Tools and sensors are able to meet multiple phase capabilities and therefore any solution must to the maximum extent possible and practicable build off of the existing CDM investments.

SECTION C – PERFORMANCE WORK STATEMENT

The CDM program requires improved support to identify efficiencies and cost savings, as well as progress tracking and the ability to track deployment schedules across the Agencies.

C.4.3 CDM TECHNICAL CAPABILITIES

The CDM Program is organized by phases, which are not necessarily sequential, and the Government may require the contractor to provide support on multiple phases in parallel. Each CDM phase consists of multiple CDM capabilities, which are summarized in the following sections. The detailed functional and operational requirements of the capability areas can be found in the CDM Technical Capabilities Requirements Document, Volume 2 (Section J, Attachment Y.2). The Government desires that the contractor leverage existing Agency investments when developing Solutions for CDM capabilities. The contractor shall provide support to the Section C.6 Tasks to accomplish the following:

C.4.3.1 MANAGE “WHAT IS ON THE NETWORK?”

CDM Phase 1 requires the contractor to acquire and deploy CDM approved products that support the CDM Program Phase 1 capabilities (i.e., Hardware Asset Management (HWAM), Software Asset Management (SWAM), Configuration Setting Management (CSM), and Vulnerability Management (VUL)).

The focus of CDM Phase 1 is to manage assets by identifying “What is on the network?” Specifically, this includes identifying the existence of hardware, software, configuration characteristics and known security vulnerabilities. HWAM and SWAM cover verification and validation for the existence of hardware devices, and the accurate identification of approved software components. CSM covers the verification and validation that hardware devices have the correct security configuration settings, and the system platform is hardened to reduce the platform attack surface. VUL covers verification and validation of preventing and detecting software vulnerabilities to measure software assurance for built and acquired software components.

Each Agency in this TO has made Phase 1 investments, and the contractor shall identify and fill any existing gaps in Phase 1 functionality. This TO expands the CDM Phase 1 functionality to assets that were not previously covered; these are identified in Table 1: CDM Phase 1 Capabilities.

Functional Area	Assets Targeted for Coverage by Prior CDM Task Orders	Additional Assets Targeted for Coverage through this Task Order
CDM Phase 1		
HWAM	End point (Workstations, Servers); Network Devices (infrastructure), IP addressable assets	Mobile Devices and Mobile Device Manager (MDM) (h); Cloud- Based Assets (g)
SWAM	Operating System (a), Common Applications (b), Other Applications (c), Application Integrity (e.g., Whitelisting) (4)	Mobile Devices (h), Cloud- Based Assets (g), Code Validation (e)

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Functional Area	Assets Targeted for Coverage by Prior CDM Task Orders	Additional Assets Targeted for Coverage through this Task Order
CDM Phase 1		
CSM	Operating System (a), Common Applications (b)	Mobile Devices (h); Cloud- Based Assets (g), Database (DB)/Web Common Weakness Enumerations (CWEs) (f)
VUL	Operating System (a), Common Applications (b)	Mobile Devices(h); Cloud- Based Assets (g); DB/Web CWEs (f)

Table 1: CDM Phase 1 Capabilities

The following defines the assets identified in the above table:

- a. Operating System - As defined in the National Vulnerability Database (NVD) product category of “Operating System” within the Common Platform Enumerations (CPEs)
- b. Common Applications - Generally defined in NVD as not “Operating System,” to include categories as “desktop application” or “database management” for the CPE
- c. Other Applications - Software that does not have identification within NVD (SWAM)
- d. Application Integrity - The part of SWAM that assures the asset identified is a correct and proper instance and is fully authorized. This is usually done through a whitelisting tool and method (SWAM)
- e. Code Validation - The part of SWAM that assures the code used to create applications does not contain vulnerabilities
- f. DB/Web CWEs - This is for products specifically designed to manage Database/Web vulnerabilities or configuration settings and reporting in the form of CWEs versus Common Vulnerability Enumerations (CVEs)
- g. Cloud Assets - As defined in the National Institute of Standards and Technology (NIST) Special Publication (SP) 800-145, “cloud computing is a model for enabling ubiquitous, convenient, on-demand network access to a shared pool of configurable computing resources (e.g., networks, servers, storage, applications, and services) that can be rapidly provisioned and released with minimal management effort or service provider interaction.”
- h. Mobile Devices and MDM - Mobile device scope will include integration services with existing Agency MDM solutions and the extent to which the MDM is compliant with Agency defined MDM security benchmark. As defined in NIST SP 800-124 Rev 1 (or most current version), “The following hardware and software characteristics collectively define the baseline of mobile devices:
 1. A small form factor
 2. At least one wireless network interface for network access (data communications). This interface uses Wi-Fi, cellular networking, or other technologies that connect the mobile device to network infrastructures with connectivity to the Internet or other data networks

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3. Local built-in (non-removable) data storage
4. An operating system that is not a full-fledged desktop or laptop operating system
5. Applications available through multiple methods (provided with the mobile device, accessed through web browser, acquired and installed from third parties)”

The expansion of CDM capabilities to Agency Cloud and Mobile environments are addressed in the two following sections.

C.4.3.1.1 COVERAGE OF CLOUD ASSETS

The CDM approach to expanding CDM capabilities to Agency cloud environments requires that the cloud be viewed as two distinct ecosystems. In the first cloud ecosystem, an Agency has identifiable assets that would appear as extensions to the Agency’s on premise ecosystem (this could be viewed as a private Infrastructure as a Service (IaaS)). In this scenario, the standard CDM Architecture that is used for an on premise CDM Solution shall be extrapolated to cloud assets.

In the second cloud ecosystem, full transparency to assets is not available, such as in a shared service and/or the mechanism used in defining the relationship between the Cloud Service Provider (CSP) and Agency. In this cloud ecosystem only the applicable tracking of CDM metrics applies, which in general is information provided within the FedRAMP process and agreements. Major items (several of which are beyond the Phase 1 requirements) that need to be conveyed to the Agency from the CSP would include:

- a. Vulnerabilities of concern to the Agency
- b. Incident Response interactions
- c. Method of Control Assessment to integrate to Agency’s Ongoing Assessment/Authorization
- d. Process/mechanism for supporting government’s post-incident forensics activities
- e. Enterprise Account hijacking as it pertains to Agency virtual environment(s)
- f. Availability and support of Application Programming Interface (API) for Agencies to automate the extraction of necessary logs that provides situational awareness (e.g. netflow, user access, etc.)
- g. Integration of security logs into the Agency security toolsets
- h. CSP approach to data deletion
- i. CSP Ability to mitigate Distributed Denial of Service (DDOS) attacks
- j. Disclosure of malicious provisioning of CSP enterprise resources to Agency customers

In this second cloud ecosystem, the contractor shall identify a connection mechanism to the CSP service data source and establish a work flow to provide this information to the Agency’s CDM Solution, and ultimately to the CDM Dashboard. The development of this connection mechanism shall address all requirements of CDM Technical Capabilities Requirements Document, Volumes 1 and 2 (Section J, Attachments Y.1 and Y.2), unless otherwise noted in which case a rationale for exclusion shall be provided. For example, in Phase 1, only VUL requirements may be addressed since HWAM, SWAM and CM are not under the control of the Agency.

C.4.3.1.2 COVERAGE OF MOBILE ASSETS

The Agencies supported in this TO are expected to establish and deploy an enterprise mobile solution, like a MDM, that will support mobile asset reporting and policy control. The establishment of an MDM and any related infrastructure are not within the scope of this TO and are thus the requirement of the Agency. Further, configuring an existing Agency MDM according to security benchmarks is not within the scope of this TO. The contractor shall integrate CDM data from existing Agency mobile solutions, such as an MDM, into the Agency’s CDM Solution. The contractor shall establish a data exchange mechanism to an Agency deployed MDM (or similar mobile enterprise solution) and establish a work flow to provide this information to the Agency’s CDM Solution, and ultimately to the CDM Dashboard.

C.4.3.2 MANAGE “WHO IS ON THE NETWORK?”

CDM Phase 2 requires the contractor to acquire and deploy CDM approved products that support the CDM Phase 2 capabilities (TRUST, BEHAVE, CRED, and PRIV).

The focus of CDM Phase 2 to is to determine “Who is on the network?” Specifically, this includes identifying and determining the users or systems with access authorization, authenticated permissions and granted resource rights. The CDM Phase 2 capabilities collectively cover the verification and validation of allowed user privileges, user owned credentials, user security behavior training and appropriately granted resource access rights to users.

Each Agency in this TO has made or is in process of making Phase 2 investments, and the contractor shall identify and fill any existing gaps in Phase 2 functionality. This TO expands CDM Phase 2 functionality to assets that were not previously covered, and are identified in Table 2: CDM Phase 2 Capabilities.

Functional Area	Assets Targeted for Coverage by Prior CDM TOs	Additional Assets Targeted for Coverage through this TO
CDM Phase 2		
TRUST	Agency Users/Accounts	Accounts for Cloud/Mobile Assets
BEHAVE	Agency Users/Accounts	Accounts for Cloud/Mobile Assets
CRED	Agency Users/Accounts	Accounts for Cloud/Mobile Assets
PRIV	Agency Users/Accounts	Accounts for Cloud/Mobile Assets

Table 2: CDM Phase 2 Capabilities

In Table 2, the following definitions apply:

User - A generic term that applies to any entity (including non-person entities) that access any resource, physical or logical, in an organization.

Account - The means by which a user can access a system.

C.4.3.3 MANAGE “WHAT IS HAPPENING ON THE NETWORK AND HOW IS THE NETWORK PROTECTED?”

CDM Phase 3 requires the contractor to acquire and deploy CDM approved products that support the CDM Program Phase 3 capability areas of Manage Events (MNGEVT); Operate, Monitor and Improve (OMI); Design and Build in Security (DBS); and Boundary Protection (BOUND).

MNGEVT is preparing for events/incidents, gathering appropriate data from appropriate sources, and identifying incidents through analysis of data. This capability covers verification and validation of processes, policies, and procedures supporting cybersecurity preparation, audit and log data collection, security analysis of audit/log data, and incident reporting to provide forensic evidence of malicious or suspicious behavior (Section J, Attachment Y.2, Section II – 4.2).

OMI includes audit data collection and analysis, incident prioritization and response, and post-incident activities (e.g., information sharing). This capability covers verification and validation of processes/procedures to prioritize incidents and associated response actions, to quickly mitigate the impact of an incident, take appropriate remediation actions to eliminate the impact (restore normal operations) of the same incident, and to support information sharing and collaboration (both internal and external) to minimize or prevent the impact of future incidents (Section J, Attachment Y.2, Section II – 4.3).

DBS is preventing exploitable vulnerabilities from being effective in the software/system while in development or deployment. The DBS process is focused on identifying, controlling and removing weaknesses/vulnerabilities from the software/system. Exploitable vulnerabilities may include software/system design, coding errors, software/system designs that leave a large and complex attack surface that cannot be defended, and weaknesses that can only be exploited during system/software execution. This capability covers verification and validation of preventing and detecting software vulnerabilities to measure software assurance for built and acquired software components (Section J, Attachment Y.2, Section II – 4.4),

The focus of BOUND is to provide boundary protection for the interior of the network from all interconnections to other external networks. Specifically, it is the determination of the user/system actions and behavior at the network boundaries and within the computing infrastructure. This capability covers verification and validation of logical and physical network interfaces to reduce intrusive, malicious and disruptive attacks, cryptographic mechanisms to ensure confidentiality and integrity of data on the network, and methods to identify security incidents (Section J, Attachment Y.2, Section II – 4.1).

The following sections (C.4.3.3.1 through C.4.3.3.8) summarize CDM Phase 3 capabilities that represent a new CDM area of capabilities for the Group B Agencies.

C.4.3.3.1 INCIDENT RESPONSE AUTOMATION

Incident response automation is the orchestration that is necessary to support the respond function with automated tools to the maximum extent possible. Orchestration to support the respond function is focused on providing tools and sensors that provide the following functionalities:

- a. Incident response event notification
- b. Incident handling data collection
- c. Incident monitoring

- d. Incident reporting
- e. Incident response devices

These capabilities are focused on the aspects of the incident handling process, rather than the aspects of reporting the incident response activities. In each of these capabilities, the focus is on being able to collect data, correlate that data, analyze the data, and provide notifications to the incident response staff. This capability includes the ability to automate the incident response process where possible to include the following functionalities:

- a. Scanning for recognition of malicious content
- b. Automated malware analysis tools
- c. Aggregation of threat intelligence data

Incident response automation (including response) will be focused on collating and condensing relevant information for intelligent decision making that ultimately facilitates positive discovery and reporting of incidents, subject to CDM guidance. The contractor shall work with existing security operation center (SOC) assets under this capability area to provide a holistic solution that achieves the results stipulated in the CDM Technical Capabilities Requirements Documents (Section J, Attachments Y.1 and Y.2).

C.4.3.3.2 ONGOING ASSESSMENT

The Government requires a capability to help achieve greater automation, accuracy and currency related to the implementation status of Agency NIST 800-53 controls (most current version) and Agency-defined parameters. The current, relatively labor intensive process of conducting NIST 800-53a security assessments offers the CDM Program an opportunity to enable significant efficiencies, cost-savings and increased data quality by incorporating existing CDM data and technologies with new capabilities.

Ongoing assessment relates the existing Agency Dashboard object and/or summary information to an Agency's associated NIST SP 800-53 controls as defined and implemented so that each Agency's posture is continuously automated for Agency authorization decisions relative to their stated risk tolerance.

The objective of ongoing assessment is the continuous assessment of Agency security and privacy policies related to static object attributes (i.e., actual state and desired state) for threat behaviors which impact the security and privacy posture of an Agency's existing NIST SP 800-53 controls and countermeasures, and identification of new component weaknesses and vulnerabilities that represent unauthorized deviations to an Agency.

C.4.3.3.3 ONGOING AUTHORIZATION

The Government has a need to improve the efficiency, data quality and currency, and reduce cost related to current security authorization processes.

Ongoing authorization uses the results of the ongoing assessment of NIST SP 800-53 controls for all previous phases of CDM as a set of inputs for the orchestration of ongoing authorization, risk assessment and acceptance processes. These processes support and orchestrate with the needs of Agency personnel assigned to oversee Agency risk-tolerance in accordance with the status of the required NIST 800-53r4 controls and Agency-specific parameters.

Ongoing authorization allows Agencies, senior risk management, and cybersecurity personnel in particular, the ability to quickly assess security risk against acceptable security risk levels and adjust security requirements or NIST SP 800-53 controls and countermeasures to ensure that an acceptable level of security risk is maintained. This approach is much more efficient than the traditional multiyear security assessment and authorization methods which Agencies maintain and accept residual risk.

The ability to automate the determination and necessary updates to NIST 800-53 controls and countermeasures, to allow systems to be evaluated and authorized when CDM system changes are made, or automate Plan of Action and Milestone (POA&M) creation when security controls are identified as not maintaining risk at approved levels as defined by Agencies.

C.4.3.3.4 BOUND FILTERING BY NETWORK

The BOUND function provides Agencies with visibility into the risk associated with connections or access to networks, systems and data. To provide this visibility, BOUND Filtering by Network (also referred to as Manage Network Filters and Boundary Controls (BOUND-F)) utilizes filters that include devices like firewalls and gateways that sit at the boundary between enclaves, such as a trusted internal network or subnet and an external or internal, less-trusted network. The Government considers an enclave as a collection of information systems connected by one or more internal networks under the control of a single authority and security policy, with the systems being structured by physical proximity or by function, independent of location.

The filters apply sets of rules and heuristics to regulate the flow of traffic between the trusted and less trusted sides based on network attributes (such as ports and protocols). The overall objective of BOUND-F is to reduce the probability that unauthorized traffic passes through a network boundary.

This BOUND-F functionality provides an analysis of an Agency's existing network based filtering capabilities and improve and fill in this protection for an Agency. Additionally, it includes the ability to examine encrypted content if possible. The types of network devices/capabilities that are encompassed by BOUND-F include, but are not limited to:

- a. Packet filtering
- b. Proxies
- c. Network access protection
- d. Encapsulation Filtering

Also included would be:

1. Internet for Federal Government:
 - i. EINSTEIN
 - ii. Trusted Internet Connection (TIC)

BOUND Filtering by Network requires that the boundary filtering policies monitor, review, and reauthorize per Agency policy. In addition, BOUND Filtering by Network allows for the reporting of the effectiveness of the detect/protect characteristics of these technical elements as well as relevant asset information are also required.

C.4.3.3.5 BOUND FILTERING BY CONTENT

Content based perimeter protection prevents unwanted content from entering or leaving the

gateway of a network. BOUND-F content filtering examines network traffic at the application level to block or filter malware or prohibited traffic from entering or leaving the network. The two common areas of content filtering are web (HTTP) and email (SMTP). Web content filter includes protecting servers from common web attacks by using a Web Application Firewall (WAF) to inspect HTTP traffic. Web Malware protection is used to inspect web traffic for malicious code and block it before it can reach endpoints in the Agency network. Web content filters block Agency endpoints from reaching prohibited websites and IP addresses. Email content filtering uses message content such as attachments, headers, or content in the message body, to block an email based on Agency policies. Email content filtering can also provide anti-phishing capabilities. Email malware protection inspects and analyzes email traffic for malicious content and block or prevent their spread.

BOUND filtering by content provides an analysis of an Agency’s existing web and email content filtering capabilities and improve and fill in content filtering protection for an Agency. Capabilities include the ability to examine encrypted content where appropriate. In addition, BOUND filtering by content allows for the reporting of the effectiveness of the detect/protect characteristics of these technical elements as well as relevant asset information.

C.4.3.3.6 DATA-BASED PERIMETER PROTECTION

The DBS function of data based perimeter protection focuses on the identification and prevention of data exfiltration within the Agency. Data-based perimeter protection is a broad category of protections that includes the technologies used for Data Leak/Loss Prevention (DLP). This protection provides the capability to mitigate the effects of insider threat activities to include, but not limited to the following:

- a. Unauthorized file manipulation
- b. Printing protected data
- c. Exporting protected data outside of the Agency
- d. The ability to intercept protected data as it transits to the Agency network

The technologies to implement this type of protection typically focus on the inspection of packets as they move across the network with the objective of identifying potential data movement attempts, but can also include the use of device-based diagnostics to recognize unusual activities involving the protected data. This protection can be in the form of blocking, monitoring, or notification when a suspected data loss event is in progress.

C.4.3.3.7 BOUND-ENCRYPTION

Cryptographic mechanisms protect credentials, data at rest, and data in motion. An identity credential is a digital representation of a user. The identity credentials are often implemented on an integrated circuit smart card, in particular the Federal Personal Identity Verification (PIV) card as specified in Federal Information Processing Standards (FIPS) -201-2. FIPS 201 credentials commonly include information such as private keys, pins, digital certificates, and encoded biometric values. Credentials are used to authenticate users, systems, software packages and other resources in the system. Data at rest protection includes encryption of individual files, as well as encryption of entire volumes/disks. Components of data at rest encryption include both the encryption software itself and the encrypted data. Data in motion cryptography involves the use of application security protocols such as Secure/Multipurpose Internet Mail Extensions

(S/MIME) and Secure Shell (SSH); web-based transactions using Secure Sockets Layer (SSL) / Transport Layer Security (TLS); and Virtual Private Networks (VPNs) using Internet Protocol Security (IPsec) and SSL/TLS.

Together these cryptographic techniques and related cryptographic keys/credentials provide critical security functions to support the confidentiality, integrity and authenticity of network functions both internally to protect insider threats and externally to prevent malicious behaviors.

Boundary Encryption (BOUND-E) functionality provides indications of improper cryptographic behavior and/or hardware/software misconfiguration on Agency Assets. Cryptography must be properly implemented and configured in order to provide the desired level of protection. Support of BOUND-E provides Agencies with capabilities to collect policies from hardware device, software product, and cryptographic implementation configuration settings, to ensure that the right implementations are being used and configured properly. In addition, support of BOUND-E provides capabilities to manage and monitor cryptographic key management systems.

Targeted Capabilities include, but are not limited to the following:

- a. Ability to monitor public key Certificate Authority compliance with the Federal Root Certificate Policy Authority
- b. Ability to monitor PIV card compliance with FIPS 201-2 Key Management and Cardholder Authentication requirements
- c. Ability to collect as-is state data elements and attributes and compare with desired state attributes per the CDM Technical Capabilities Requirements Document, Volumes 1 and 2 (Section J, Attachments Y.1 and Y.2).

C.4.3.3.8 INCORPORATION OF SYSTEM ASSURANCE (SOFTWARE/HARDWARE)

Improving Agency capabilities with respect to secure systems engineering development is well understood to be a best practice and one that readily reduces cost and risk to IT projects. This is the implementation of the requirements identified as the design / build-in security capability. Supporting system assurance reduces the attack surface for network and infrastructure components during acquisition, development, and deployment and reduce project costs associated with poor security engineering practices.

The following DBS capabilities support this goal:

- a. Supply Chain Risk Management (SCRM) attributes
- b. Software development assurance (code inspection/analysis)
- c. Application weakness detection (web-based vulnerabilities such as CWE and secure configuration, as well as database focused)

Supply Chain Risk Management (SCRM)

The purpose of SCRM is to enable the provisioning of the least vulnerable solutions to agencies, through a robust assessment of supply chain risks, communication about those risks to the Agencies, and appropriate response and monitoring of those risks throughout the entire system lifespan. SCRM impacts the TO in two distinct ways. First, the contractor shall apply better SCRM practices (to include any teaming partners or vendors) within the execution of the TO. The second SCRM impact is through the contractor assisting Agencies to establish continuous improvement (to include measurable outcomes) within the Group B Agencies in term of Agency

specific governance.

Software development assurance (code inspection/analysis)

Software Development Assurance introduces the ability to develop secure code via code inspection and to use security testing and evaluation during development, such as those prescribed by the NIST 800-53r4 control, SA-11 Developer Security Testing and Evaluation. Software Development Assurance also assists Agencies in ensuring that security controls are implemented correctly, operating as intended, enforcing the desired security policy, and meeting established security requirements as modeled after production configurations. Security testing and evaluation includes flaw remediation/correction processes, static code analysis, other types of analysis and reviews, and testing artifacts.

Software development assurance includes increasing scope of existing CDM tools from Phase 1 into development enclaves and network boundaries, such that production machine-level desired states are integrated into development efforts to ensure continuity of configurations.

Application weakness detection

During deployment and operation, runtime software systems continuously assesses and monitors for vulnerabilities and exploits of software weaknesses, in designated Agency networks, to the maximum extent possible. Dynamic assessment tools are utilized to support general software assurance needs in both development and production scenarios where possible, and tailored to address availability and performance concerns.

In addition, the operating system platform shall be monitored for malicious attacks on the weaknesses and vulnerabilities of the operating system, platform tools, and utilities.

C.4.3.4 MANAGE “HOW DATA IS PROTECTED ON THE NETWORK?”

CDM Phase 4 capabilities described below support the overall CDM Program goals to identify cybersecurity risks on an ongoing basis, prioritize these risks based upon potential impacts, and enable cybersecurity personnel to mitigate the most significant problems first. These fundamental requirements may be accomplished in new and innovative methods that transcend the current CDM architecture model. The following sections are potential examples that could be part of the solutions associated with protecting data on the network

C.4.3.4.1 MICRO-SEGMENTATION

Micro-segmentation is the virtualization of the data center or a cloud computing structure. It is a security technique that integrates security directly into the virtualized workload and eliminates the requirement of hardware-based firewalls. One of the characteristics of micro-segmentation is that it is persistent. With micro-segmentation, security policies can be placed on the virtual connections that can move with an application if the network is reconfigured. This makes security on the network persistent as well as ubiquitous. Hence, micro-segmentation enhances the current and future security posture of a network. It assumed with measure micro-segmentation will be at par with those of conventional segmentation, such as system asset inventory and the items found in BOUND.

C.4.3.4.2 DIGITAL RIGHTS MANAGEMENT (DRM)

Since there are limitation of the tools and methods used to support data-based perimeter

protection due to inherent limitation of control mechanisms, Digital Rights Management (DRM) provides an alternative method for enforcement of these data based controls. Enterprise DRM, also commonly referred to as information rights management, provides persistent protection of information regardless of its transience within or external to the enterprise. The DRM tool can be facilitated by a combination of onsite or offsite technology presence (e.g., cloud provided) and should provide sufficient protection mechanisms such that unauthorized access to the data is prevented through strong technical means (e.g. encryption of data) which is capable of being centrally managed by the enterprise. DRM tools should provide some level of assurance that loss of the digital artifacts to an untrusted agent do not necessarily result in the loss of the data contained within. The CDM Program intends to provide supplemental requirements and guidance in forthcoming documentation to clarify the specific mission needs that are necessary under the digital rights management functional area.

C.4.3.4.3 ADVANCED DATA PROTECTIONS

As with DRM, there are limitations of the tools and methods used to support data-based perimeter protection because of inherent limitation of control mechanisms, advanced data protection safeguards important information from corruption, loss, or exposure to unintended recipients. The term advanced data protection is used to describe both operational considerations such as backup of data and disaster recovery/business continuity as well as information security considerations such as data classification, access controls, data transformation, and monitoring and auditing. Two functionalities associated with advanced data protection, specifically Data Lifecycle Management (DLM) and Information Lifecycle Management (ILM), are addressed below.

DLM is the automated movement of critical data to online and offline storage and protections applied to maintain confidentiality, integrity and availability of that information in the various locations for the specified purpose. Capabilities associated with DLM include but are not limited to:

- a. Encryption and key management
- b. Data masking
- c. Backup and recovery of data
- d. Remote data storage to facilitate disaster recovery
- e. Storage system security

ILM is the strategy for understanding the value of information and protecting important information assets. Similar to DLM, it operates on the value of data in context as information taking the context of the information into consideration. An example of the difference is in the understanding of what comprises Personal Identifiable Information (PII) and Sensitive Personal Identifiable Information (SPII). PII is any information that permits the identity of an individual to be directly or indirectly inferred, including any information that is linked or linkable to that individual. Sensitive PII is PII, which if lost, compromised, or disclosed without authorization, could result in substantial harm, embarrassment, inconvenience, or unfairness to an individual. Some categories of PII are sensitive as stand-alone data elements such as Social Security Number (SSN), driver's license number, passport number, biometric identifiers, etc. Other information such as citizenship, medical information, date of birth, or account passwords is sensitive when associated with the identity of an individual. Capabilities associated with ILM

include, but are not limited to:

- a. Discovery and classification of data
- b. Data vaulting
- c. Data labeling
- d. Data masking and sub-setting
- e. Data access firewall
- f. Monitoring of data access
- g. Normalized repository of auditing data

C.4.4 IT DELIVERY MODELS

The CDM solutions must recognize and incorporate the IT delivery models in place at the Group B Agencies. The following discussion describes models that may be implemented at the Group B Agencies.

Information on whether each Agency uses the centralized or federated model will be noted in the Government provided Agency specific IT/Network Environment Summary Information.

- a. **Centralized Model.** In the centralized model, top-down responsibility for IT acquisition, solutions delivery, conceptualizing, developing, and implementing IT solutions for all parts of the business is controlled by the Agency in one place. This is usually a Headquarters (HQ) function, but may also be delegated to one of the Agency's larger components.
- b. **Federated Model.** In the federated model, the Agency HQ IT unit (usually the Chief Information Officer/Chief Information Security Officer's (CIO/CISO's) office) may have primary responsibility for architecture, common infrastructure and services, and standards decisions, while each Agency IT department has primary responsibility for application resource decisions. Agency IT managers report into the Agency Director as well as the central IT organization. In a few Agencies, the federated model is highly decentralized, with the solutions delivery aligned with the Agency component and IT managers reporting to the Agency component Director. When coordination happens, it is achieved in IT management and executive councils.

C.5 REQUEST FOR SERVICE (RFS)

The Government requires a flexible approach to support the evolving CDM technical capabilities in a rapidly changing cybersecurity environment during the entire life of the TO. To address the evolving needs of the supported Agencies, the Government will execute a Request for Service (RFS) process that will further define Agency-specific requirements for initial delivery and/or additional support of a CDM capability or service.

The RFS will state the purpose, supported Agency(ies), primary place of performance, anticipated tasks/subtasks required, technical details of the requirement (including references to the CDM Technical Capabilities Requirements Documents, Volume 1 and Volume 2 (Section J, Attachments Y.1 and Y.2) when appropriate), other supporting details related to the requirements (e.g. security requirements, expected execution timelines, Government-Furnished Information (GFI), and tailored Systems Engineering Life Cycle requirements), and expected timeline for

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return of the RFS Response. Each RFS will apply performance-based outcomes and standards as appropriate to the requirement. High quality products and services delivered in a timely and cost-effective manner will be the primary criteria for the work performed under an RFS.

After receiving an RFS, the contractor shall develop and deliver an RFS Response in accordance with Section C.5. The Government will review the RFS Response and modify the TO as needed to support the RFS requirements. The contractor shall only execute actions identified in the RFS Response after Government approval is provided. All cost and schedule measures associated with the execution of a specific RFS shall be clearly identified in the Integrated Master Schedule (IMS), any cost reporting, and invoices.

C.6 TASKS

Task 1: Provide Project Management

Task 2: CDM Solution and Dashboard Support

Task 3: Integrate New CDM Capabilities

Task 4: Expanded Agency Services

Task 5: Surge Cybersecurity Critical Incident Support

C.6.1 TASK 1 – PROVIDE PROJECT MANAGEMENT

The contractor shall provide project management support under this TO. This includes the management and oversight of all activities performed by contractor personnel, including subcontractors, to satisfy the requirements identified in this PWS. The contractor shall identify a Project Manager (PM) by name who shall provide management, direction, administration, quality assurance, and leadership of the execution of this TO.

The contractor shall use industry-best standards and proven methodologies that ensure all TO activities are identified, documented, and tracked so that the TO can continuously be evaluated and monitored for timely and quality service. The contractor shall notify the Federal Systems Integration and Management Center (FEDSIM) Contracting Officer (CO) and Contracting Officer's Representative (COR) and the DHS Technical Point of Contact (TPOC) of any technical, financial, personnel, Organizational Conflict of Interest (OCI), or general managerial problems encountered throughout the life of the TO.

The contractor shall support privacy compliance activities as needed (Sections H.6.3 and H.6.3.3). The contractor shall support DHS with completion of any required Privacy Threshold Analysis (PTA), Privacy Impact Assessment (PIA), or System of Records Notice (SORN) documents or other supporting documentation to support privacy compliance.

The contractor shall work with the DHS CDM Program Office and other offices as needed to include the NPPD Office of Privacy Office, the DHS Office of the Chief Information Officer (OCIO), the Records Management Branch, and any respective Agency Privacy Points of Contact (POCs) to ensure that the privacy documentation is kept on schedule, that the answers to questions in the PIA are thorough and complete, and that questions asked by the NPPD Office of Privacy and other offices are answered in a timely fashion.

C.6.1.1 SUBTASK 1.1 – COORDINATE A PROJECT KICK-OFF MEETING

The contractor shall schedule, coordinate, and host a Project Kick-Off Meeting (Section F, Deliverable 03) at a location approved by the Government. The meeting will provide an introduction between the contractor personnel and Government personnel who will be involved with the TO. The meeting will provide the opportunity to discuss technical, management, and security issues, and travel/product authorization and reporting procedures. At a minimum, the attendees shall include Key contractor Personnel, representatives from DHS including the DHS TPOC, the FEDSIM CO, the FEDSIM COR, and Government representatives from each Agency supported by this TO. The contractor shall provide a Kick-Off Meeting Agenda (Section F, Deliverable 02) for review by the DHS TPOC and approval by the FEDSIM COR prior to finalizing. The agenda shall include, at a minimum, the following topics/deliverables:

- a. Introduction of team members and personnel:
 - 1. Roles and responsibilities, including staffing plan and project organization
 - 2. Overview of the contractor’s organizational strategy to support varying locations of work and multiple Agencies
- b. Communication Plan/Lines of communication overview (between both the contractor and Government)
- c. Transition-In Plan (Section F, Deliverable 23) and discussion
- d. TO Management:
 - 1. Overview of the TO Technical Solution, including RFS-DHS-0001
 - 2. Overview/outline of the draft Project Management Plan (PMP) (Section F, Deliverable 17)
 - 3. Overview of project tasks, schedule, and establishment of performance metrics
 - 4. Identified risks and issues and applicable mitigation plans
 - 5. Overview of the draft IMS (Section F, Deliverable 20) (shows major task, milestones, and deliverables; planned and actual start and completion dates for each)
 - 6. Overview of System Engineering Lifecycle (SELC) process
 - 7. Overview of the TO draft Quality Control Plan (QCP) (Section F, Deliverable 05)
 - 8. TO logistics
- e. TO Administration:
 - 1. Review of Government-Furnished Information and Equipment (GFI/GFE)
 - 2. Deliverable process and procedures
 - 3. Review of Financial Status Reporting format: including DHS reporting, Agency reporting, and invoice review and submission procedures (Section G.2), tracking of funds by Client Tracking Number (CTN) and cost savings
 - 4. Invoice Requirements
 - 5. Travel notification, process, and reporting
 - 6. Request to Initiate Purchase (RIP) submission review and approval process
 - 7. Security requirements/issues/facility/network access procedures.
 - 8. Sensitivity and protection of information

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9. Reporting requirements, (e.g., Monthly Status Report (MSR))
10. Proposed reports of technical metrics on operation of the CDM Solution as defined in the PMP, to include percentage of tools deployed to applicable assets relative to adjudicated asset scope with the Agency
11. Review of RFS process (Section C.5)
12. Review of Master Repository (Section C.6.1.2)
13. Review of Procurement Report format
14. Review of Problem Notification Report (PNR) process
15. Additional administrative items including press releases

The Government will provide the contractor with the number of Government participants for the Kick-Off Meeting and the contractor shall provide sufficient copies of the presentation for all present.

The contractor shall draft and provide a Kick-Off Meeting Minutes Report (Section F, Deliverable 11) documenting the Kick-Off Meeting discussion and capturing any action items.

C.6.1.2 SUBTASK 1.2 – MAINTAIN A MASTER REPOSITORY

The contractor shall develop and maintain a Master Repository (Section F, Deliverables 14, 15, and 16) of all submitted RFSs, Travel Authorization Requests (TARs), requests for purchase, and deliverables. At a minimum, this repository shall include dates submitted and approved by the Government, financial information (i.e., estimated costs and costs invoiced) if applicable, pending Government actions, and any other pertinent information associated with the repository items identified above. The master repository is evolutionary and shall be continuously updated as requests/deliverables are submitted/responded to by the Government.

The contractor shall present a master repository format at the Kick Off Meeting for Government review. The Government will provide written approval of the proposed format via the FEDSIM CO or FEDSIM COR and this approved format shall be utilized over the life of the TO. The Government may request updates to the format based on CDM Project Management Office (PMO) repository requirements and Agency needs. Any changes to the format will be requested in writing via the FEDSIM CO or FEDSIM COR. The contractor shall deliver the repository on a quarterly basis or upon Government request in accordance with the due date in Section F.

C.6.1.3 SUBTASK 1.3 – PROVIDE MONTHLY STATUS REPORT (MSR) AND CONVENE MONTHLY STATUS BRIEFING

The contractor shall develop and provide a Monthly Status Report (MSR) (Section F, Deliverable 08) via email to the DHS TPOC and the FEDSIM COR. The MSR shall briefly summarize, by task area, the TO management and technical progress to date, as well as provide the current information indicated below. The purpose of this report is to ensure all stakeholders are informed of key elements of the CDM project at the Agency-level, provide opportunities to allow stakeholder input, and coordinate resolution of risks and issues and change management as required. The MSR shall be prepared in accordance with the Monthly Status Report Template (Section J, Attachment H).

The MSR shall be prepared in accordance with the sample provided in Monthly Status Report Template (Section J, Attachment H).

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The contractor shall conduct a Monthly Status Briefing (Section F, Deliverable 09) to brief the FEDSIM COR, DHS TPOC, Agency representatives, and other Government resources on the status of the TO and activities. The Government reserves the right to change this requirement to in-person monthly status meetings as required. The purpose of this meeting is to ensure all stakeholders are informed of the monthly activities and the MSR, provide opportunities to identify other activities and establish priorities, and coordinate resolution of identified problems or opportunities. The contractor PM shall provide minutes of these meetings, including attendance, issues discussed, decisions made, and action items assigned, to the FEDSIM COR and DHS TPOC (Section F, Deliverable 11).

The Monthly Status Briefing shall include, at a minimum:

- a. The status of activities during the reported period, by task area,
- b. Project schedule,
- c. Financial status overview,
- d. Procurement status ,
- e. Status of action items, risks and issues,
- f. Progress to date on all items identified in the list above for the MSR.

C.6.1.4 SUBTASK 1.4 – CONDUCT QUARTERLY IN-PROGRESS REVIEW (IPR) MEETINGS

The contractor shall conduct a formal In-Progress Review (IPR) (Section F, Deliverable 10) at a location approved by the Government. The IPR shall provide a forum for Government review of progress, planning, and issues related to TO performance. The contractor shall utilize the PMP in its discussion of TO performance. The quarterly IPR shall replace the Monthly Status Briefing Meeting for that month. IPRs shall, at a minimum, include:

- a. Program status overview
- b. Status of CDM Solution, including Dashboard, at each Agency
- c. Schedule by task
- d. Previous month and quarter activities by task
- e. Planned activities for next month and quarter by task
- f. Financial status, to include quarterly cost savings report on material and equipment purchases
- g. Staffing status by Agency
- h. Issues
- i. Actions required by the Government.

The contractor shall prepare the IPR agenda, Meeting Report (Section F, Deliverable 11), and presentation material. IPRs shall be conducted no less than quarterly; however, more frequent IPRs may be required. The IPR is historically attended by an average of seven to 15 total stakeholders, to include contractor personnel, FEDSIM COR, DHS TPOC, Agency Performance Monitors, and other key Government stakeholders.

The fourth quarter IPR meeting of each TO year shall act as an overview of the entire TO year and act as a closeout for the ending TO year. The fourth quarter IPR shall include the above IPR

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requirements, financial reporting information for the year, Master Repository and Procurement Report information for the years, and planned actions required by the contractor and Government.

C.6.1.5 SUBTASK 1.5 – PROVIDE FINANCIAL REPORTING

This TO will receive funds through different funding streams for DHS and each of the Agencies and will require distinct financial tracking throughout the life of the TO. The contractor shall provide a Financial Report of cumulative expenditures monthly (Section F, Deliverable 13) to the FEDSIM COR and DHS TPOC that tracks these distinct separate funding streams. The financial status report shall include as a minimum:

- a. Identification of the funding source
- b. Monthly expenditures by CDM Phase, CTN, and TO level from the start of the POP
- c. Project monthly expenditures and labor hours by CTN, and TO level starting with the current month through the end of the POP
- d. Funded levels by TO and by Agency.
- e. Labor hours incurred to date by TO and by Agency
- f. Funds remaining by CTN and CLIN.
- g. Diagram reflecting funding and burn rate by month for the TO and at the Agency-level
- h. Cumulative invoiced amounts for each CLIN up to the previous month
- i. Actual current and cumulative dollars expended for small businesses compared to TO subcontracting goals

The contractor shall present a financial reporting format at the Project Kick-off Meeting (Section C.6.1.1) for Government review. The Government will provide written approval of the proposed format via the FEDSIM CO or FEDSIM COR, and this approved format shall be utilized for the monthly financial reporting requirement. The Government may request updates to the format based on DHS CDM PMO requirements and Agency needs. Any changes to the format will be requested in writing via the FEDSIM CO or FEDSIM COR.

C.6.1.6 SUBTASK 1.6 - PROCUREMENT REPORT

The contractor shall procure the necessary CDM tools and sensors, and any ODCs.

The contractor shall develop a Procurement Report (Section F, Deliverable 52) in accordance with Procurement Report Template (Section J, Attachment J) for the CDM Tools and ODCs that are required to support the CDM Solution or any new CDM capabilities over the period of performance of the TO. The Procurement Report shall initially capture the planned procurement of any CDM tools and sensors, and later be updated to capture the lifecycle of Delivery and Acceptance for the CDM tools and sensors. The Procurement Report is expected to be a living document and is anticipated to be updated periodically throughout the TO and at a minimum for the following instances:

- a. RIP and/or RFS Reference Number, as applicable
- b. Proposed cost from RIP, actual cost of products purchased; CDM Tools Special Item Number (SIN) price comparison if available
- c. Cost savings to the Government (i.e., discounts)

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- d. Product dates of order, delivery, receipt of goods by Agency customer and implementation
- e. For products that require renewal, the date of expiration
- f. Execution of Subtask 3.1 – CDM Technical Planning
- g. RFS process initiated
- h. Identify changes in a planned procurement of CDM tools or ODCs
- i. Delivery of a planned procurement of CDM tools or ODCs

The contractor shall work collaboratively with the DHS CDM Program Office and Agencies to manage property accountability, to include the transfer of licenses.

C.6.1.7 SUBTASK 1.7 – PREPARE MEETING AND TRAVEL REPORTS

The contractor shall conduct, attend, and participate in various project- and program-related meetings. These meetings may include, but are not limited to, Integrated Project Team (IPT) brainstorming sessions, program management reviews, technical status reviews, document reviews, and contract status reviews.

- a. The contractor shall submit Meeting Reports (Section F, Deliverable 11) as requested by the FEDSIM COR and/or DHS TPOC to document results of meetings. The Meeting Reports shall include the following information:
 - 1. Meeting attendees and their contact information, at a minimum, identify organizations represented
 - 2. Meeting dates
 - 3. Meeting location
 - 4. Meeting agenda
 - 5. Purpose of meeting
 - 6. Summary of events (issues discussed, decisions made, and action items assigned)
- a. The contractor shall submit a Trip Report (Section F, Deliverable 12), as requested by the DHS TPOC and/or FEDSIM COR. The need for a trip report will be identified when the TAR is submitted.

The Trip Report shall include the following information:

- 1. Personnel traveled
- 2. Dates of travel
- 3. Destination(s)
- 4. Purpose of trip
- 5. Summarized cost of the trip
- 6. Approval authority
- 7. Summary of events, action items, and deliverables

C.6.1.8 SUBTASK 1.8 – PREPARE A PROJECT MANAGEMENT PLAN (PMP), INTEGRATED MASTER SCHEDULE (IMS), AND QUALITY CONTROL PLAN (QCP)

Based on the contractor's proposal in response to the solicitation, the contractor shall prepare and deliver a Draft and Final PMP (Section F, Deliverables 17 and 18). The PMP shall address work

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at the first (parent) and second (Bureau, Component, etc.) levels of the Agency, as appropriate.

The PMP shall contain at a minimum the following:

- a. Management approach:
 1. Communications and stakeholder management (to include the contractor's organizational chart)
 2. Scope management. Include milestones, tasks, and subtasks required in this TO
 3. Requirements management
 4. Quality management
 5. Staffing management (to include the Project Staffing Plan)
 6. Procurement management
 7. Logistics management
 8. RFS Management
 9. Cost Management
- b. Technical approach:
 1. WBS and WBS dictionary. Include associated responsibilities and partnerships between Government organizations. The WBS should plan for control accounts that allow for tasks to be planned, budgeted, forecasted and cost collected at a level which allows for summary level organized by Agency.
 2. Risk management, including identified risks and issues
 3. Testing
- c. Training approach

Defect metrics, including but not limited to, reflecting where proposed tools negatively impact Agency assets such as extreme performance latency, or where CDM technical requirements are not satisfied due to error conditions, are required.

The PMP is an evolutionary document that shall be updated annually at a minimum (Section F, Deliverable 19). The contractor shall work from the latest Government-approved version of the PMP.

The contractor shall prepare and deliver a Draft and Final IMS (Section F, Deliverables 20 and 21) and a Draft and Final Quality Control Plan (Section F, Deliverables 05 and 06) to accompany the PMP, but as a separate deliverable.

The IMS is also an evolutionary document that shall be updated with technical inputs and significant changes as required (Section F, Deliverable 22). The contractor shall reflect the Government's requirements in planning for all activities in Tasks 2 through 5 and the tailored DHS or Agency-specific System Engineering Lifecycle (SELC) process reviews in the IMS. This includes the Government's requirements that the CDM Solution for each Agency shall be operational as soon as the contractor is able to complete installation, configuration, and required security authorization at individual Agencies. The contractor shall work from the latest Government-approved version of the IMS.

The QCP shall include, but is not limited to, the following:

- a. Performance monitoring methods

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- b. Performance measures
- c. Approach to ensure that cost, performance, and schedule comply with task planning.
- d. Methodology for continuous improvement of processes and procedures, including the identification of service metrics that can be tracked in the TO.
- e. Government roles
- f. Contractor roles

Significant changes represent any alteration, modification, or adjustment to the CDM Solution, cost, or schedule that is sufficiently great or important and worthy of attention in the PMP or IMS. As RFS actions are activated, the IMS shall be updated and resubmitted.

The QCP is also an evolutionary document that shall be updated annually at a minimum (Section F, Deliverable 07). The contractor shall work from the latest Government-approved version of the QCP.

C.6.1.9 SUBTASK 1.9 – TRANSITION-IN

The Group B Agencies are currently participating in Phase 1 and Phase 2 TOs with the following POP end dates. Transition-In activities will be required during the 90 days prior to each end of a POP.

Transition-In Periods	Task Order Name	Planned Period of Performance End Date
1	Task Order 2B (Phase 1)	April 26, 2018
2	PRIVMGMT (Phase 2)	June 28, 2018
3	CREDMGMT (Phase 2)	October 31, 2018

The Transition-In Plan shall address the Tasks in Section C.6, identifying the roles and responsibilities of the offeror and incumbent, information expected from the incumbent, a draft schedule(s), to include anticipated timeline for appropriate personnel security processing, and milestones to ensure no disruption of service.

The contractor shall ensure that there will be minimum service disruption to vital Government business and no service degradation during and after Transition-In periods. Each Agency is at a different stage in its implementation of the CDM solution, therefore the Transition-In Plan shall account for the differences in Agency implementation and IT environment. The contractor shall complete all activities of the first Transition-In (TO2B) No Later Than (NLT) 90 calendar days after the TOA date. For the subsequent periods, the contractor shall begin Transition-In activities no later than 90 days prior to the end of the POP of the ending TO. The contractor shall update the proposed Draft Transition-In Plan (Section F, Deliverable 23) submitted with its proposal, as appropriate, and provide a Final Transition-In Plan (Section F, Deliverable 24) within five business days after the Project Kick-Off Meeting.

C.6.1.10 SUBTASK 1.10 -TRANSITION-OUT

The contractor shall provide Transition-Out support when required by the Government. The contractor shall facilitate the accomplishment of a seamless transition from the incumbent to an incoming contractor/Government personnel at the expiration of the TO. The contractor shall provide a Draft Transition-Out Plan (Section F, Deliverable 25) NLT 150 calendar days prior to expiration of to the base and each option period and the offeror shall provide a Final Transition-

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Out Plan (Section F, Deliverable 26) NLT 120 calendar days prior to expiration of the TO. The Transition-Out Plan shall be organized by Agency. The Government will work with the contractor to finalize the Transition-Out Plan. The contractor shall identify in the Transition-Out Plan how it will coordinate with the incoming contractor and/or Government personnel to transfer knowledge regarding the following:

- a. Project management processes
- b. POCs
- c. Location of technical and project management documentation
- d. Status of ongoing technical initiatives
- e. Appropriate contractor to contractor coordination to ensure a low risk transition
- f. Transition of Key Personnel
- g. Schedules and milestones
- h. Configuration settings of COTS tools
- i. Asset management
- j. Actions required of the Government

The contractor shall also establish and maintain effective communication with the incoming contractor/Government personnel for the period of the transition via weekly status meetings or as often as necessary to ensure a seamless transition out.

The contractor shall update the Transition-Out Plan (Section F, Deliverable 27) annually and quarterly during the final option period. The contractor shall implement its Transition-Out Plan in accordance with the Government-approved Transition-Out Plan and NLT 90 calendar days prior to expiration of the TO. All facilities, equipment, and material utilized by the contractor personnel during performance of the TO shall remain accessible to the contractor personnel during the transition-out period pursuant to the applicable security in-processing and out-processing guidelines.

C.6.1.11 SUBTASK 1.11 – COORDINATE AND COMPLETE SELC REVIEWS

The contractor shall coordinate and complete each SELC review detailed in the DHS SELC Process Overview (Section J, Attachment X) for each Agency's CDM Solution. Depending on the contractor's implementation schedule, these SELC reviews shall be completed concurrently or separately by the Agency. Agency specific SELC processes may also be required for Agency sponsored activities and will be stated in the Agency RFS if needed. Deliverables associated with the SELC gate reviews are defined in the Attachment.

C.6.1.12 SUBTASK 1.12 – DEVELOP REQUEST FOR SERVICE (RFS) RESPONSES

The contractor shall develop and deliver a RFS Response (Section F, Deliverable, 28) for any Government provided RFS. The RFS process is described in Section C.5 – Request for Service (RFS). The contractor developed RFS response shall include a brief overview of the requested services, including any technical relevant details pertinent to the proper execution of the support. In addition, the RFS response shall include a Rough Order of Magnitude (ROM) cost estimate that depicts labor categories and hours by task/subtask, and includes a draft RIP for any CDM tools or ancillary hardware/software required, and anticipated travel to meet the requirement.

C.6.2 TASK 2 – CDM SOLUTION AND DASHBOARD SUPPORT

The contractor shall provide CDM Solution and Dashboard support entailing necessary testing and security accreditation support to maintain authorization and providing Tier III support to the CDM Solution. This task also entails updating the CDM Agency Dashboard with each new release of the Agency CDM Dashboard, providing Tier II level support to the CDM Dashboard, and activities to establish and maintain operational CDM data feeds from the Integration layer to the Agency Dashboard and from the Agency Dashboard to the Federal Dashboard.

C.6.2.1 SUBTASK 2.1 – PROVIDE ENGINEERING SUPPORT TO CDM SOLUTION INTEGRATION LAYER

The continued functioning of an Agency’s CDM Solution is predicated on the proper functioning of the integration layer (as depicted in Area B of Diagram 2). The contractor shall provide engineering support to each Agency’s integration layer. At a minimum, the support of the integration layer shall include the following activities:

- a. Conduct activities to achieve interoperability between deployed CDM approved products with the integration layer.
- b. Provide allowance for the timely and accurate ingestion of data through the integration layer in accordance with Agency standards to ensure the CDM Dashboard data is current.
- c. Aggregate CDM tools and sensor data in accordance with Agency processes and procedures in order for the data feeds to output the data to the CDM Dashboard.
- d. Conduct activities to ensure data from newly deployed CDM tools is captured in the integration layer.
- e. Synchronize the desired state communications between the CDM Agency Dashboard and the integration layer in accordance with Agency processes and procedures.
- f. Continuously conduct vulnerability assessments of the CDM Solution and:
 1. Inform stakeholders, including Agencies and the DHS TPOC, of remediation of default risk critical/high vulnerabilities in writing
 2. Identify Agency-focused implementation plan known vulnerabilities that merit Agency patching or remediation upon tool deployment
 3. Include, at minimum, CVE and CWE-based scan data.

C.6.2.2 SUBTASK 2.2 – CONDUCT TESTING ON CDM SOLUTION

The contractor shall conduct testing on the CDM Solution and new CDM capabilities prior to deployment into operations. Test activities include the development of the test plan, activities, procedures, and results. The CDM Program Test and Evaluation Master Plan (TEMP) (Section J, Attachment I) describes the CDM Program planned test and evaluation activities over the Programs’ lifecycle and identifies test evaluation criteria. The TEMP is intended to be a living document and, therefore, requires updates to stay current with CDM Program activities and future capabilities. Agency-level TEMPs must remain consistent with the CDM Program TEMP. Approved TEMPs shall be followed throughout the TO performance. The DHS CDM PMO and/or its designated representatives, which may be other contractors, will observe and/or participate in developmental and/or operational tests and evaluations. The Government may conduct additional operational and security-related assessments of the CDM Solution.

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The contractor shall conduct testing on CDM solutions by fulfilling the following:

- a. Develop a draft and final Agency-Level TEMP (Section F, Deliverables 29 and 30) that ensures the delivery of quality CDM capabilities and continued operation of the deployed CDM Solution to the Agencies supported within this TO, update the TEMP to capture changes in the CDM Program TEMP, and test strategy and new capabilities.
- b. The TEMP must be inclusive of all testing activities including, at a minimum:
 1. Testing approach:
 - i. Critical test parameters
 - ii. Evaluation criteria
 - iii. Developmental test and evaluation method
 - iv. Operational test and evaluation methods for verifying technical and functional requirements
 - v. Automated test tools
 - vi. Resource management
 - vii. A CDM Solution specific Requirements Traceability Matrix (RTM) that is consistent with the template in the DHS CDM IV&V Strategy documentation and clearly identifies any requirements that are disputed, changed, or considered untestable for CDM PMO adjudication
 2. Testing methodologies:
 - i. Identify the testing tool sets
 - ii. Provide a description of the intended test environment
 3. Milestone schedules.
- c. Participate in Test Readiness Reviews (TRR), which shall be planned at least 10 days prior to each test event, and address all items on the TRR checklist (available in the DHS CDM IV&V Strategy documentation).
- d. Present the test readiness information to the CDM Test Team for concurrence that all items have been met in order to proceed to the designated Test Milestone/Event. Deliver Test Cases and Test Plans (Section F, Deliverable 32) for a particular CDM capability 15 days before a test event. The Test Cases and Test Plans shall include the test and evaluation strategy, test design, test cases, test procedures, and be consistent with the guidance in the DHS CDM IV&V Strategy documentation, including the Sample Test Plan template.
- e. Submit a Test Report (Section F, Deliverable 33) following each testing event that is consistent with the Test Report Template available in the DHS CDM IV&V Strategy Document (Section J, Attachment W).
- f. Develop a testing process that ensures all integrated applications are compatible and interoperable with all deployed Agency CDM Solution components prior to installation within the Agency production environment.
- g. Conduct test activities for subsequent updates to the CDM Solution, including deployment of new capabilities, and coordinate with the DHS TPOC, Agency Performance Monitor, and respective Agency representatives for system acceptance.
- h. Log and track all test results and problems and make readily available to the DHS TPOC,

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- Agency Performance Monitor, and Agency representatives.
- i. Report all major issues that arise from test activities or test results that affect the schedule, and provide recommendations on how to proceed, to the DHS TPOC and Agency Performance Monitor as soon as it becomes apparent the schedule will be affected.
 - j. Conduct integration testing activities for the Agency-level CDM Dashboard(s) and the respective CDM Solution.
 - k. Develop and incorporate the CDM Dashboard integration test activities in the Agency-level TEMP Updates (Section F, Deliverable 31) and include, at a minimum:
 1. Interface testing
 2. Integration testing
 3. Performance testing (including stress and load tests)
 4. Security testing
 5. Preparation of test plans and procedures
 6. Test reports
 7. Acceptance testing
 - l. Conduct end-to-end system testing of the CDM Solution including testing in a test environment and Agency designated environments, which could include development and testing (dev/test), staging, pre-production, and production. End-to-end system testing shall include, at a minimum:
 1. Final acceptance testing of the CDM Solution including CDM Dashboard
 2. Scalability (network performance)
 3. Conducting integration testing of hardware, software, and network
 4. Repeatable processes to accommodate changes in either the CDM Solution or the Agency environment
 - m. Conduct Post-Implementation Review (PIR) activities to include the following:
 1. Operational testing in the Agency environment
 2. Evaluating effectiveness of incorporating the CDM Solution into the Agency's CDM governance program
 - n. Participate in the bi-weekly Working-level Integration Product Team (WIPTs) meetings with the CDM Test team and present the status of each Agency's testing activities, test artifacts, test results, concerns, issues or questions, and upcoming testing milestones/event timelines.

C.6.2.3 SUBTASK 2.3 –PROVIDE INDEPENDENT VERIFICATION AND VALIDATION (IV&V)

The contractor shall allow DHS CDM PMO and/or its designated representatives (e.g., IV&V Team) to observe and/or participate in all developmental and/or operational tests and evaluations conducted by the contractor.

The Government may conduct additional operational and security-related assessments of the CDM Solution. The contractor shall assist with these assessments as directed by the FEDSIM

COR and DHS TPOC.

C.6.2.4 SUBTASK 2.4 – PROVIDE SYSTEMS SECURITY AUTHORIZATION CHANGE MANAGEMENT SUPPORT

The contractor shall ensure the existing CDM Solution at the Agencies maintains system security authorization following the most recent revision of NIST SP 800-37 *Guide for Applying the Risk Management Framework to Federal Information Systems: A Security Life Cycle Approach* and NIST SP 800-53 *Security and Privacy Controls for Federal Information Systems and Organizations*.

In an effort to maintain system security authorization, the contractor shall update the security accreditation package to account for any new CDM capabilities. The Government anticipates activities in this Subtask to only involve updates to a security package, while Section C.6.4.6 would provide an Agency with a new Security Accreditation Package.

The contractor shall ensure continued integration of the CDM Solution into each Agency's designated Federal Information Standard Management Act (FISMA) inventory system, which in general is categorized as a General Support System (GSS). The security authorization boundary of the CDM Solution shall be treated as a subsystem to the Agency's GSS.

For the purposes of scoping, all CDM solutions have been categorized for FIPS 199 as High Confidentiality, High Integrity, and Moderate Availability.

The contractor shall provide systems security authorization support by fulfilling the following:

- a. Develop documentation to achieve security authorization, in ongoing authorization format, reflecting Agency specific control implementations.
- b. Update applicable System Security Plans (SSPs) and Standard Operating Procedures (SOPs).
- c. Develop a Security Model and Documentation (Section F, Deliverable 34) that updates the applicable Accreditation/Authorization Package, generally in the form of a security control catalog. Provide identification that the security model is the overall security approach to include the catalog of controls.
- d. Support Security Test and Evaluation/Security Assessment activities by ensuring availability of the technical team personnel for interviews and artifact collections as required.
- e. Create new POA&Ms, update existing POA&Ms and conduct remediation of findings.
- e. Continually integrate the CDM Solution into each Agency's designated FISMA inventory system, which in general is categorized as a GSS.
- f. Document changes made to the Agency's CDM Solution in a Security Impact Assessment (Section F, Deliverable 35).
- g. Conduct vulnerability scans and provide results to Agencies in support of the Agency's Risk Management process and determination, if a reauthorization is required.

CDM solutions that are deployed and reside in a cloud environment may be required to meet Federal Risk and Authorization Management Program (FEDRAMP) requirements. In order to meet FEDRAMP requirements, the contractor may be required to subcontractor with a Third-

Party Assessment Organization (3PAO) to perform the necessary security assessment on a specific CDM cloud solution to ensure it is fully compliant with FEDRAMP requirements.

C.6.2.5 SUBTASK 2.5 – PROVIDE TIER III SUPPORT TO THE CDM SOLUTION

The contractor shall provide Tier III support to the CDM Solution. Tier III support shall include advanced engineering support to include coordination and resolution with Solution Original Equipment Manufacturers (OEMs). All calls determined by Tier II to be related to the CDM Dashboard and not resolved through Tier II shall be forwarded to the CDM Dashboard Provider for Tier III support.

C.6.2.6 SUBTASK 2.6 – PROVIDE CDM DASHBOARD TECHNICAL SERVICES

The Government provides iterative releases of the previously installed Agency’s CDM Dashboard. The Government’s CDM Dashboard Provider will provide ongoing support of the Agency CDM Dashboard to the contractor for each release of its Agency CDM Dashboard. The Government’s CDM Dashboard Provider will train the contractor to install, configure, integrate, and support the Agency CDM Dashboard. The CDM Dashboard Provider will maintain and improve the functional processes within Agency CDM Dashboard software.

The Government anticipates between two and three CDM Dashboard releases a year. Typically, CDM Dashboard releases incorporate integration of additional data elements from CDM approved products for CDM Program Phase 1, 2, 3, and beyond. Integration involves mapping CDM tool and sensor data ingested into the Integration Layer and then mapping the normalized data up to the Agency CDM Dashboard.

For each release of the Agency CDM Dashboard, the Government also anticipates one to three hot fixes that typically incorporate minor changes such as patches for the system components (e.g. RSA Archer platform) and/or bug fixes for summary data feeds to the CDM Federal Dashboard. The level of effort to support a hot-fix is typically less than the integration support associated with a Dashboard release.

In support of CDM Dashboard Technical Services, the contractor shall:

- a. Install, configure, and maintain each release of the Government-provided Agency CDM Dashboard for use by the Agencies. Agency CDM Dashboards are inclusive of all sub-Agency Dashboards.
- b. Conduct quality assurance and technical testing for each release of the delivered Agency CDM Dashboard with respect to its interoperation with the CDM Solution.
- c. Ensure that each release of the Agency CDM Dashboard interfaces with the Federal CDM Dashboard.
- d. Implement hot-fixes for continued secure operation of the CDM Dashboard.
- e. Install, configure, integrate and transition the Agency CDM Dashboard to production operations.
- f. Maintain data input from a single integrated source to the Agency CDM Dashboard.
- g. Maintain a CDM data exchange mechanism for the Agency CDM Dashboard and ensure all installed CDM tool and sensor data is sent to the Agency CDM Dashboard.
- h. Conduct consistent testing on any changes to the Agency CDM Dashboard.

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- i. Provide Agency CDM Dashboard testing support and ensure that all installed CDM capabilities report to the Agency CDM Dashboard consistent with Subtask C.6.2.2.
- j. Ensure new CDM capabilities integrated at each Agency are reported through the CDM Dashboard.

C.6.2.7 SUBTASK 2.7 – PROVIDE AGENCY CDM DASHBOARD TIER II SUPPORT

The contractor shall provide Tier II support to the Agency CDM Dashboard user community including, but not limited to, the following:

- a. In-depth troubleshooting.
- b. Specialized knowledge of the CDM Solution and Agency CDM Dashboards for remediation.
- c. Elevation of all calls determined to be related to the Agency CDM Dashboard and not resolved through Agency CDM Dashboard Tier II support and forwarding of these calls to the CDM Dashboard Provider for Tier III support.

The Agencies will provide the CDM Dashboard Tier I support. Agency CDM Dashboard Tier I support shall include problem resolution using standard methodologies and basic troubleshooting techniques.

C.6.2.8 SUBTASK 2.8 – OPERATE CDM DATA FEEDS

The contractor shall maintain and enhance the CDM data exchange mechanisms, utilizing the Security Content Automation Protocol (SCAP)-compliant Asset Summary Reporting (ASR) Format as appropriate, between the following:

- a. The CDM Solution integration point and Agency CDM Dashboard(s) (Area B and Area C of Diagram 2).
- b. All Agency CDM Dashboard(s) (within Area C of Diagram 2).
- c. The Agency CDM Dashboard(s) to the CDM Federal Dashboard - summary level data only (between Area C and Area D of Diagram 2)

The contractor shall maintain and enhance data exchange mechanisms that operate between deployed CDM tools and sensors and the CDM Solution's integration layer (between Area A and B of Diagram 1).

C.6.3 TASK 3 – INTEGRATE NEW CDM CAPABILITIES

The Government will identify CDM capabilities that require immediate action for implementation of a specific CDM capability or set of capabilities that have not yet been deployed or are requiring updating into an Agency's infrastructure. CDM capabilities are inclusive of filling gaps in an Agency's current CDM environment, expansion of CDM capabilities through new investments, and the technical refresh of previously installed CDM tools and sensors. CDM capabilities are listed below and defined in the CDM Technical Capabilities Requirements Document Volume 1 (Section J, Attachment Y.1).

Phase 1: HWAM, SWAM, CM, VUL

Phase 2: TRUST, BEHAVE, CRED, PRIV

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Phase 3: BOUND, MNGEVT, OMI, DBS

Phase 4: Micro-segmentation, Digital Right Management, Advanced Data Protection

In response to an RFS, the contractor shall provide a technical plan. After Government approval of the technical plan, the contractor shall purchase, install, configure, and customize the CDM capability to ensure proper operation. The contractor shall thoroughly test the CDM capability before transitioning the operation of the capability to an Agency's designated operations team.

C.6.3.1 SUBTASK 3.1 – CDM TECHNICAL PLANNING

In response to the RFS, the contractor shall provide a technical plan defining its approach to implementation of the specific CDM capability or set of capabilities in an Agency's environment. The CDM Technical Planning task shall integrate the contractor's CDM methods and best practices into a sufficiently detailed technical plan, as described in the following subtasks, to ensure successful implementation and operation of the CDM capability at the Agencies supported by this TO. The plan shall address for the need for a CDM capability or solution to be secure and hardened, compliant with typical Federal risk tolerance of zero resident default risk high, critical, vulnerabilities and one that is configured in manner consistent with depth and scope of the most recent version of NIST 800-53 control baselines when technically planning for a CDM Capability.

C.6.3.1.1 SUBTASK 3.1.1 – VALIDATE CDM CAPABILITY

The validation of a CDM capability consists of two parts:

- a. The contractor shall:
 1. Conduct analysis to validate its CDM capability implementation approach against each Agency's existing infrastructure to facilitate CDM Program and IT architecture planning.
 2. Report all discrepancies between information provided by the Government and the existing environments.
 3. Coordinate the analysis with the respective Agencies.
- b. The contractor shall develop an Updated Overview of the CDM Capability (Section F, Deliverable 36) for inclusion in the SDR SELC review, which includes updates as a result of the analysis.

C.6.3.1.2 SUBTASK 3.1.2 – DEVELOP CONCEPT OF OPERATIONS (CONOPS)

The contractor shall develop a Concept of Operations (CONOPS) (Section F, Deliverable 37) that describes how the CDM Solution architecture, adjusted for any new CDM capability, shall meet the CDM requirements for the Group B Agencies in their respective environments.

The CONOPS shall include, at a minimum, the following:

- a. How the CDM Solution will change as a result of the new CDM capability, specifically identifying how tools associated with the new CDM capability will cover the network and provide data to the integration layer before passing data to the Agency level CDM Dashboard and the Federal Dashboard. The CONOPS shall contain the specifics for the underlying CDM Solution infrastructure, and how the infrastructure must change to

support any new CDM capability.

- b. Methodology to incorporate data into useful information to support operational, tactical, and strategic decisions for Agencies.
- c. Methodology to integrate data from the CDM Solution to support decision systems for the Group B Agencies, including managing technical refresh and upgrades of multiple products.
- d. Incorporate CDM-specified security configuration settings, as they become available, to the appropriate toolset.
- e. How the enhancement of the CDM Solution through the additional CDM capability will provide desired and actual state and the resulting difference or defect information of each Agency endpoint necessary to assist the Agency in defect remediation.

C.6.3.1.3 SUBTASK 3.1.3 – PREPARE CDM SOLUTION/CAPABILITY IMPLEMENTATION ARCHITECTURE

The contractor shall develop an Implementation Architecture and Back-Out Plan (Section F, Deliverable 38) that shall include the following, at a minimum:

- a. Overview graphical representation of the overall CDM Solution.
- b. Updates to the CDM Solution that clearly denote the additional CDM capabilities.
- c. Technical architecture and specifications.
- d. Data architecture and specifications.
- e. Interface architecture and specifications.
- f. Solution functionality.
- g. High-level functional requirements.
- h. Operational requirements.
- i. Plan for reversing implementation, if necessary.

The CDM Solution Implementation Architecture shall elaborate how the existing CDM Solution will be enhanced through the new CDM capability. The Architecture shall show the entire solution (including the ABCD layers in Diagram 2) and shall show connectivity between and across ABCD.

The contractor shall update the CDM Solution Implementation Architecture as appropriate to reflect As-Built documentation as part of PIR and deliver the CDM Solution Implementation Architecture – As-Built Update (Section F, Deliverable 39)

C.6.3.2 SUBTASK 3.2 – INSTALL, CONFIGURE AND CUSTOMIZE CDM CAPABILITY

Based on the requirements of each Agency, the contractor shall install, configure, and/or customize the tools, sensors, and any ancillary equipment to meet a CDM capability consistent with the Agency’s IT/Network Environment Summary Information, additional information disclosed during Section C.6.3.1, CDM Technical Planning, and with the IMS and the PMP. The contractor shall provide the most current version(s) and release(s) of any and all source, object, executable, and run-time code (as applicable) developed under the efforts of this TO (“New Code”) and unique enhancements, customization, and plug-ins, and other similar artifacts

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(“Customizations”) to the Government (Section F, Deliverable 40 - New Software – Source, Object, Executable, and Run-Time Code) in accordance with the delivery requirements in Section F.3.

The contractor shall design its approach to a CDM capability to ensure that the operating CDM Solution has minimal network performance impact as a result of integrating the CDM capability into the CDM Solution. CDM Technical Capabilities Requirements Documents, Volumes 1 and 2 (Section J, Attachments Y.1 and Y.2) defines minimal impact as, “Limit the burden put on network resources such that the presence of the scan is not noticeable above background variation in network bandwidth.”

It is permissible to include free open source software, free proprietary software, free or priced Government Off-the-Shelf (GOTS) software, or other non- COTS software in the technical plan for implementing new CDM capabilities in an Agency’s CDM Solution but such software is subject to the Government’s technical evaluation.

The Government anticipates that no new software development (as opposed to configuration of COTS tools) will be required under this TO. However, in the event that new software development is required, Section H.17 applies.

C.6.3.3 SUBTASK 3.3 – TRANSITION TO OPERATIONS

After the tools supporting the new CDM capabilities are operational and the solution security authorization has been completed, the contractor shall transition the operation of the solution to the Agency’s operations team. The contractor shall provide Agency-designated system administrators full and complete access to the CDM tools and sensors, including their product consoles. The contractor shall be responsible for complete and seamless transition of the overall and Agency-specific solution to each Agency’s operations team.

The contractor shall develop a Plan for Transition to Agency Production Operations (Section F, Deliverable 41) describing how the contractor shall transition production operations of the modified CDM Solution to the Agency’s operations team. The plan for transition to Agency production operations shall include the following elements:

- a. Testing Methodology (in support of Section C.6.2.2) to include the TEMP).
- b. Implementation Methodology, to include the offeror’s plan to:
 1. Provide considerations for risk mitigation such as the following:
 - i. Demonstration of CDM capability and CDM Solution implementation in lab environment
 - ii. Initial pilot to test the CDM infrastructure with defined success criteria
 - iii. Phased implementation approach
 - iv. User acceptance testing
 - v. Submission of software as part of baseline configuration image.
 2. Roll out of functionality consistent with IMS
 3. Documentation of Agency dependencies (Section F, Deliverable 42)
 4. Description of configuration management methodology for the tools and sensors of the Agency’s CDM Solution

SECTION C – PERFORMANCE WORK STATEMENT

- c. Transition to Agency Operations Team:
 1. Provide training and support to Agency-designated/existing staff to ensure a smooth transition. The training shall be inclusive of the implementation and operation of the specific CDM capability in the Agency’s CDM Solution, including the operation of any CDM tools that are implemented to support the CDM capability.
 2. Collect operational requirements needed within the Agencies to operate the solution through the entire life of the TO.
 3. Confirm with Agency Operations Team under the governance of the DHS CDM Program Office and the Agencies:
 - i. The detailed activities that support the CONOPS.
 - ii. Configuration control.
 - iii. Change control management.

The Agency’s Production Operations will operate the solution in production after installation and integration in accordance with the Plan for Transition to Agency Production Operations and the IMS.

The contractor shall work in conjunction with the Agency’s Production Operations, as well as the FEDSIM COR, DHS CDM Program Office, and the respective Agency, to perform the following:

- a. Provide training to the Agency’s Production Operations. Provide training and support to Agency-designated/existing staff to ensure a smooth transition
- b. Monitor the solution for system performance and functionality.
- c. Incorporate the solution into the respective Agency’s continuous monitoring activities.
- d. Ensure the solution operates consistent with the Agency system security requirements.
- e. Perform problem management in coordination with the Agencies for the solution by identifying problems and performing resolution, to include notifying vendors of application issues. The contractor is expected to continue to provide Tier III (engineering level) support through the POP of the TO in accordance with C.6.2.5 - Subtask 2.5 – Provide Tier III Support to The CDM Solution.
- f. Initiate formal requests for any Agency infrastructure modifications and follow change control procedures.

C.6.4 TASK 4 – EXPANDED AGENCY SERVICES (Optional)

Group B Agencies may elect to receive services defined in the following subtasks. The Government anticipates utilizing the RFS process to initiate contractual actions which will execute the subtasks described in detail below.

C.6.4.1 SUBTASK 4.1 – OPERATE AND MAINTAIN CDM SOLUTION

The contractor shall conduct the operations and maintenance of the CDM Solution, including the installed suite of CDM tools and sensors. This support may be provided either on-site at the Agency’s location(s), from the contractor’s facility, from an alternate location, or in combination. While Agency-designated system administrators will have access to the CDM tools and sensors, including their product consoles, the contractor shall be responsible for the

operation of the overall CDM Solution. The operational requirements in this task apply to the CDM Solution, to include the Agency CDM Dashboard and associated data feeds, as identified in Areas A, B, and C of Diagram 2: CDM Architecture (Section C.4.1).

C.6.4.1.1 SUBTASK 4.1.1 – PROVIDE TIER II SUPPORT TO THE CDM SOLUTION

The contractor shall provide Tier II services for the Agency’s CDM solution, coordinating with the Agency’s and CDM Dashboard Provider’s Help Desks. The contractor shall provide hot-line capability during the normal workweek (Monday through Friday) and shall provide coverage from 0800 through 1800 hours Eastern Time (ET).

- a. The Agencies will provide all Tier I support. Tier I support will include problem resolution using standard methodologies and basic troubleshooting techniques including Agency-raised issues, incident and request management, access and inventory management, change and configuration management, security, and patch management consistent with the Agency’s policies and procedures.
- b. The contractor shall provide Tier II support for the Agency CDM Solution. Tier II support shall include more in-depth troubleshooting and shall require specialized knowledge of the CDM Solution for remediation.
- c. Tier III support to CDM Solution is provided under C.6.2.5

The contractor shall establish a procedure for recording and a ticket tracking mechanism for all operational support requests. On a monthly basis, the contractor shall report the ticket inflow to include the total number of tickets received, types of issues, and how they were resolved in the MSR (Section C.6.1.3). The contractor shall, at a minimum, provide the following support:

- a. Provide initial problem resolution where possible.
- b. Generate, monitor, and track incidents through resolution.
- c. Provide software support.
- d. Maintain Frequently Asked Questions (FAQs) (Section F, Deliverable 43) and their resolutions.
- e. Obtain customer feedback and conduct surveys

C.6.4.1.2 SUBTASK 4.1.2 – PREPARE AND EXECUTE A PLAN FOR PRODUCTION OPERATIONS

The contractor shall develop a Plan for Production Operations (Section F, Deliverable 44). The Plan for Production Operations shall describe how the contractor intends to operate the CDM Solution. The Plan for Production Operations shall describe the O&M methodology to supporting the CDM Solution at a particular Agency and shall, at a minimum:

- a. Identify requirements needed to operate the CDM Solution through the entire life of the TO.
- b. Provide a description of detailed activities that support the CONOPS.
- c. Determine data relevant for inclusion in the MSR.
- d. Provide a description of the Operational Analysis (Section F, Deliverable 45) for PIRs.
- e. Describe the configuration management methodology for the tools and sensors of the CDM Solution.

SECTION C – PERFORMANCE WORK STATEMENT

- f. Incorporate CDM services on all assets of the Agency’s infrastructure, including applications, servers, and desktops.
- g. Describe the Change Management methodology for the tools and sensors of the CDM Solution.

The contractor shall operate the CDM Solution consistent with the approved Plan for Production Operations (Section F, Deliverable 44). The contractor shall monitor the CDM Solution for system performance and functionality and elevate any issues. The contractor shall incorporate the CDM Solution into the respective Agency’s continuous monitoring activities. The CDM Solution shall operate consistent with the system security requirements.

The contractor shall perform problem management in coordination with the Agencies for the CDM Solution by identifying problems and performing resolution, to include notifying OEM vendors of application issues. The contractor shall initiate formal requests for any Agency infrastructure modifications and follow change control procedures. The contractor shall provide technical support for all CDM Solution components and the solution as a whole, whether from a single source or multiple sources.

C.6.4.1.3 SUBTASK 4.1.3 – PERFORM SYSTEM ADMINISTRATION

The contractor shall perform system administration to operate the CDM Solution throughout the TO POP. The contractor shall, at a minimum, provide the following support pending Agency change management approval:

- a. Patching
- b. Upgrades
- c. Replacement of failed components of the CDM Solution

C.6.4.2 SUBTASK 4.2 – PROVIDE GOVERNANCE SUPPORT

Governance is a necessary component for ensuring effective integration of technology into an Agency’s cybersecurity program. Agencies are responsible for managing and maintaining cybersecurity specific controls by linking technologies with effective policies and procedures in order to comply with OMB guidelines; often described as an Agency’s Information Security Continuous Monitoring (ISCM) program.

The contractor shall assist Agencies in incorporating CDM capabilities into each Agency’s specific cybersecurity or ISCM program so that the following outcomes are effectively planned, implemented, and documented:

- a. Increased and/or more efficient risk-reduction (also described as defect reduction) at Agencies utilizing the most current CDM Agency Dashboard release and supporting technologies.
- b. Improved definitions of, or criteria related to, Agency risk-thresholds relative to the CDM architecture and any extant Agency policies or plans related to ISCM.
- c. Identification of, or improved definition of, Agency specific ‘desired ‘states’ for use within the CDM architecture in general and current CDM Agency Dashboards and supporting tools in particular, so that defect reduction is more effectively or efficiently

realized, and Agency machine-level policies for future automated ongoing assessment of applicable most recent version of NIST SP 800-53 controls are met.

C.6.4.2.1 SUBTASK 4.2.1 – ASSESS AND SUPPORT AGENCY CDM GOVERNANCE

The contractor shall deliver a draft and final As-Is Governance Report (Section F, Deliverable 46) for each supported Agency. The As-Is Governance Report shall include an analysis of the current ability of an Agency to leverage CDM information to reduce risk and mitigate defects. The As-Is Governance Report shall also include at a minimum the following:

- a. Analysis of any existing Agency-specific Governance Support Plan, as developed during CDM Phase 1 and Phase 2 orders, and how successful the implementation of that Plan has been to support CDM policies.
- b. A review of existing ISCM governance structures (charters, policies, memos, procedures, organization structures, and relationships) and how each is utilized in the use of CDM supplied data for risk management activities.
- c. A review of Agency workforce planning efforts in the identification and establishment of an information security workforce that supports the use of CDM-supplied data for risk management activities.
- d. A review of Agency efforts in planning for the continued support of CDM capabilities and maintenance of an ISCM program

The contractor shall deliver a draft and final CDM Governance Enhancement Plan (Section F, Deliverables 47 and 48) for the Group B Agencies. The CDM Governance Enhancement Plan shall provide the Agencies with tailored recommendations and best practices to further enhance the Agency’s cybersecurity governance posture, to improve Agency-specific CDM governance structures and policies, and establish, modify, improve, and manage each Agency’s ISCM Program, with a focus towards risk reduction and defect mitigation. At a minimum, the CDM Governance Enhancement Plan shall include the following:

- a. A process to develop or improve and manage Agency-specific ISCM governance structure based on gaps identified in the Governance Assessment Report. This includes identifying any additional policies, procedures, SOPs, and other security documentation that may be required.
- b. An approach to integrate CDM capabilities and Federal and Agency-level Dashboard metrics into Agency ISCM or broader cybersecurity governance structures and policies.
- c. A strategy to develop, align, or update an Agency’s ISCM strategy and approach with federal requirements including but not limited to the following:
 1. OMB M-14-03 Enhancing the Security of Federal Information and Information Systems.
 2. NIST SP 800-137 Information Security Continuous Monitoring (ISCM) for Federal Information Systems and Organizations.
 3. NIST SP 800-37 rev. 1, Guide for Applying the Risk Management Framework to Federal Information Systems: a Security Life Cycle Approach.
 4. 2016 IG FISMA Metrics, Section 3.0.
 5. Current Cross Agency Priority (CAP) Goals for Cybersecurity.

SECTION C – PERFORMANCE WORK STATEMENT

- d. Tailored recommendations to employ CDM tools beyond CDM requirements to better enable or automate defect reduction, such as:
 1. Tailored best practice guidelines on utilizing applicable CDM tools to perform network access control to minimize HWAM defects from negatively impacting Agency risk thresholds and metrics.
 2. Further automation of previously manual cybersecurity controls or capabilities through use of the CDM tools and architecture and suggestions of how better to utilize cyber staff as a result.
 3. Furthering support of Application Whitelisting (AWL) via applicable CDM tools, tailored to Agency process and structure and degree of federation, so that defect-reducing outcomes described above are supported.
 4. Orchestration with existing service desk ticketing and/or network monitoring systems if not already performed during TO2.
 5. Use of authoritative HWAM asset data for streamlined FISMA boundary delta updates to incorporate relevant stakeholders.
 6. Expansion of CDM tool functionality to consider inclusion of development networks and development oversight.
- e. Identification of any additional support to further expand governance support required to support each Agency's CISO.

The contractor shall host bi-weekly Inter-Agency governance coordination meetings. The contractor shall maintain invitations and continuously solicit participation for the appropriate stakeholders based on meeting topics. The contractor shall lead the meeting and maintain the meeting agenda, a repository of meeting summaries, and a repository of lessons learned.

In addition, the contractor shall host CDM working groups at each individual Agency as needed to focus on prioritizing and addressing any suggested governance updates.

C.6.4.2.2 SUBTASK 4.2.2 – DEVELOP AND UPDATE ISCM GOVERNANCE DOCTRINE

Agencies will execute additional governance support as needed to fill identified gaps in existing security doctrine.

Based on the approved CDM Governance Support, the contractor shall develop and deliver CDM Governance Documentation (Section F, Deliverable 49) that shall assist Agencies with strengthening security programs through additional controls. CDM Governance Documentation shall consist of, but is not limited to, the following:

- a. SOPs
- b. Policy
- c. Procedures
- d. Directives

The contractor shall deliver a CDM Communications Plan (Section F, Deliverable 50), which shall assist Agencies with managing internal communication efforts related to CDM. At a minimum, the CDM Communications Plan shall include the following:

SECTION C – PERFORMANCE WORK STATEMENT

- a. A strategy to increase effectiveness of internal CDM activities
- b. A communications approach for varying audiences depending on CDM impacts
- c. A roadmap for continued communication

C.6.4.3 SUBTASK 4.3 – PROVIDE CDM SOLUTION TRAINING

The contractor shall provide training on implementation and operation of an Agency’s existing CDM Solution, including the operation of individual CDM tools. Agencies will consider the execution of additional training to further enhance workforce.

The contractor training shall deliver CDM Solution Training Plan Documentation (Section F, Deliverable 51) consisting of all training materials, any training manuals, COTS manuals for all installed CDM-related tools, and a Training Plan for each Group B Agency. At a minimum, the Training Plan shall include the following:

- a. Training method
- b. Training medium
- c. Training tools
- d. Frequency of training
- e. Audience
- f. Location
- g. Method to incorporate training feedback

The contractor shall ensure all training is consistent with the DHS-provided CDM Program training content. The DHS CDM training content provides an overview of CDM concepts, principles, and approaches for all phases of the CDM Program and how CDM capabilities work together.

At the minimum, the contractor shall deliver the following CDM Solution-based training:

- a. ***CDM Solution Overview Training.*** The contractor shall conduct this training prior to deploying new CDM capabilities in an Agency’s CDM environment. This training shall include detailed information on how the Agency can operationalize CDM Dashboard metrics.
- b. ***CDM Solution Technical Training.*** The contractor shall provide training on the CDM Solution product configuration, integration, and operations as they relate to an Agency’s network environment. This training is not intended to replace manufacturer's certification training. This training shall be role-based and consist of two subsets of training, specifically:
 1. CDM Tools-specific hands-on training for the user community, which allows the end-user to experience operations and the use of specific tools at the Agency, including vendor based product training. This training can be provided at a contractor facility, virtually, or Agency site.
 2. Scenario-based training that exposes users to real-world use of the entire CDM Solution. This training can be provided at a contractor facility, virtually, or Agency site.

- c. ***CDM Dashboard Technical Training.*** This training shall include hands-on training on how certain users can operate the delivered Agency dashboard.

The CDM Dashboard Provider will provide standardized FOC CDM Dashboard training materials to the contractor when delivering the CDM Agency Dashboard training. The contractor shall present content specific to the CDM Solution as it relates to the standardized CDM Dashboard training content with consideration of Agency unique environments.

C.6.4.4 SUBTASK 4.4 – PROVIDE CDM ASSET MANAGEMENT TRACKING

The contractor shall track IT assets leveraging IT asset information gained through the CDM Phase 1 implementation, and shall assist the Agency with efforts to centralize IT license management. The contractor shall recommend strategies and practices that reduce duplicative IT purchases and streamline the purchase of maintenance on existing IT investments. The contractor shall institute processes that alert Agency representatives of funding requirements for the continuing maintenance of the IT investments.

In addition, the contractor shall provide an Agency-wide inventory of software licenses (Section F, Deliverable 53), including all licenses purchased, deployed, and in use, as well as spending on subscription services, to include provisional (i.e. cloud) Software as a Service (SaaS) agreement. The contractor shall analyze inventory data to ensure compliance with software license agreements, consolidate redundant applications, and identify other cost-saving opportunities.

C.6.4.5 SUBTASK 4.5– INTEGRATE AGENCY DATA AND APPLICATION INTO THE CDM SOLUTION

Agencies may have applications that require integration into the CDM Solution for the purposes of data sharing. The contractor shall integrate and maintain interoperability between the CDM Solution and other Agency legacy applications for the purpose of sharing data.

The contractor shall establish the data exchange mechanism between the CDM Solution and Agency applications that hold the necessary information. Examples of applications include, but are not limited to, the following:

- a. Discovery tools.
- b. Network asset systems (e.g., Active Directory and other Lightweight Directory Access Protocol (LDAP)-like systems).
- c. Property management systems.
- d. Configuration management systems.
- e. Vulnerability management systems.
- f. Open Checklist Interactive Language (OCIL) questionnaire systems.

The contractor shall periodically perform the appropriate data exchanges between the Agency legacy applications and the CDM Solution to ensure the CDM Solution uses the most current data as defined by the Agency policy. The contractor shall update the data exchange mechanism in response to changes in either the Agency applications or the CDM Solution.

C.6.4.6 SUBTASK 4.6 – PROVIDE SYSTEMS SECURITY AUTHORIZATION SUPPORT

The contractor shall provide System Security Authorization support to develop new or replacement security accreditation packages for the deployed CDM Solution.

In accordance with the FISMA, the CDM Solution at each Agency is required to receive/maintain system security authorization following the most recent version of NIST SP 800-37 *Guide for Applying the Risk Management Framework to Federal Information Systems: A Security Life Cycle Approach* and NIST SP 800-53 *Security and Privacy Controls for Federal Information Systems and Organizations*.

The contractor shall support the Agency’s System Accreditation and on-going authorization processes and activities to ensure that the implementation of the security controls maintain effectiveness over time. These activities include, but are not limited to, the following:

- a. Provide the Agencies with new or replacement documentation to support the Agencies’ security authorization (in ongoing authorization format). This includes control implementation updates in applicable System Security Plans (SSPs) and SOP updates as applicable.
- b. Provide technical support to the Agency’s security authorization process related to the CDM Solution:
 1. Support Security Test and Evaluation/Security Assessment activities by ensuring availability of the technical team personnel for interviews and artifact collections as required.
 2. OA&M Management
 - i. Remediation and updates to existing POA&Ms
 - ii. Creation of new POA&Ms

Any portion of an Agency’s CDM solutions that is deployed and resides in a cloud environment may be required to meet FEDRAMP requirements. In order to meet FEDRAMP requirements, the contractor may be required to subcontract with a 3PAO to perform the necessary security assessment on a specific CDM cloud solution to ensure it is fully compliant with FEDRAMP requirements.

C.6.4.7 SUBTASK 4.7 – PROVIDE CONTINUOUS AGENCY ISCM STRATEGIC AND CIO/CISO PROGRAMMATIC SUPPORT

Each Agency will consider longer term strategic objectives of their ISCM programs and how CDM can be leveraged to support the achievement of those objectives. Agencies will execute additional programmatic support as needed to assist in the establishment and transformation of CISO and CIO program offices to support the strategic direction of the Agency’s ISCM program.

The contractor shall provide support for this process that consists of:

- a. Establishing and transforming CIO and CISO program offices that leverage CDM capabilities to meet strategic objective and inform data-driven decision making to reduce Agency cyber risk.
- b. Developing policies, processes, and procedures that support the operationalization of:

SECTION C – PERFORMANCE WORK STATEMENT

1. Security objectives outlined in the Agency’s ISCM Strategy.
2. Federal policies, regulations, guidelines, and standards.
- c. Developing, implementing, and operating a configuration management approach that aligns with the capabilities provided by the CDM Solution.
- d. Development, implementation, and operation of a knowledge management approach.

C.6.5 TASK 5 – SURGE CYBERSECURITY CRITICAL INCIDENT SUPPORT (Optional)

The Government anticipates surge support will be required on a case-by-case basis when Agencies supported by this TO are impacted by cyber-attacks, in need of penetration testing, or require cyber risk assessment and mitigation activities. The scope of the response shall consist of conducting an initial assessment of the attack, identifying a plan of action, and implementing the approved response.

The Government will initiate surge support services. The Government will provide the requirements for the timing of the contractor’s response upon initiating the support. Surge support shall not result in a decrease of support to other TO requirements unless approved by the FEDSIM CO and FEDSIM COR.

The following applies to performing the cyber-attack surge support:

- a. The Government will estimate the amount of surge support required at the time of the cyber-attack.
- b. The contractor may be required to provide surge support at Agency spaces.
- c. Once a cyber-attack response has been ended, the contractor shall proceed with an orderly and efficient transition-out period. During the transition-out period, the contractor shall fully cooperate with, and assist the Government with, activities closing out the matter, developing required documentation, transferring knowledge, and lessons learned.

SECTION D - PACKAGING AND MARKING

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SECTION E - INSPECTION AND ACCEPTANCE

E.1 PLACE OF INSPECTION AND ACCEPTANCE

Inspection and acceptance of all work performance, reports, and other deliverables under this TO will be performed by the FEDSIM COR. Inspection will occur at FEDSIM, DHS, and Agency locations.

E.2 SCOPE OF INSPECTION

All deliverables will be inspected for content, completeness, accuracy, and conformance to TO requirements by the FEDSIM COR and DHS TPOC. Inspection may include validation of information or software through the use of automated tools, testing, or inspections of the deliverables, as specified in the TO. The scope and nature of this inspection will be sufficiently comprehensive to ensure the completeness, quality, and adequacy of all deliverables.

The Government requires a period NTE 15 workdays after receipt of final deliverable items for inspection and acceptance or rejection.

E.3 BASIS OF ACCEPTANCE

The basis for acceptance shall be in compliance with the requirements set forth in the TO, the contractor's proposal, and relevant terms and conditions of the contract. Deliverable items rejected shall be corrected in accordance with the applicable clauses.

The final acceptance will occur when all discrepancies, errors, or other deficiencies identified in writing by the Government have been resolved, through documentation updates, program correction, or other mutually agreeable methods.

Reports, documents, and narrative-type deliverables will be accepted when all discrepancies, errors, or other deficiencies identified in writing by the Government have been corrected.

If the draft deliverable is adequate, the Government may accept the draft and provide comments for incorporation into the final version.

All of the Government's comments on deliverables shall either be incorporated in the succeeding version of the deliverable, or the contractor shall explain to the Government's satisfaction why such comments should not be incorporated.

If the Government finds that a draft or final deliverable contains spelling errors, grammatical errors, or improper format, or otherwise does not conform to the quality assurance requirements stated within this TO, the document may be rejected without further review and returned to the contractor for correction and resubmission. If the contractor requires additional Government guidance to produce an acceptable draft, the contractor shall arrange a meeting with the FEDSIM COR.

E.4 DRAFT DELIVERABLES

The Government will provide written acceptance, comments, and/or change requests, if any, within 15 workdays (unless specified otherwise in Section F) from Government receipt of the draft deliverable. Upon receipt of the Government comments, the contractor shall have ten workdays to incorporate the Government's comments and/or change requests and to resubmit the deliverable in its final form.

SECTION E - INSPECTION AND ACCEPTANCE

E.5 WRITTEN ACCEPTANCE/REJECTION BY THE GOVERNMENT

The FEDSIM CO/COR will provide written notification of acceptance or rejection (Section J, Attachment T) of all final deliverables within 15 workdays (unless specified otherwise in Section F). All notifications of rejection will be accompanied with an explanation of the specific deficiencies causing the rejection.

E.6 NON-CONFORMING PRODUCTS OR SERVICES

Non-conforming products or services will be rejected. Deficiencies shall be corrected, by the contractor, within ten workdays of the rejection notice. If the deficiencies cannot be corrected within ten workdays, the contractor shall immediately notify the FEDSIM COR of the reason for the delay and provide a proposed corrective action plan within ten workdays.

If the contractor does not provide products or services that conform to the requirements of this TO, the Government will document the issues associated with the non-conforming products or services in the award fee determination report, and there will be an associated reduction in the award fee earned.

E.7 HARDWARE AND SOFTWARE PRODUCT DELIVERY

The contractor shall fill out the Requisition and Invoice/Shipping Document (DD1149) (Section J, Attachment M) on an as-needed basis, and shall act as Agency acknowledgment that a hardware or software product will be shipped. The Material Inspection and Receiving Report (DD250), (Section J, Attachment N) will serve as formal acceptance of the products after delivery, and is always required. The DD1149 (when required) and DD250 shall be signed by appropriate Agency representatives that will be identified after TOA.

The hardware/software products shall be delivered to the Agencies in the Continental United States (CONUS). The contractor shall deliver these products in accordance with the IMS. A copy of each document shall also be sent to the FEDSIM COR and DHS TPOC.

Specific places of delivery for hardware/software products will be provided after TOA.

SECTION F – DELIVERABLES

F.1 PERIOD OF PERFORMANCE (POP)

The POP for this TO is a one-year base period and five, one-year options.

Base Period: *Entered at award.*
Option Period 1: *Entered at award.*
Option Period 2: *Entered at award.*
Option Period 3: *Entered at award.*
Option Period 4: *Entered at award.*
Option Period 5: *Entered at award.*

F.2 PLACE OF PERFORMANCE

The place of performance for the TO is primarily the contractor's facility. Work will be performed at Agencies located within the Washington, District of Columbia (D.C.) National Capital Region (NCR). The contractor's facility shall include spaces suitable for a development and test facility and to support classified IT storage. The contractor facility shall be accredited to TS/SCI.

Implementation activities may require travel to and work to be performed at various Agency locations, both offices and data centers, across the CONUS and possibly Outside the Continental United States (OCONUS) locations.

F.3 TASK ORDER SCHEDULE OF DELIVERABLES AND MILESTONE DATES

The following schedule of deliverables and milestones will be used by the FEDSIM COR to monitor timely progress under this TO. The following abbreviations are used in this schedule:

DEL: Deliverable
IAW: In Accordance With
NLT: No Later Than
TOA: Task Order Award
All references to days: Government Workdays

Deliverables are due the next Government workday if the due date falls on a holiday or weekend.

Abbreviations in the Data Rights Clause (Gov't Rights**) column of the table below shall be interpreted as follows:

UR: Unlimited Rights, per FAR 27.404-1(a) and 52.227-14
RS: Restricted Software, per FAR 27.404-2 and 52.227-14
LD: Limited Rights Data, per FAR 27.404-2 and 52.227-14
SW: Special Works, per FAR 27.405-1 and 52.227-17

For software or documents that may be either proprietary COTS or custom, RS/LD rights apply to proprietary COTS software or documents and UR rights apply to custom software or documents. The Government asserts UR rights to open source COTS software. Any collateral agreements (within the meaning of FAR 52.227-14) proposed for data, regardless of the type of rights offered, shall be subject to the requirements of TOR Section H.14. For purposes of the

SECTION F – DELIVERABLES

foregoing, the terms “collateral agreement”, “Supplier Agreement” and “Commercial Supplier Agreement” have the same meaning.

The contractor shall deliver the deliverables listed in the following table on the dates specified. All deliverables shall be named using the naming convention of “DEFEND_GrpB_Del#_Deliverable Name_mm-yy” (e.g. DEFEND_GrpB_05_QCP-Draft_Jan-18)

DEL. #	MILESTONE/ DELIVERABLE	TOR REFERENCE	DATE OF COMPLETION/ DELIVERY	GOV'T RIGHTS**
01	Project Start (PS)	N/A	At TOA	N/A
02	Kick-Off Meeting Agenda & Presentation	C.6.1.1	At least five workdays prior to the Kick-Off Meeting	UR
03	Kick-Off Meeting	C.6.1.1	Within 20 workdays of TOA	N/A
04	Copy of Task Order (TO) (initial award and all modifications)	F.4	Within 10 workdays of award	N/A
05	Quality Control Plan - Draft	C.6.1.1 C.6.1.8	Submitted at Kick-off Meeting	UR
06	Quality Control Plan – Final	C.6.1.8	10 workdays after receipt of Government comments	UR
07	Quality Control Plan Updates	C.6.1.8	As changes in program processes are identified	UR
08	Monthly Status Report (MSR)	C.6.1.3	Monthly 10 th calendar day of the next month	UR
09	Monthly Contract Activity and Status Briefing	C.6.1.3	Monthly, 15 th calendar day of the next month	N/A
10	In-Progress Review (IPR)	C.6.1.4	Quarterly	UR
11	Meeting Reports	C.6.1.1 C.6.1.3 C.6.1.4 C.6.1.7	Within 5 workdays of the meetings	UR
12	Trip Report(s)	C.6.1.7	Within 5 workdays following completion of each trip	UR
13	Financial Report	C.6.1.5	Monthly 10 th calendar day of the next month	UR
14	Master Repository - Draft	C.6.1.2	Due at Kick-Off Meeting	UR
15	Master Repository - Final	C.6.1.2	10 workdays after receipt of Government comments	UR
16	Master Repository - Updates	C.6.1.2	Bi-yearly or upon Government request	UR
17	Project Management Plan (PMP) - Draft	C.6.1.1 C.6.1.8	Due at Kick-Off Meeting	UR
18	PMP - Final	C.6.1.8	10 workdays after receipt of Government comments	UR
19	PMP - Updates	C.6.1.8	As project changes occur, no less frequently than annually	UR
20	Integrated Master Schedule (IMS) – Draft	C.6.1.1 C.6.1.8	Due at Kick-Off Meeting	UR
21	IMS – Final	C.6.1.8	10 workdays after receipt of Government comments	UR
22	IMS – Updates	C.6.1.8	As project changes occur, no less frequently than annually	UR

SECTION F – DELIVERABLES

DEL. #	MILESTONE/ DELIVERABLE	TOR REFERENCE	DATE OF COMPLETION/ DELIVERY	GOV'T RIGHTS**
23	Transition-In Plan – Draft	C.6.1.1 C.6.1.9	Due at Kick-Off Meeting	UR
24	Transition-In Plan - Final	C.6.1.9	10 workdays after receipt of Government comments	UR
25	Transition-Out Plan – Draft	C.6.1.10	NLT 150 calendar days prior to expiration of the base period	UR
26	Transition-Out Plan – Final	C.6.1.10	10 days after Government comments are received	UR
27	Transition-Out Plan Updates	C.6.1.10	Annually and then quarterly during final Option Period	UR
28	Request for Service (RFS) Response	C.6.1.12	NLT 15 workdays after receipt of RFS unless otherwise specified	UR
29	Test and Evaluation Master Plan (TEMP) - Draft	C.6.2.2	Within 5 workdays of Kick-Off Meeting	UR
30	TEMP – Final	C.6.2.2	10 workdays after receipt of Government comments	UR
31	TEMP – Updates	C.6.2.2	As project changes occur, annually at minimum	UR
32	Test Cases and Test Plans	C.6.2.2	15 workdays prior to a test event	UR
33	Test Report	C.6.2.2	Within 5 workdays of a test event	UR
34	Security Model and Documentation	C.6.2.4	IAW IMS	UR
35	Security Impact Assessment	C.6.2.4	IAW IMS	UR
36	Updated Overview of the CDM Capability	C.6.3.1.1	IAW IMS	UR
37	Concept of Operations (CONOPS)	C.6.3.1.2	IAW IMS	UR
38	Implementation Architecture and Back-Out Plan	C.6.3.1.3	IAW IMS	UR
39	CDM Solution Implementation Architecture – As-Built Update	C.6.3.1.3	IAW IMS	UR
40	New Software – Source, Object, Executable, and Run-Time Code	C.6.3.2 F.3.1	IAW IMS	UR
41	Plan for Transition to Agency Production Operations	C.6.3.3	IAW IMS	UR
42	Documentation of Agency Dependencies	C.6.3.3	IAW IMS	UR
43	Frequently Asked Questions (FAQs)	C.6.4.1.1	IAW IMS	UR
44	Plan for Production Operations	C.6.4.1.2	IAW IMS	UR
45	Operational Analysis	C.6.4.1.2	IAW IMS	UR
46	Governance Report	C.6.4.2.1	IAW IMS	UR
47	CDM Governance Enhancement Plan – Draft	C.6.4.2.1	IAW IMS	UR
48	CDM Governance Enhance Plan – Final	C.6.4.2.1	IAW IMS	UR
49	CDM Governance Documentation	C.6.4.2.2	IAW IMS	UR

SECTION F – DELIVERABLES

DEL. #	MILESTONE/ DELIVERABLE	TOR REFERENCE	DATE OF COMPLETION/ DELIVERY	GOV'T RIGHTS**
50	CDM Communications Plan	C.6.4.2.2	IAW IMS	UR
51	CDM Solution Training Plan Documentation	C.6.4.3	IAW IMS	UR
52	Procurement Report	C.6.1.6	Monthly 10 th calendar day of each month	NA
53	Agency-Specific Software License Inventory	C.6.4.4	IAW IMS	NA
54	Supply Chain Risk Management (SCRM) Plan	C.6.4.4 H.6.4.1	As needed	NA

The contractor shall mark all deliverables listed in the above table to indicate authorship by contractor (i.e., non-Government) personnel; provided, however, that no deliverable shall contain any proprietary markings inconsistent with the Government’s data rights set forth in this TO. The Government reserves the right to treat non-conforming markings in accordance with subparagraphs (e) and (f) of the FAR clause at 52.227-14.

F.3.1 SOURCE, OBJECT, EXECUTABLE AND RUN-TIME CODE

The contractor shall provide the most current version(s) and release(s) of any and all source, object, executable, and run-time code (as applicable) developed under the efforts of this TO (“New Code”) and unique enhancements, customization, and plug-ins, and other similar artifacts (“Customizations”) to the Government (Section F, Deliverable 40 - New Software – Source, Object, Executable, and Run-Time Code) in accordance with the delivery requirements in Section F.3. The parties agree that payments made under this TO constitute full payment for any data rights in New Code. The Government’s requirements for data rights in the New Code and Customizations are specified in Section F.3, and FAR clause at 52.227-17, Rights in Data – Special Works (Dec 2007). The contractor shall ensure that all COTS licenses and open source licenses both allow for the creation of the customizations and vest the data rights to the customizations exclusively in the Government.

DHS CDM Program Office will have unlimited rights to use and modify all source, object, executable, and run-time code (as applicable) comprising the New Code, and its associated documentation, even in the event that the contractor shall become unable to continue supporting the CDM Solution, and the contractor, immediately upon delivery (each deliverable accompanied by a signed assignment of copyright), shall assign copyright in such New Code to the Government as contemplated under the FAR clause at 52.227-17, Rights in Data – Special Works (Dec 2007). Source, object, executable, and run-time code (as applicable), including scripts and enhancements, comprising the New Code for releases of the software produced under this TO shall become the property of the Government upon such assignment. The source, object, executable, and run-time code (as applicable), with its associated documentation and other materials as specified in Section F.3, shall be delivered to DHS CDM Program Office on dates established in accordance with Section F, Deliverables or Performance, but in any event, no later than 30 calendar days following the termination/expiration of the TO. In the event the contractor defaults on the terms of this TO for any reason, the most current version of the source, object, executable, and run-time code shall be delivered to DHS CDM Program Office no later than 30 calendar days following the event that leads to the termination/expiration of the TO; the Government will retain the right to use any and all versions that are at that time installed at a

SECTION F – DELIVERABLES

Government facility, and to further develop and distribute them, with no further royalties or other payments being due to the contractor or any other party.

The contractor may request and the Government may grant different or more restrictive rights, such as special works rights, than are depicted in the preceding table, in which event the table will be updated and incorporated into the TO. The Government does not assert any rights to management software tools if the contractor does not plan to charge the Government directly for that tool and does not propose that the Government will own or use that tool.

F.4 PUBLIC RELEASE OF CONTRACT DOCUMENTS REQUIREMENT

The contractor agrees to submit, within ten workdays from the date of the FEDSIM CO's execution of the initial TO, or any modification to the TO (exclusive of Saturdays, Sundays, and Federal holidays), a portable document format (PDF) file of the fully executed document (Section F, Deliverable 04) with all proposed necessary redactions, including redactions of any trade secrets or any commercial or financial information that it believes to be privileged or confidential business information, for the purpose of public disclosure at the sole discretion of GSA. The contractor agrees to provide a detailed written statement specifying the basis for each of its proposed redactions, including the applicable exemption under the Freedom of Information Act (FOIA), 5 United States Code (U.S.C.) § 552, and, in the case of FOIA Exemption 4, 5 U.S.C. § 552(b)(4), shall explain why the information is considered to be a trade secret or commercial or financial information that is privileged or confidential. Information provided by the contractor in response to the contract requirement may itself be subject to disclosure under the FOIA. Submission of the proposed redactions constitutes concurrence of release under FOIA.

GSA will carefully consider all of the contractor's proposed redactions and associated grounds for nondisclosure prior to making a final determination as to what information in such executed documents may be properly withheld.

F.5 DELIVERABLES MEDIA

The contractor shall deliver all electronic versions by electronic mail (email) and removable electronic media, as well as placing in the Master Repository (Section C.6.1.2). The following are the required electronic formats, whose versions must be compatible with the latest, commonly available version on the market.

- | | |
|-----------------|---------------|
| a. Text | MS Word |
| b. Spreadsheets | MS Excel |
| c. Briefings | MS PowerPoint |
| d. Drawings | MS Visio |
| e. Schedules | MS Project |

F.6 PLACE(S) OF DELIVERY

All deliverables shall be delivered to the FEDSIM COR at the following address:

GSA FAS AAS FEDSIM
ATTN: Tom White, COR (QF0B)
1800 F Street, NW
Washington, D.C. 20405

SECTION F – DELIVERABLES

Telephone: (703) 589-2693

Email: tom.white@gsa.gov

Copies of all deliverables shall also be delivered to the DHS TPOC. The DHS TPOC name, address, and contact information will be provided at award.

F.7 NOTICE REGARDING LATE DELIVERY/PROBLEM NOTIFICATION REPORT (PNR)

The contractor shall notify the FEDSIM COR via a PNR (Section J, Attachment Q) as soon as it becomes apparent to the contractor that a scheduled delivery will be late. The contractor shall include in the PNR the rationale for late delivery, the expected date for the delivery, and the project impact of the late delivery. The FEDSIM COR will review the new schedule and provide guidance to the contractor. Such notification in no way limits any Government contractual rights or remedies including, but not limited to, termination.

G.1 CONTRACTING OFFICER’S REPRESENTATIVE (COR)

The FEDSIM CO appointed a FEDSIM COR in writing through a COR Appointment Letter (Section J, Attachment A). The FEDSIM COR will receive, for the Government, all work called for by the TO and will represent the FEDSIM CO in the technical phases of the work. The FEDSIM COR will provide no supervisory or instructional assistance to contractor personnel.

The FEDSIM COR is not authorized to change any of the terms and conditions, scope, schedule, and price of the Contract or the TO. Changes in the scope of work will be made only by the FEDSIM CO by properly executed modifications to the Contract or the TO.

G.1.1 CONTRACT ADMINISTRATION

Contracting Officer:

John Terrell
GSA FAS AAS FEDSIM (QF0B)
1800 F Street, NW
Washington, D.C. 20405
Telephone: (703) 605-2748
Email: john.terrell@gsa.gov

Contracting Officer’s Representative:

Tom White
GSA FAS AAS FEDSIM (QF0B)
1800 F Street, NW
Washington, D.C. 20405
Telephone: (703) 589-2693
Email: tom.white@gsa.gov

Technical Point of Contact:

Provided after award.

G.2 INVOICE SUBMISSION

The contractor shall submit Requests for Payments in accordance with the format contained in General Services Administration Acquisition Manual (GSAM) 552.232-25, PROMPT PAYMENT (NOV 2009), to be considered proper for payment. In addition, the following data elements shall be included on each invoice:

Task Order Number: *(from GSA Form 300, Block 2)*

Paying Number: *(ACT/DAC NO.) (From GSA Form 300, Block 4)*

FEDSIM Project Number: HS00796

Project Title: CDM DEFEND Group B

The contractor shall certify with a signed and dated statement that the invoice is correct and proper for payment.

SECTION G – CONTRACT ADMINISTRATION DATA

The contractor shall provide invoice backup data in accordance with the contract type, including detail such as labor categories, rates, and quantities of labor hours per labor category, supporting documentation for completed travel, and fully executed Material Inspection and Receiving Reports (Form DD250) (Section J, Attachment N).

The contractor shall submit invoices as follows:

The contractor shall utilize FEDSIM's electronic Assisted Services Shared Information SysTem (ASSIST) to submit invoices. The contractor shall manually enter CLIN charges into TOS in the ASSIST Portal. Summary charges on invoices shall match the charges listed in TOS for all CLINs. The contractor shall submit invoices electronically by logging onto the following link (requires Internet Explorer to access the link):

<https://portal.fas.gsa.gov>

Log in using your assigned ID and password, navigate to the order against which you want to invoice, click the Invoices and Acceptance Reports link in the left navigator, and then click the *Create New Invoice* button. The AASBS Help Desk should be contacted for support at 877-472-4877 (toll free) or by email at AASBS.helpdesk@gsa.gov. By utilizing this method, no paper copy of the invoice shall be submitted to GSA FEDSIM or the GSA Finance Center. However, the FEDSIM COR may require the contractor to submit a written "hardcopy" invoice with the client's certification prior to invoice payment. A paper copy of the invoice is required for a credit.

G.3 INVOICE REQUIREMENTS

The contractor shall submit a draft copy of an invoice to the FEDSIM COR and DHS TPOC for review prior to its submission to GSA. The draft invoice shall not be construed as a proper invoice in accordance with FAR 32.9 and GSAM 532.9. The contractor shall submit simultaneous copies of the invoice to both GSA and the DHS TPOC. Receipts are provided on an as requested basis.

The final invoice is desired to be submitted within six months of project completion. Upon project completion, the contractor shall provide a final invoice status update monthly.

Regardless of contract type, the contractor shall report the following metadata:

- a. GWAC Contract Number
- b. Task Order Award Number (NOT the Solicitation Number)
- c. Contractor Invoice Number
- d. Contractor Name
- e. Point of Contact Information
- f. Current POP
- g. Amount of invoice that was subcontracted
- h. Amount of the invoice that was subcontracted to a small business must be made available upon request

G.3.1 COST-PLUS-AWARD-FEE (CPAF) CLINs (for LABOR)

The contractor may invoice monthly on the basis of cost incurred for the CPAF CLINs. The invoice shall include the POP covered by the invoice (all current charges shall be within the active POP) and the CLIN number and title. All hours and costs shall be reported by CLIN element (as shown in Section B), by contractor employee, and shall be provided for the current billing month and in total from project inception to date. The contractor shall provide the invoice data in spreadsheet form with the following detailed information. The listing shall include separate columns and totals for the current invoice period and the project to date.

- a. Employee name (current and past employees)
- b. Employee company
- c. Employee Alliant labor category
- d. Exempt or non-exempt designation
- e. Current monthly and total cumulative hours worked
- f. Direct Labor Rate
- g. Corresponding proposed labor rate
- h. Effective hourly rate (e.g., cumulative costs/cumulative hours)
- i. Itemization of cost centers applied to each individual invoiced
- j. Itemized breakout of indirect costs (e.g., Fringe, Overhead (OH), General and Administrative (G&A) burdened costs for each individual invoiced (rollups are unacceptable)
- k. Any cost incurred not billed by CLIN (e.g., lagging costs)
- l. Labor adjustments (from any previous months (e.g., timesheet corrections))
- m. Current approved billing rates in support of costs billed
- n. Associated CTN and RFS number, if applicable

All cost presentations provided by the contractor in Excel shall show indirect charges itemized by individual with corresponding indirect rates with cost center information. The invoice detail shall be organized by CLIN.

The contractor may invoice for fee after accepting the modification which includes the award fee determination and any corresponding deobligation of unearned fee. See the AFDP (Section J, Attachment E) for additional information on the award fee determination process.

G.3.2 TOOLS AND OTHER DIRECT COSTS (ODCs)

The contractor may invoice monthly on the basis of cost incurred for the Tools and ODC CLINs. The invoice shall include the POP covered by the invoice and the CLIN number and title. In addition, the contractor shall provide supporting documentation including fully executed Material Inspection and Receiving Reports (Form DD250) (Section J - Attachment N) and the following detailed information for each invoice submitted, as applicable. Spreadsheet submissions are required.

- a. Tools and/or ODCs purchased
- b. Request to Initiate Purchase (RIP) Number
- c. Request for Service (RFS) Number
- d. Date RIP accepted by the Government

SECTION G – CONTRACT ADMINISTRATION DATA

- e. Date received by Receiving Agency
- f. Associated CLIN
- g. Project-to-date totals by CLIN
- h. Cost incurred not billed by CLIN
- i. Remaining balance of the CLIN, identified by CTN and RFS if applicable

All cost presentations provided by the contractor shall also include Overhead charges, General and Administrative charges and Fee in accordance with the contractor's Defense Contract Audit Agency (DCAA) cost disclosure statement.

G.3.3 TRAVEL

Contractor costs for travel will be reimbursed at the limits set in the following regulations (see FAR 31.205-46):

- a. Federal Travel Regulation (FTR) - prescribed by the GSA, for travel in the contiguous United States (U.S.).
- b. Joint Travel Regulations (JTR) Volume 2, Department of Defense (DoD) Civilian Personnel, Appendix A - prescribed by the DoD, for travel in Alaska, Hawaii, and outlying areas of the U.S.
- c. Department of State Standardized Regulations (DSSR) (Government Civilians, Foreign Areas), Section 925, "Maximum Travel Per Diem Allowances for Foreign Areas" - prescribed by the Department of State, for travel in areas not covered in the FTR or JTR.

The contractor may invoice monthly on the basis of cost incurred for cost of travel comparable with the JTR/FTR. The invoice shall include the POP covered by the invoice, the CLIN number and title. Separate worksheets, in MS Excel format, shall be submitted for travel.

CLIN/Task Total Travel: This invoice information shall identify all cumulative travel costs billed by CLIN/Task. The current invoice period's travel details shall include separate columns and totals and include the following:

- a. Travel Authorization Request number or identifier, approver name, and approval date
- b. Current invoice period
- c. Names of persons traveling
- d. Number of travel days
- e. Dates of travel
- f. Number of days per diem charged
- g. Per diem rate used
- h. Total per diem charged
- i. Transportation costs
- j. Total charges
- k. Explanation of variances exceeding ten percent of the approved versus actual costs
- l. Indirect handling rate

All cost presentations provided by the contractor shall also include Overhead charges and General and Administrative charges in accordance with the contractor's DCAA cost disclosure statement.

SECTION G – CONTRACT ADMINISTRATION DATA

G.4 TASK ORDER CLOSEOUT

The Government will unilaterally close out the TO no later than six years after the end of the TO POP if the contractor does not provide final DCAA rates by that time.

SECTION H – SPECIAL CONTRACT REQUIREMENTS

H.1 KEY PERSONNEL

The following are the minimum personnel who shall be designated as “Key.” The Government does not intend to dictate the composition of the ideal team to perform this TO. Therefore, the Government encourages and will evaluate additional Key Personnel as proposed by the contractor.

All requirements of the TO apply equally to any proposed additional Key Personnel.

- a. Project Manager (PM)
- b. Lead Systems Integration Manager
- c. Cyber Architect

The Government desires that Key Personnel be assigned for the duration of the TO. Key Personnel may be replaced or removed subject to Section H.1.4 -Key Personnel Substitution.

It is desirable for the contractor to achieve efficiencies in the composition of its proposed staffing. Although Key Personnel shall be available to support this TO at all times (assigned for the duration of the TO), full-time commitment by Key Personnel is not mandatory. Efficiencies may be achieved, for example, by sharing Key Personnel and/or non-Key Personnel across multiple Agencies and TOs.

H.1.1 PROJECT MANAGER (PM)

The contractor shall identify a PM to serve as the Government’s main POC and to provide overall leadership and guidance for all contractor personnel assigned to the TO. The PM shall ultimately be responsible for the quality and efficiency of the TO. The PM shall have organizational authority to execute the requirements of the TO. The PM shall assign tasking to contractor personnel, supervise ongoing technical efforts, and manage overall TO performance to ensure the optimal use of assigned resources and subcontractors. This Key Person shall have the ultimate authority to commit the contractor’s organization and make decisions for the contractor’s organization in response to Government issues, concerns, or problems. The PM shall be readily available to respond to Government questions, concerns, and comments, as well as be proactive in alerting the Government to potential contractual and programmatic issues.

It is required that the PM has the following qualification:

- a. Be an employee of the Prime contractor at the time of proposal submission
- b. Possess a TS/SCI security clearance

It is desirable that the PM has the following qualifications:

- a. Demonstrated competencies shown with the following:
 1. Experience in completing, leading or directing the work of others on projects similar to the size, scope, and complexity of the work and environment described in Section C.
 2. Managerial experience providing technical advice, organizing, planning, directing and managing staff to ensure goals and objectives are achieved.
 3. Experience with the management and supervision of teams comprised of multi-disciplinary employees.

SECTION H – SPECIAL CONTRACT REQUIREMENTS

4. Experience with risk management, issue resolution, problem solving, and customer service.
5. Experience managing teams working on system architectures, networks, and operations.
- b. Current Project Management Institute (PMI) Project Management Professional (PMP) or Program Management Professional (PgMP) certification.
- c. A minimum of 15 years of experience managing complex, heterogeneous enterprise security integration projects across multiple disciplines for U.S. Government Agencies.
- d. A minimum of five years of experience as a Systems Engineer or Systems Architect, preferably for a U.S. Government agency.

H.1.2 LEAD SYSTEMS INTEGRATION MANAGER

It is desirable that the Lead Systems Integration Manager has the following qualifications:

- a. Current Certified Information Systems Security Professional (CISSP) certification.
- b. A minimum of eight years of managing integration teams similar to the size, scope, and complexity of the work and environment described in Section C.
- c. Experience implementing IT security projects in complex and heterogeneous environments, including the following:
 1. Experience developing, configuring, and delivering COTS software in support of enterprise security solutions.
 2. Experience leading integration planning activities of multiple U.S. Government Agencies on a scale similar to this TO.
 3. Experience leading multi-organizational and matrixed technical resources and teams in accordance with approved integration plans and TO terms and conditions.
- d. A minimum of six years of experience managing technical integration and solution delivery issues.
- e. A minimum of four years of IT security operational experience, including assessment of information assurance and interoperability.
- f. Demonstrated expertise in security policy and implementation.
- g. Experience developing and integrating Continuous Monitoring capabilities.
- h. Possess a TS/SCI security clearance.

H.1.3 CYBER ARCHITECT

It is desirable that the Cyber Architect has the following qualifications:

- a. A minimum of ten years of experience managing cyber architecture teams on projects similar to the size, scope, and complexity of the work and environment described in Section C.
- b. Experience developing cybersecurity solutions across a diverse and heterogeneous IT environment, including the following:
 1. Technical leadership in Enterprise Architecture (EA), Service Oriented Architecture (SOA), and IT Service Delivery to multiple U.S. Government Agencies.

SECTION H – SPECIAL CONTRACT REQUIREMENTS

2. Demonstrated experience in security solution design using existing and emerging technologies to achieve enterprise solutions.
- c. A minimum six years of experience working with Security Authorization requirements, developing and enhancing the security risk posture, and analysis and reporting of IT security metrics.
- d. A minimum of four years of experience in security policy and emerging cybersecurity technologies.
- e. Possess a TS/SCI security clearance.

H.1.4 KEY PERSONNEL SUBSTITUTION

The contractor shall not replace any personnel designated as Key Personnel without the written concurrence of the CO. Prior to using other than personnel specified in proposals in response to a TO, the contractor shall notify the FEDSIM CO and the FEDSIM COR. This notification shall be no later than ten calendar days in advance of any proposed substitution and shall include justification (including Key Personnel Qualification Matrix (KPQM) for the proposed substitution, resume(s) and labor category of proposed substitution(s)) in sufficient detail to permit evaluation of the impact on TO performance.

Substitute personnel qualifications shall be equal to, or greater than, those of the person being substituted. If the FEDSIM CO and the FEDSIM COR determine that a proposed substitute person is unacceptable, or that the reduction of effort would be so substantial as to impair the successful performance of the work under the TO, the contractor may be subject to default action as prescribed by FAR 52.249-6, Termination (Cost-Reimbursement).

H.2 OTHER DESIRABLE SKILLS

Contractors may propose additional Key Personnel, but the Government does not intend to dictate the composition of the ideal team. It is desirable for the offeror to propose Key or non-Key Personnel that possess the skills/qualifications listed in Section J, Attachment S - Desirable Skills & Qualifications.

H.3 PRIVACY STAFF QUALIFICATIONS

The contractor shall designate privacy staff to support privacy compliance activities on an as needed basis.

The privacy staff shall be responsible for providing adequate support to DHS to ensure DHS can complete any required PTA, PIA, or SORN documents or other supporting documentation to support privacy compliance. The privacy staff shall work with personnel from the DHS CDM Program Office, the NPPD Office of Privacy Office, the DHS OCIO, the Records Management Branch, and any respective Agency Privacy POCs to ensure that the privacy documentation are kept on schedule, that the answers to questions in the PIA are thorough and complete, and that questions asked by the NPPD Office of Privacy and other offices are answered in a timely fashion.

If privacy staff is required, assigned staff shall have the following qualifications:

- a. Excellent skills in writing and synthesizing information together from a variety of sources.

SECTION H – SPECIAL CONTRACT REQUIREMENTS

- b. Excellent verbal communication and organizational skills.
- c. Experience writing PIAs.
- d. Knowledgeable about the Privacy Act of 1974 and the E-Government Act of 2002.

See also Section H.6.3 Privacy Considerations.

H.4 GOVERNMENT-FURNISHED PROPERTY (GFP)

The contractor shall refer to Section H.4 for detailed information related to GFP and Contractor Acquired Property (CAP). The Government will provide access to its IT systems, with which the contractor shall integrate its technical solution, as well as the Federal Dashboard after it has been implemented.

H.4.1 ACCOUNTABLE GOVERNMENT PROPERTY

As defined in FAR 52.245-1 (representing content as prescribed in FAR Part 45.107(a)(1)).

All contractors employees furnished with GFP shall ensure Government barcodes are not removed. In all GFP cases, the Government retains title to the property. It is the contractor's responsibility to use GFP as it was authorized, and for the purpose intended. In the event the contractor uses contract property for other purposes without written authorization from the CO, the contractor may be liable for rental, without credit, of such items for each month or part of a month in which such unauthorized use occurs. The contractor shall be directly responsible and accountable for all contract property in its possession in accordance with the requirements of the TO; this also includes any contract property in the possession or control of a subcontractor.

H.5 GOVERNMENT-FURNISHED INFORMATION (GFI)

Information about the Agency IT/Network environments and systems will be provided as GFI at TOA.

The contractor shall protect all GFI (e.g. Government data,) by treating the information as Sensitive But Unclassified (SBU). SBU information, data, and/or equipment shall only be disclosed to authorized-personnel as described in the TO herein. The contractor shall keep the information confidential and use appropriate safeguards to maintain its security in accordance with minimum Federal standards.

When no longer required, this information, data, and/or equipment shall be returned to Government control, destroyed, or held until otherwise directed by the CO. The contractor shall destroy unneeded items by burning, shredding, or any other method that precludes the reconstruction of the material.

If work under this TO requires that the contractor's personnel have access to Privacy Information, contractor personnel shall adhere to the Privacy Act, Title 5 of the U.S. Code, section 552a and applicable Agency rules and regulations.

H.6 SECURITY REQUIREMENTS

The Government requires all information pertaining to this TO to be stored and protected in accordance with Government policy regarding SBU information. Therefore no information shall be stored or transmitted outside the U.S. The information associated with this TO is critical infrastructure information as defined by 1016(e) of the US Patriot Act of 2001 (42 U.S.C.

5195c(e)).

The following DHS security requirements are also applicable to this TO. In some instances, the contractor will have to follow specific Agency security requirements that will be provided post-award as GFI.

H.6.1 DHS CONTRACTOR SECURITY REQUIREMENTS

H.6.1.1 IT SECURITY TRAINING AND OVERSIGHT

All contractor employees accessing Government information systems, facilities, or data shall receive Security Awareness Training. This training will be provided by the DHS.

Contractors who are involved with management, use, or operation of any IT systems that handle SBU information within or under the supervision of the DHS shall receive periodic training at least annually in security awareness and accepted security practices and systems rules of behavior. DHS contractors with significant security responsibilities shall receive specialized training specific to their security responsibilities annually. The level of training shall be commensurate with the individual's duties and responsibilities and is intended to promote a consistent understanding of the principles and concepts of telecommunications and IT systems security.

All personnel who access DHS information systems shall be continually monitored while performing these duties. The contractor's PM shall be aware of any unusual or inappropriate behavior by personnel accessing systems. Any unauthorized access, sharing of passwords, or other questionable security procedures shall be reported to the local Security Office or Information System Security Officer (ISSO).

Contractors who require access to Agency networks may also be required to complete Agency-specific security awareness training.

H.6.1.2 CONTRACTOR FITNESS DETERMINATION

Contractors requiring access to DHS systems (to include DHS GFE or CDM Agency/Federal Dashboard) require personnel security vetting, to include the scheduling and adjudication of the appropriate level of background investigation processed by the DHS Personnel Security Division. The DHS CDM Program Office, in conjunction with the DHS Personnel Security Division, shall have and exercise full control over granting, denying, withholding, or terminating unescorted Government facility and/or SBU Government information access for contractor employees, based upon the results of a background investigation. DHS may, as it deems appropriate, authorize, and make a favorable EOD decision based on preliminary security checks. The favorable EOD decision would allow the employees to commence work temporarily prior to the completion of the full investigation. The granting of a favorable EOD decision shall not be considered as assurance that a full contractor fitness investigation shall follow as a result thereof. The granting of a favorable EOD decision shall in no way prevent, preclude, or bar the withdrawal or termination of any such access by DHS, at any time during the term of the TO. Contractor employees assigned to the TO not needing access to SBU DHS/Agency information or recurring access to DHS/Agency facilities shall not be subject to security suitability screening.

For non-DHS funded work, likely executed by a specific Agency through the RFS process, and contractor resources that do not require access to DHS facilities, sensitive information, or

SECTION H – SPECIAL CONTRACT REQUIREMENTS

systems (to include DHS GFE or CDM Agency/Federal Dashboard), then the personnel security vetting, to include the scheduling and adjudication of the appropriate level of background investigation, will be processed by the Agency funding the work effort. If this applies then the contractor shall not need to obtain DHS EOD, but shall only be required to obtain EOD from the Agency requesting service.

No employee of the contractor shall be allowed unescorted access to a Government facility without a favorable EOD decision or fitness determination by the DHS Security Office or the security office of the Agency requesting service.

Contractor employees awaiting an EOD decision may begin work on the TO provided they do not access SBU Government information. Limited access to Government buildings is allowable prior to the EOD decision if the contractor is escorted by a Government employee. This limited access is to allow contractors to attend briefings, non-recurring meetings, and begin transition work.

The contractor shall further understand that it must propose employees whose background offers the best prospect of obtaining a security badge approval for access. Non-U.S. citizens (foreign nationals and/or dual citizenships) are not permitted under this TO.

H.6.1.3 PERSONNEL SECURITY CLEARANCES

At the time of solicitation release, the planned work is at an unclassified level. Each RFS will document any security clearance requirements as applicable.

In general, all necessary employee security clearances shall be at the expense of the contractor. The contractor shall comply with all security requirements.

H.6.1.4 FACILITY CLEARANCE LEVEL (FCL)

At the time of proposal submittal, the offeror shall have a contractor facility with an approved facility clearance at the TS/SCI level.

A Facility Clearance Level (FCL) is when a contractor's facility is eligible for access to classified information at the Confidential, Secret, or TS level. The FCL includes the execution of a DOD Security Agreement (DD Form 441 and DD Form 441-1) and Certificate Pertaining to Foreign Interests (SF 328). Under the terms of a FCL agreement, the Government agrees to issue the FCL and inform the contractor as to the security classification of information to which the contractor will have access. The contractor, in turn, agrees to abide by the security requirements set forth in the National Industrial Security Program Operating Manual, commonly referred to as the NISPOM.

The Government will submit a Department of Defense Contract Security Classification Specification (Section J, Attachment U – Form DD254) at the TS/SCI level post-award.

In general, all necessary facility security clearances shall be at the expense of the contractor.

H.6.1.5 SENSITIVE BUT UNCLASSIFIED (SBU) NETWORK SECURITY REQUIREMENTS

Contractor employees (to include applicants, temporaries, part-time, and replacement employees) under the TO, requiring access to SBU information, shall undergo a position sensitivity analysis

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based on the duties each individual will perform on the TO. The results of the position sensitivity analysis shall identify the appropriate background investigation to be conducted. All background investigations will be processed through the DHS Security Office. Prospective contractor employees shall submit the following completed forms to the DHS Security Office 30 days prior to EOD of any employees, whether a replacement, addition, or subcontractor employee:

- a. Standard Form 85P, “Questionnaire for Public Trust Positions”
- b. FD Form 258, “Fingerprint Card” (two copies)
- c. Conditional Access To Sensitive But Unclassified Information Non-Disclosure Agreement (DHS Form 11000-6)
- d. Disclosure and Authorization Pertaining to Consumer Reports Pursuant to the Fair Credit Reporting Act (DHS Form 11000-9)

DHS will provide the required forms at TOA. Only complete packages will be accepted by the DHS Security Office. Specific instructions on submission of packages will be provided upon TOA. Be advised that unless an applicant requiring access to SBU information has resided in the U.S. for three of the past five years, the Government may not be able to complete a satisfactory background investigation. In such cases, DHS retains the right to deem an applicant as ineligible due to insufficient background information.

In addition, the contractor may be required to complete security access forms for each Agency on this TO. The issuance of network access forms will be completed after TOA.

H.6.1.6 INFORMATION ASSURANCE (IA)

This requirement implements the Government acquisition requirements pertaining to Federal policies for the security of unclassified information and information systems to the extent that those requirements apply to the Group B Agencies and DHS. Contractor actions relating to information security must be in accordance with relevant Federal security statutes, regulations, guidance, and memoranda. These statutes, regulations, guidance, and memoranda include, but are not limited to, the following:

- a. Federal Information System Management Act (FISMA) of 2002
- b. Homeland Security Presidential Directive (HSPD) 12
- c. Clinger-Cohen Act of 1996 (40 U.S.C. 1401 et seq.)
- d. Public Law 106--398, Section 1061
- e. OMB Circular A-130, Management of Federal Information Resource
- f. OMB Memorandum M-06-16, Protection of Sensitive Agency Information
- g. OMB M-07-16 Safeguarding Against and Responding to the Breach of Personally Identifiable Information
- h. OMB M-07-18 Implementation of Commonly Accepted Security Configurations for Windows
- i. Operating Systems (Federal Desktop Core Configuration)
- j. Federal Server Core Configuration Standard

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- k. NIST SP to include the SP 800-18 “Guide for Developing Security Plans for Federal Information Systems”
- l. NIST SP to include the SP 800-37 “Guide for Applying the Risk Management Framework to Federal Information Systems”
- m. NIST SP to include the SP 800-53 “Recommended Security Controls for Federal Information Systems and Organizations”
- n. FIPS, to include, but not be limited to, FIPS 140-2 (Security Requirements for Cryptographic Modules), 199, and 200.

These requirements safeguard IT services provided to Agencies such as the management, operation, maintenance, development, and administration of hardware, software, firmware, computer systems, networks, and telecommunications systems. Along with these Federal requirements, any solution must comply with the standards detailed within the Agency Policies, which will be made available as needed. In addition to existing Federal standards and guidelines, it is the contractor's responsibility to adhere to new Federal standards/requirements that pertain to the security of unclassified information and information systems as these requirements are issued.

Information systems used or operated by the Agency or by a contractor of the Agency and DHS or other organization on behalf of the Agency must be authorized to operate by the Agency Authorizing Official (AO) through the certification and accreditation process as outlined in NIST SP 800-37, “Guide for Applying the Risk Management Framework to Federal Information Systems.” The certification process verifies that information systems have employed security controls consistent with the sensitivity of the information maintained by the system as defined by FIPS 199 and SP 800-53 and acceptably meets Federal standards such as the list of regulations identified above. During the Certification and Accreditation (C&A) process, the contractor is required to work with the Government in good faith and without question or delay to ensure that adequate mechanisms are in-place and used to protect information produced, processed, stored, and/or transmitted on or by the application.

The contractor shall provide the Agency with all required documentation to support the Agency’s security authorization, to include inputs to relevant portions of the Agency GSS System Security Plan to include descriptions of the management, operational, and technical security controls (as defined in NIST 800-53) employed in the system to the DHS TPOC and FEDSIM COR for Agency approval. This security documentation shall be prepared consistent in form and content with NIST SP 800-18, Guide for Developing Security Plans for Federal Information Systems, and include any additions/augmentations described in Agency IT Policy. The security documentation shall identify and document appropriate IT security controls consistent with the sensitivity of the information and the requirements of FIPS 200, Minimum Security Requirements for Federal Information and Information Systems. The documentation shall be reviewed and updated in accordance with NIST SP 800-53, Recommended Security Controls for Federal Information Systems and FIPS 200 on an annual basis. Strict security requirements shall be imposed for work tasks that will be accomplished at the contractor facility which includes, but is not limited to, the following:

- a. Making configuration changes to improve security (harden the application) and/or otherwise address/mitigate discovered security vulnerabilities.

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- b.
- c. Documenting all system configurations in the Standard Install Process (SIP).

All activities performed at contractor facilities shall comply with the following:

- a. NIST Special Publication (SP) 800-37, Guide for Applying the Risk Management Framework to Federal Information Systems.
- b. NIST SP 800-53, Recommended Security Controls for Federal Information Systems.
- c. National Industrial Security Program Operating Manual, Department of Defense Manual, DOD 5220.22-M (when applicable).

The contractor shall not co-host Agency systems with third-party sites that contain inappropriate content, which may include, but is not limited to, pornography, gambling, and political views.

The contractor shall not use Agency equipment for activities that could be considered offensive or inappropriate, including activities that may:

- a. Place undue burden on Agency system components and resources.
- b. Involve fundraising, non-Agency commercial purposes, non-Agency profit activities, stock trades, and gambling.
- c. Result in access or transmission of objectionable material.
- d. Incur additional cost to the Agency.

In addition, webmail use on the Agency equipment is strictly prohibited.

H.6.2 SECURITY SAFEGUARDS

The details of any safeguards the contractor may design or develop under this TO are the property of the Government and shall not be published or disclosed in any manner without the CO's express written consent.

The details of any safeguards that may be revealed to the contractor by the Government in the course of performance under the TO shall not be published or disclosed in any manner without the CO's express written consent.

To the extent required to carry out a program of inspection to safeguard against threats and hazards to the security, integrity, and confidentiality of Government data, the contractor shall afford the Government access to the contractor's facilities, installations, technical capabilities, operations, documentation, records, and databases in accordance with the FAR 52.239-1. The contractor shall use best efforts to ensure that the Government has similar access to the facilities, installations, technical capabilities, operations, documentation, records, and databases of its third-party hosting provider or sub-contractor.

If new or unanticipated IT security threats or hazards are discovered by either the Government or the contractor, or if existing safeguards have ceased to function, the discoverer shall immediately bring the situation to the attention of the other party. Mutual agreement shall then be reached on changes or corrections to existing safeguards or institutions of new safeguards, with final determination of appropriateness being made by the Government.

H.6.3 PRIVACY CONSIDERATIONS

The Government anticipates that this TO will not involve access to privacy information, including SPII. However, in the event that the TO results in contractor access to privacy information, then the following terms apply:

H.6.3.1 REQUIRED SECURITY AND PRIVACY TRAINING

The contractor shall provide training for all employees and subcontractors that have access to SPII as well as the creation, use, dissemination, and/or destruction of SPII, at the outset of the subcontractor's/employee's work on the TO and every year thereafter. Said training shall include procedures on how to properly handle SPII, to include security requirements for transporting or transmitting SPII information, requirements for reporting a suspected breach or loss of SPII within one hour, and supporting privacy compliance and breach management activities. The contractor shall submit an e-mail notification to the FEDSIM COR and DHS TPOC that all the contractor's employees have received privacy training prior to the beginning of the TO.

The privacy training can be obtained via Government-provided compact disc (CD) or through the Homeland Security Information Network at <https://share.dhs.gov/nppdprivacy101training/>. DHS has also published a guidebook defining SPII and setting standards for SPII handling and protection. The DHS Handbook for Safeguarding SPII is a 30-page public document on the DHS Privacy Office website.

http://www.dhs.gov/sites/default/files/publications/privacy/Guidance/handbookforsafeguardingsensitivePII_march_2012_webversion.pdf

The Management Directive for “safeguarding of SBU information” and related policies require all individuals accessing NPPD information, regardless of their employment status, be they Federal or contractor employees, to take the Information Security and Records Management Training annually. Both courses (Information Security and Records Management) can be obtained via Government-provided CD. The contractor shall maintain copies of certificates as a record of compliance. The contractor shall submit an annual e-mail notification to the FEDSIM COR and DHS TPOC that the required Information Security, Records Management, and Privacy training has been completed for all the contractor's employees.

H.6.3.2 SUSPECTED LOSS OR COMPROMISE OF SPII (BREACH)

The contractor shall report the suspected loss or compromise of SPII by its employees or subcontractors to the DHS Help Desk at 1-800-250-7911 within one hour of the initial discovery.

The contractor shall also notify the FEDSIM CO, FEDSIM COR, and DHS TPOC via the PNR of the suspected loss or compromise. As part of the PNR, the contractor shall develop and include an Incident Response Plan, an internal system by which its employees and subcontractors are trained to identify and report potential loss or compromise of SPII. The PNR shall also include a written report within 24 hours of the suspected loss or compromise of SPII containing the following information (the written report shall also be provided to the NPPD Office of Privacy at NPPDPrivacy@hq.dhs.gov):

- a. Narrative, detailed description of the events surrounding the suspected loss/compromise.
- b. Date, time, and location of the incident.

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- c. Type of information lost or compromised.
- d. Contractor's assessment of the likelihood that the information was compromised or lost and the reasons behind the assessment.
- e. Names of person(s) involved, including victim, contractor employee/subcontractor, and any witnesses.
- f. Cause of the incident and whether the company's security plan was followed or not, and which specific provisions were not followed.
- g. Actions that have been or will be taken to minimize damage and/or mitigate further compromise.
- h. Recommendations to prevent similar situations in the future, including whether the security plan needs to be modified in any way and whether additional training may be required.

Notwithstanding any other remedies available to NPPD, the contractor shall indemnify the NPPD against all liability (including costs and fees) for any damages arising out of violations of this requirement.

The contractor shall cooperate with NPPD or other Government Agency inquiries into the suspected loss or compromise of SPII to facilitate activities outlined in the DHS Privacy Incident Handling Guide (PIHG) and OMB M-07-16, "Safeguarding Against and Responding to the Breach of Personally Identifiable Information," May 22, 200H. The DHS PIHG is an 88-page public document on the DHS Privacy Office website.

http://www.dhs.gov/xlibrary/assets/privacy/privacy_guide_pihg.pdf.

At the Government's discretion, contractor employees or subcontractor employees may be identified as no longer eligible to access SPII or to work on that TO based on their actions related to the loss or compromise of SPII.

In the event that a SPII breach occurs as a result of the violation of a term of this TO by the contractor or its employees, the contractor shall, as directed by the FEDSIM CO and at no cost to the Government, take timely action to correct or mitigate the violation, which may include providing notification and/or other identity protection services to affected individuals for a period not to exceed 12 months from discovery of the breach. Should the Government elect to provide and/or procure notification or identity protection services in response to a breach, the contractor shall be responsible for reimbursing the Government for those expenses.

H.6.3.3 REQUIREMENT TO SUPPORT COMPLETION OF PRIVACY COMPLIANCE DOCUMENT (PRIVACY COMPLIANCE DOCUMENTATION)

The contractor agrees to support and provide personnel for the completion of the PTA document when it is required. PTAs are triggered by the creation, modification, upgrade, or disposition of an IT system, and must be renewed at least every three years. Upon review of the PTA, the DHS Privacy Office determines whether a PIA and/or Privacy Act SORN, or modifications thereto, are required. The contractor shall provide adequate support to complete the PIA in a timely manner, and shall ensure that project management plans and schedules include the PTA, PIA, and SORN (to the extent required) as milestones. Additional information on the privacy compliance process at DHS, including PTAs, PIAs, and SORNs, is located on the DHS Privacy

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Office website (www.dhs.gov/privacy) under “Privacy Compliance Process & Templates.” DHS Privacy Policy Guidance Memorandum 2008-02 sets forth when a PIA will be required at DHS, and the Privacy Impact Assessment Guidance and Template outline the requirements and format for the PIA.

H.6.4 SUPPLY CHAIN RISK MANAGEMENT

H.6.4.1 CONTRACTOR SAFEGUARDS

The contractor shall support supply chain protections as defined in the NIST 800-53 SA-12 control, which states, “The organization protects against supply chain threats to the information system, system component, or information system service by employing (Assignment: organization-defined security safeguards) as part of a comprehensive, defense-in-breadth information security strategy.” NIST 800-53 SA-12 can be located at the NIST website.

<http://nvlpubs.nist.gov/nistpubs/SpecialPublications/NIST.SP.800-53r4.pdf>.

The contractor shall provide the Government with a description of what safeguards it intends for supply chain protections which could include only using signed software (Section F, Deliverable 54 – Supply Chain Risk Management (SCRM) Plan.

H.6.4.2 COMPANY INFORMATION REVIEW

For the purposes of supply chain risk assessment under this TO, the “organization-defined security safeguards” referenced above shall include a Government Contracting Officer’s review of any negative findings reported by DHS as a result of the Company Information Review (CIR) conducted by DHS. The contractor is under a continuing obligation to ensure that all responses to the acquisition risk questions (Section J, Attachment Z - Acquisition Risk Questionnaire) answered in the CIR remain complete, accurate, and up-to-date. The contractor shall promptly notify and submit updated responses to the Contracting Officer when any change in circumstances of the contractor or subcontractors warrants a change in the contractor’s or subcontractor’s responses to the acquisition risk questions. In addition, the contractor is under a continuing obligation to promptly disclose to the Contracting Officer any proposed additional or replacement subcontractors.

H.7 ORGANIZATIONAL CONFLICT OF INTEREST AND NON-DISCLOSURE REQUIREMENTS

H.7.1 ORGANIZATIONAL CONFLICT OF INTEREST (OCI)

- a. If a contractor has performed, is currently performing work, or anticipates performing work that creates or represents an actual or potential OCI, the contractor shall immediately disclose this actual or potential OCI to the FEDSIM CO in accordance with FAR Subpart 9.5. The nature of the OCI may involve the prime contractor, subcontractors of any tier, or teaming partners.
- b. The contractor is required to complete and sign an OCI Statement (Section J, Attachment F). The contractor must represent either that (1) It is not aware of any facts which create any actual or potential OCI relating to the award of this contract, or (2) It has included information in its proposal, providing all current information bearing on the existence of

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any actual or potential OCI and has included a mitigation plan in accordance with paragraph (c) below.

- c. If the contractor with an actual or potential OCI believes the conflict can be avoided, neutralized, or mitigated, the contractor shall submit a mitigation plan to the Government for review.
- d. In addition to the mitigation plan, the FEDSIM CO may require further information from the contractor. The FEDSIM CO will use all information submitted by the contractor, and any other relevant information known to GSA, to determine whether an award to the contractor may take place, and whether the mitigation plan adequately avoids, neutralizes, or mitigates the OCI.
- e. If any such conflict of interest is found to exist, the FEDSIM CO may determine that the conflict cannot be avoided, neutralized, mitigated, or otherwise resolved to the satisfaction of the Government, and the contractor may be found ineligible for award. Alternatively, the FEDSIM CO may determine that it is otherwise in the best interest of the U.S. to contract with the contractor and include the appropriate provisions to avoid, neutralize, mitigate, or waive such conflict in the contract awarded.

H.7.2 NON-DISCLOSURE REQUIREMENTS

If the contractor acts on behalf of, or provides advice with respect to any phase of an Agency procurement, as defined in FAR 3.104-4, then the contractor shall execute and submit a corporate Non-Disclosure Agreement (NDA) form (Section J, Attachment C - NDA) and ensure that all its personnel (to include subcontractors, teaming partners, and consultants) who will be personally and substantially involved in the performance of the TO:

- a. Execute and submit an Corporate NDA With Addendum Form (Section J, Attachment D - NDA Addendum) prior to the commencement of any work on the TO, and
- b. Are instructed in the FAR 3.104 requirements for disclosure, protection, and marking of Contractor bid or quote information, or source selection information.
- c. Are instructed in Far Part 9 for third party disclosures when acting in an advisory capacity.

All proposed replacement contractor personnel also must be listed on a signed Addendum to Corporate NDA and be instructed in the requirements of FAR 3.104. Any information provided by contractors in the performance of this TO or obtained by the Government is only to be used in the performance of the TO. The contractor shall put in place appropriate procedures for the protection of such information and shall be liable to the Government for any misuse or unauthorized disclosure of such information by its personnel, as defined above.

H.8 SECTION 508 COMPLIANCE

Unless the Government invokes an exemption, all Electronic and Information Yechnology (EIT) products and services provided shall fully comply with Section 508 of the Rehabilitation Act of 1973, per the 1998 Amendments, 29 United States Code (U.S.C.) 794d, and the Architectural and Transportation Barriers Compliance Board's Electronic and Information Technology Accessibility Standards at 36 Code of Federal Regulations (CFR) 1194. At the time an EIT product or service is proposed for the first time, the contractor shall identify the technical standards applicable to all products and services provided, and state the degree of compliance

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with the applicable standards as part of the recommendation. Additionally, the contractor must clearly indicate where the information pertaining to Section 508 compliance can be found (e.g., Vendor's or other exact web page location). The contractor must ensure that the list is easily accessible by typical users beginning at time of award.

H.8.1 SECTION 508 APPLICABLE EIT ACCESSIBILITY STANDARDS

36 CFR 1194.21, Software Applications and Operating Systems, applies to all EIT software applications and operating systems procured or developed under this TO including, but not limited to, GOTS and COTS software. In addition, this standard is to be applied to web-based applications when needed to fulfill the functional performance criteria. This standard also applies to some web-based applications as described within 36 CFR 1194.22.

36 CFR 1194.22, web-based Intranet and Internet Information and Applications, applies to all web-based deliverables, including documentation and reports procured or developed under this TO. When any web application uses a dynamic (non-static) interface, embeds custom user control(s), embeds video or multimedia, uses proprietary or technical approaches such as, but not limited to, Flash or Asynchronous JavaScript and Extensible Markup Language (XML) (AJAX), then 1194.21 Software standards also apply to fulfill functional performance criteria.

36 CFR 1194.31, Functional Performance Criteria, applies to all EIT deliverables regardless of delivery method. All EIT deliverable shall use technical standards, regardless of technology, to fulfill the functional performance criteria.

36 CFR 1194.41, Information Documentation and Support, applies to all documents, and reports, as well as help and support services. To ensure that documents and reports fulfill the required 1194.31, Functional Performance Criteria, they shall comply with the technical standard associated with web-based intranet and internet information and applications at a minimum. In addition, any help or support provided in this work statement that offer telephone support, such as, but not limited to, a help desk, shall have the ability to transmit and receive messages using Text Telephone (TTY).

H.8.2 SECTION 508 APPLICABLE EXCEPTIONS

Exceptions for this TO have been determined by DHS and FEDSIM and only the exceptions described herein may be applied. Any request for additional exceptions shall be sent to the DHS TPOC and FEDSIM COR. DHS has identified the following exception that may apply – under 36 CFR 1194.3(b), all EIT that is exclusively owned and used by the contractor to fulfill this TO does not require compliance with Section 508. This exception does not apply to any EIT deliverable, service, or item that will be used by any Federal employee(s) or member(s) of the public. This exception only applies to those contractors assigned to fulfill the obligations of this TO and, for the purposes of this requirement, are not considered members of the public.

H.8.3 SECTION 508 COMPLIANCE REQUIREMENTS

In accordance with 36 CFR 1194.2(b) and with respect to COTS/GOTS products, when procuring a product, each Agency shall procure products which comply with the provisions in this part when such products are available in the commercial marketplace or when such products are developed in response to a Government solicitation. Agencies cannot claim a product as a whole is not commercially available because no product in the marketplace meets all the

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standards. If products are commercially available that meets some but not all of the standards, the Agency must procure the product that best meets the standards. When applying this standard, all procurements of EIT shall have documentation of market research that identify a list of products or services that first meet the Agency business needs, and from that list of products or services, an analysis that the selected product met more of the accessibility requirements than the non-selected products as required by FAR 39.2.

Any selection of a product or service that meets less accessibility standards due to a significant difficulty or expense shall only be permitted under an undue burden claim and requires authorization from the respective Agency's office for accessible systems and technology.

H.9 ACCEPTABLE COST ACCOUNTING SYSTEM

The adequacy of the contractor's accounting system and its associated internal control system affect the quality and validity of the contractor data upon which the Government must rely for its management oversight of the contractor and contract performance. The contractor's cost accounting system shall be adequate during the entire period of performance and shall permit timely development of all necessary cost data in the form required by the contract.

H.10 APPROVED PURCHASING SYSTEMS

The objective of a contractor purchasing system assessment is to confirm it is a Government-approved purchasing system and evaluate the efficiency and effectiveness with which the contractor spends Government funds and complies with Government policy with subcontracting. A Government audited and approved purchasing system (e.g., approved by DCAA or DCMA) is mandatory.

When reviews are conducted of the purchasing system during the performance of the TO, the contractor shall provide the results of the review to the FEDSIM CO within ten workdays from the date the results are known to the contractor.

H.11 TRAVEL

H.11.1 TRAVEL REGULATIONS

Contractor costs for travel will be reimbursed at the limits set in the following regulations (see FAR 31.205-46):

- a. FTR - prescribed by the GSA, for travel in the contiguous U.S.
- b. DSSR (Government Civilians, Foreign Areas), Section 925, "Maximum Travel Per Diem Allowances for Foreign Areas" - prescribed by the Department of State, for travel in areas not covered in the FTR.

H.11.2 TRAVEL AUTHORIZATION REQUESTS (TAR)

Before undertaking travel to any Government site or any other site in performance of this TO, the contractor shall have this travel and coordinated with the DHS TPOC and approved by the FEDSIM COR. Notification shall include, at a minimum, the number of persons in the party, traveler name, destination, duration of stay, purpose, and estimated cost. Prior to any long distance travel, the contractor shall prepare a TAR (Section J, Attachment O) for Government review and approval. Long distance travel will be reimbursed for cost of travel comparable with Task Order Request GSC-QF0B-17-33108

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the FTR and DSSR.

Requests for travel approval shall:

- a. Be prepared in a legible manner.
- b. Include a description of the travel proposed including a statement as to purpose, including the RFS number (if applicable).
- c. Be summarized by traveler.
- d. Identify the TO number.
- e. Identify the CLIN associated with the travel.
- f. Be submitted in advance of the travel with sufficient time to permit review and approval.

The contractor shall use only the minimum number of travelers and rental cars needed to accomplish the task(s). Travel shall be scheduled during normal duty hours whenever possible.

H.12 TOOLS (HARDWARE/SOFTWARE) AND/OR OTHER DIRECT COSTS (ODCs)

The Government may require the contractor to purchase hardware, software, and related supplies critical and related to the services being acquired under the TO. Such requirements will either be identified at the time a TOR is issued or may be identified during the course of the TO by the Government or the contractor. If the contractor initiates a purchase within the scope of this TO and the prime contractor has an approved purchasing system, the contractor shall submit to the FEDSIM COR and DHS TPOC a RIP (Section J, Attachment K). If the contractor is to lose an approved purchasing system at any time during TO performance (due to a temporary suspension of the Alliant Prime contractor's purchasing system after TOA), the contractor shall submit to the FEDSIM CO a Consent to Purchase (CTP) (Section J, Attachment L) until such time that the purchasing system suspension has been lifted. Failure to possess a Government approved purchasing system for an extended period of time after award may be grounds for contractor default. The RIP and CTP shall include the purpose, specific items, estimated cost, cost comparison, and rationale. Where applicable, the GSA IT70 Schedule CDM SIN cost should be used as one of the cost comparisons. The contractor shall not make any purchases without an approved RIP from the FEDSIM COR or an approved CTP from the FEDSIM CO.

When the contractor submits the RIP or CTP, it shall also submit the following, when applicable:

- a. A Form DD1149 (Section J, Attachment M) for each group of tools, as identified by manufacturer and/or receiving Agency, that has been reviewed and signed by the receiving Agency to show concurrence.
- b. A Form DD250 (Section J, Attachment N) to match each Form DD1149 to be used upon delivery of tools as confirmation of receipt.

The contractor shall deliver the Form DD250s to the receiving agency along with the tools/ODCs. The receiving agency POC will review the delivery for accuracy and show acceptance through signature on the DD250. The contractor shall email the signed DD250s to the FEDSIM COR for approval. Invoicing for procurements must have associated DD250s with the FEDSIM COR signature as supporting documentation.

H.12.1 TOOLS

Tools can be either specific to a CDM capability or ancillary. Tools that are specific to CDM capabilities (CDM tools) are identified on the CDM Approved Product List (APL). Information on the CDM APL can be found at www.gsa.gov/cdm.

If a tool specific to a CDM capability is identified as necessary to support the TO but is not on the APL, the contractor can request through the CDM APL Product Submission guidelines to add a tool. The DHS CDM Program Office will make the determination for accepting the tool as part of the review and submission process.

H.13 ENTERPRISE ARCHITECTURE (EA) COMPLIANCE TERMS AND CONDITIONS

All DHS funded solutions and services shall meet DHS Enterprise Architecture (referred to as HLS EA) policies, standards, and procedures. Specifically, the contractor shall comply with the following HLS EA requirements:

- a. All developed solutions and requirements shall be compliant with the HLS EA.
- b. All IT hardware and software shall be compliant with the HLS EA Technical Reference Model (TRM) Standards and Products Profile.
- c. Description information for all data assets, information exchanges, and data standards, whether adopted or developed, shall be submitted to the Enterprise Data Management Office (EDMO) for review, approval, and insertion into the DHS Data Reference Model and Enterprise Architecture Information Repository.
- d. Development of data assets, information exchanges, and data standards will comply with the DHS Data Management Policy MD 103-01 and all data-related artifacts will be developed and validated according to DHS data management architectural guidelines.
- e. Applicability of Internet Protocol Version 6 (IPv6) to DRS-related components (networks, infrastructure, and applications) specific to individual acquisitions shall be in accordance with the DHS Enterprise Architecture (per OMB Memorandum M-05-22, August 2, 2005) regardless of whether the acquisition is for modification, upgrade, or replacement. All EA-related component acquisitions shall be IPv6 compliant as defined in the US. Government Version 6 (USGv6) Profile National Institute of Standards and Technology (NIST) Special Publication 500-267) and the corresponding declarations of conformance defined in the USGv6 Test Program.

H.14 COMMERCIAL SUPPLIER AGREEMENTS

H.14.1 The Government understands that commercial software tools that may be purchased in furtherance of this TO as described in Section C. and as contemplated in the Tools and ODC CLINs in Section B.4 (included with the final TOR) may be subject to commercial agreements which may take a variety of forms, including without limitation licensing agreements, terms of service, maintenance agreements, and the like, whether existing in hard copy or in an electronic or online format such as “clickwrap” or “browsewrap” (collectively, “Supplier Agreements”). For purposes of this TO, the Supplier Agreements are “collateral agreements” within the meaning of the FAR clause at 52.227-14.

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H.14.2 The contractor shall ensure that any proposed Supplier Agreements allow the associated software and services to be used as necessary to achieve the objectives of this TO. The contractor shall provide all applicable Supplier Agreements to the FEDSIM CO prior to purchase and shall cooperate with the Government, including negotiations with the licensor as appropriate, to ensure compliance with this Section. Without limiting the generality of the foregoing, a compliant Supplier Agreement shall permit all of the following at no extra charge to the Government (a) access and use by support contractors, including a successor contractor upon termination or expiration of this TO; (b) access and use by employees of other Federal, state, and local law enforcement agencies; (c) transfer to a different data center and/or a successor contractor's cloud; and (d) the creation of derivative works that shall be subject to at least the same rights as set forth in subparagraphs (a) through (c) above. The above rights constitute "other rights and limitations" as contemplated in subparagraph (d) of the FAR clause at 52.227-14, Rights In Data – General (May 2014), Alternate III (Dec 2007).

H.15 PRESS/NEWS RELEASE

The contractor shall not make any press/news releases pertaining to this procurement without prior Government approval and only in coordination with the FEDSIM CO.

H.16 INTELLECTUAL PROPERTY RIGHTS

The existence of any patent, patent application or other intellectual property right that encumbers any deliverable must be disclosed in writing on the cover letter that accompanies the delivery. If no such disclosures are provided, the data rights provisions in FAR 52.227-14 apply.

H.17 NEW SOFTWARE

H.17.1 RIGHTS IN NEW CODE

Notwithstanding the foregoing in Section F.3.1, Source, Object Executable and Run-Time Code, in order to ensure that the commercial software products and open source tools purchased or provided by the contractor under this TO meet the Government's needs, the contractor shall ensure that all associated Software Agreements permit the creation of new code and customizations and their delivery to the Government as and when required by the Government; vest the data rights to the new code and customizations exclusively in the Government; and do not restrict Government's right and ability, directly or indirectly, to use any and all versions of the new code and customizations installed at a Government facility and to further develop and distribute them, with no further royalties or other payments being due to the contractor or any other party. If the rights to the new code and customizations are not vested in the Government upon their creation, the contractor shall assign copyright in the new code and customizations to the Government as contemplated under the FAR clause at 52.227-17, Rights in Data – Special Works (Dec 2007) upon delivery in accordance with Section F.3.

H.17.2 DEFERRED ORDERING OF TECHNICAL DATA OR COMPUTER SOFTWARE

In addition to technical data or computer software specified elsewhere in this TO to be delivered hereunder, the Government may, at any time during the performance of this TO, or within a period of three years after acceptance of all items (other than technical data or computer

SECTION H – SPECIAL CONTRACT REQUIREMENTS

software) to be delivered under this TO or the termination of this TO, order any technical data or computer software generated in the performance of this TO or any subcontract hereunder. When the technical data or computer software is ordered, the contractor shall be compensated for converting the data or computer software into the prescribed form, for reproduction and delivery.

The obligation to deliver the technical data of a subcontractor and pertaining to an item obtained from the contractor shall expire three years after the date the contractor accepts the last delivery of that item from that subcontractor under this TO. The Government's rights to use said data or computer software shall be pursuant to the FAR clause at 52.227-17, Rights in Data – Special Works (Dec 2007) and clause H.17.3, Rights in Technical Data and Computer Software Developed Exclusively at Private Expense, of this TO.

H.17.3 TECHNICAL DATA AND COMPUTER SOFTWARE DEVELOPED EXCLUSIVELY AT PRIVATE EXPENSE

(a) For the purposes of rights in data in the operation of this TO, the definitions, the treatment of unauthorized data, and the treatment of omitted markings shall be in accordance with paragraphs (a), (e), and (f), respectively, of the clause at FAR 52.227-14 in effect on the date of TOA. The portions of FAR 52.227-14 that are not specifically addressed herein shall not apply to such data.

(b) To the extent that the deliverables under this TO are authorized by the SOW to contain either technical data or computer software developed exclusively at private expense, those data shall be subject to the Government's rights below for the specific category of data and shall be marked only in accordance with the following terms:

(1) Limited Rights Technical Data. This TO may identify and specify the delivery of limited rights data, or the CO may require by written request the delivery of limited rights data that has been withheld or would otherwise be entitled to be withheld. If delivery of that data is required, the contractor shall affix the following "Limited Rights Notice" to the data and the Government will treat the data, subject to the provisions of paragraphs (e) and (f) of the clause at FAR 52.227-14 in effect on the date of TOA, in accordance with the notice:

Limited Rights Notice

(a) These data are submitted with limited rights under Government Task Order No. _____ (and subcontract _____, if appropriate). These data may be reproduced and used by the Government with the express limitation that they will not, without written permission of the contractor, be used for purposes of manufacture nor disclosed outside the Government; except that the Government may disclose these data outside the Government for the following purposes, if any; provided that the Government makes such disclosure subject to prohibition against further use and disclosure:

- (1) Use (except for manufacture) by support service contractors.
- (2) Evaluation by non-Government evaluators.
- (3) Use (except for manufacture) by other contractors participating in the Government's program of which the specific TO is a part.
- (4) Emergency repair or overhaul work.
- (5) Release to a foreign Government, or its instrumentalities, if required to serve the interests of the U.S. Government, for information or evaluation, or for emergency repair or overhaul work by

SECTION H – SPECIAL CONTRACT REQUIREMENTS

the foreign Government.

(b) This Notice shall be marked on any reproduction of these data, in whole or in part.

(2) Restricted Computer Software.

(i) This TO may identify and specify the delivery of restricted computer software, or the CO may require by written request the delivery of restricted computer software that has been withheld or would otherwise be entitled to be withheld. If delivery of that computer software is required, the Contractor shall affix the following “Restricted Rights Notice” to the computer software and the Government will treat the computer software, subject to paragraphs (e) and (f) of the clause at FAR 52.227-14 in effect on the date of TOA, in accordance with the notice:

Restricted Rights Notice

(a) This computer software is submitted with restricted rights under Government Task Order No. _____ (and subcontract _____, if appropriate). It may not be used, reproduced, or disclosed by the Government except as provided in paragraph (b) of this notice or as otherwise expressly stated in the Task Order.

(b) This computer software may be—

(1) Used or copied for use in or with the computer(s) for which it was acquired, including use at any Government installation to which such computer(s) may be transferred;

(2) Used or copied for use in a backup computer if any computer for which it was acquired is inoperative;

(3) Reproduced for safekeeping (archives) or backup purposes;

(4) Modified, adapted, or combined with other computer software, provided that the modified, adapted, or combined portions of the derivative software incorporating any of the delivered, restricted computer software shall be subject to the same restricted rights;

(5) Disclosed to and reproduced for use by support service contractors or their subcontractors in accordance with paragraphs (b)(1) through (4) of this notice; and

(6) Used or copied for use in or transferred to a replacement computer.

(c) Notwithstanding the foregoing, if this computer software is copyrighted computer software, it is licensed to the Government with the minimum rights set forth in paragraph (b) of this notice.

(d) Any other rights or limitations regarding the use, duplication, or disclosure of this computer software are to be expressly stated in, or incorporated in, the TO.

(e) This Notice shall be marked on any reproduction of this computer software, in whole or in part.

(End of notice)

(ii) Where it is impractical to include the Restricted Rights Notice on restricted computer software, the following short-form Notice may be used instead:

Restricted Rights Notice Short Form

Use, reproduction, or disclosure is subject to restrictions set forth in TO No. _____ (and subcontract, if appropriate) with _____ (name of Contractor and subcontractor).

SECTION H – SPECIAL CONTRACT REQUIREMENTS

(End of notice)

(iii) If restricted computer software is delivered with the copyright notice of 17 U.S.C. 401, it will be presumed to be licensed to the Government without disclosure prohibitions, with the minimum rights set forth in paragraph (b) of this clause.

(End of Clause)

H.18 AWARD FEE

See the AFDP in Section J, Attachment E.

H.19 STANDARDS OF CONDUCT AND RESTRICTIONS

The contractor shall conform to standards of conduct, which include the following:

- a. While the contractor's employees are at the Government facility, they shall dress appropriately for a professional office environment.
- b. Contractor employees shall only conduct official business directly related to the TO while performing work under the TO.
- c. Use of GFE or records for company or personal use is strictly prohibited. For example, use of Government telephones to make personal phone calls at the Government's expense is prohibited.
- d. While the contractor's employees are at the Government facility, the contractor is responsible for ensuring compliance with all laws, rules, and regulations governing conduct with respect to health, safety, and use of Government property. This relates not only to the health and safety of contractor employees, but also to that of Government personnel and other individuals.
- e. Contractor employees are expected to adhere to the high professional ethical standards to which Government personnel in a comparable position would be expected to adhere. In addition, contractor employees must comply with the pertinent provisions of the Office of Federal Procurement Policy Act Amendments of 1989 and 41 U.S.C. 423.
- f. The contractor shall be responsible for the actions of all personnel provided to work under this TO. In the event that damages arise from work performed by contractor-provided personnel, under the auspices of this TO, the contractor shall be responsible for all resources necessary to remedy the incident.

H.20 CONTRACTOR'S BUSINESS CONFIDENTIAL OR FINANCIAL DATA

To the extent the work under this TO requires access to business confidential or financial data of other contractors, the contractor and its employees shall protect such data from unauthorized use and disclosure and agrees not to copy or use it for any purpose other than the performance of this TO. This data may be in various forms, such as documents, raw photographic prints, computer printouts, or it may be interpretative results derived from analysis, investigation, or study efforts.

The contractor shall establish policies and procedures to implement the substance of this requirement at the individual employee and subcontracting level, which will ensure that contractor, teaming partner's and subcontractor's employees are made aware of the provisions and the contractor's implementing policies and procedures. Particular attention shall be given to Task Order Request GSC-QF0B-17-33108

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SECTION H – SPECIAL CONTRACT REQUIREMENTS

keeping employees advised of the statutes and regulations applicable to the handling of other contractor's confidential business or financial data, in accordance with the FAR 9.505-4.

H.21 ASSOCIATE CONTRACTOR AGREEMENT (ACA)

The contractor shall establish an Associate Contractor Agreement (ACA) (Section J, Attachment AB - Associate Contractor Agreement Template) with the CDM Dashboard Provider which defines the roles and responsibilities for the Agency CDM Dashboard provided by the CDM Dashboard Provider. This agreement shall include the cooperative co-maintenance of the CDM Dashboard solution.

The contractor shall also establish ACAs with the PRIVMGMT Provider and the CREDMGMT Provider to define the roles and responsibility for transition out of those providers.

H.22 MALICIOUS SYSTEM COMPROMISE

The contractor shall indemnify the Government against all liability (including costs and fees) for any damage to the CDM Solution including loss of confidentiality, integrity, or availability due to malicious system compromise including hacking, malware, denial of service, or other forms of cyber-attack.

SECTION I – CONTRACT CLAUSES

I.1 FAR 52.252-2 CLAUSES INCORPORATED BY REFERENCE (FEB 1998)

I.1 TASK ORDER CLAUSES

All applicable and required provisions/clauses set forth in FAR 52.301 automatically flow down to all Alliant TOs, based on their specific contract type, statement of work, competition requirements, commercial or not commercial, and dollar value as of the date the TO is issued.

I.1.1 FAR 52.252-2 CLAUSES INCORPORATED BY REFERENCE (FEB 1998)

This TO incorporates one or more clauses by reference with the same force and effect as if they were given in full text. Upon request the FEDSIM CO will make their full text available. Also, the full text of a provision may be accessed electronically at the FAR website:

<http://www.acquisition.gov/far/>

FAR	TITLE	DATE
52.203-14	Display of Hotline Poster(s)	OCT 2015
52.204-13	System for Award Management Maintenance	OCT 2016
52.204-14	Service Contract Reporting Requirements	OCT 2016
52.215-21	Requirements for Certified Cost or Pricing Data and Data Other than Certified Cost or Pricing Data – Modifications	OCT 2010
52.216-7	Allowable Cost and Payment	JUN 2013
52.227-14	Rights in Data – General	MAY 2014
52.227-14	Rights In Data – General Alternate II and III	DEC 2007
52.227-15	Representation of Limited Rights Data and Restricted Computer Software	DEC 2007
52.227-17	Rights In Data Special Works	DEC 2007
52.227-21	Technical Data Declaration Revision and Withholding of Payment – Major Systems	MAY 2014
52.232-22	Limitation of Funds	APR 1985
52.232-40	Providing Accelerated Payments to Small Business Subcontractors	DEC 2013
52.246-5	Inspection of Services—Cost-Reimbursement	APR 1984
52.247-14	Contractor Responsibility for Receipt of Shipment	APR 1984

SECTION I – CONTRACT CLAUSES

I.1.2 FAR CLAUSES INCORPORATED BY FULL TEXT

52.217-8 Option to Extend Services (NOV 1999)

The Government may require continued performance of any services within the limits and at the rates specified in the contract. These rates may be adjusted only as a result of revisions to prevailing labor rates provided by the Secretary of Labor. The option provision may be exercised more than once, but the total extension of performance hereunder shall not exceed 6 months. The Contracting Officer may exercise the option by written notice to the contractor within 30 days of the end of the period of performance.

(End of clause)

52.217-9 Option to Extend the Term of the Contract (MAR 2000)

- a. The Government may extend the term of this contract by written notice to the contractor within 30 days; provided that the Government gives the contractor a preliminary written notice of its intent to extend at least 60 days before the contract expires. The preliminary notice does not commit the Government to an extension.
- b. If the Government exercises this option, the extended contract shall be considered to include this option clause.
- c. The total duration of this contract, including the exercise of any options under this clause, shall not exceed 66 months.

(End of clause)

52.247-67 Submission of Transportation Documents for Audit (FEB 2006)

- a. The Contractor shall submit to the address identified below, for prepayment audit, transportation documents on which the United States will assume freight charges that were paid –
 1. By the Contractor under a cost-reimbursement contract; and
 2. By a first-tier subcontractor under a cost-reimbursement subcontract thereunder.
- b. Cost-reimbursement Contractors shall only submit for audit those bills of lading with freight shipment charges exceeding \$100. Bills under \$100 shall be retained on-site by the Contractor and made available for on-site audits. This exception only applies to freight shipment bills and is not intended to apply to bills and invoices for any other transportation services.
- c. Contractors shall submit the above referenced transportation documents to the COR specified in Section G.

(End of clause)

I.2 GENERAL SERVICES ADMINISTRATION ACQUISITION MANUAL (GSAM), CLAUSES INCORPORATED BY REFERENCE

The full text of a provision may be accessed electronically at the GSAM website:

<https://www.acquisition.gov/gsam/gsam.html/>

SECTION I – CONTRACT CLAUSES

GSAM	TITLE	DATE
552.204-9	Personal Identity Verification Requirements	OCT 2012
552.212-4	Contract Terms and Conditions-Commercial Items (Alternate II) (FAR Deviation)	JUL 2015
552.212-71	Contract Terms and Conditions Applicable to GSA Acquisition of Commercial Items	JUN 2016
552.232.25	Prompt Payment	NOV 2009
552.232-78	Commercial Supplier Agreements Unenforceable Clauses	JUL 2015
552.239-70	Information Technology Security Plan and Security Authorization	JUN 2011
552.239-71	Security Requirements for Unclassified Information Technology Resources	JAN 2012

I.3 DEPARTMENT OF HOMELAND SECURITY (DHS) ACQUISITION REGULATION SUPPLEMENTS (HSAR) CLAUSES INCORPORATED BY REFERENCE

The full text of a provision may be accessed electronically at HSAR website:

www.dhs.gov/publication/homeland-security-acquisition-regulation-deviations/

HSAR	TITLE	DATE
HSAR Class Deviation 15-01	Safeguarding of Sensitive Information	MAR 2015

SECTION J – LIST OF ATTACHMENTS

J.1 LIST OF ATTACHMENTS

The following attachments are attached, either in full text or electronically at the end of the TOR.

ATTACHMENT	TITLE
A	COR Appointment Letter
B	Acronym List
C	Corporate Non-Disclosure Agreement (NDA)
D	Addendum to Corporate NDA
E	Award Fee Determination Plan (AFDP)
F	Organizational Conflict of Interest Statement
G	Incremental Funding Chart (electronically attached .xls) (Attached at TOA)
H	Monthly Status Report (MSR) Template
I	DHS CDM TEMP
J	Procurement Report Template
K	Request to Initiate Purchase (RIP) Template (electronically attached .xls)
L	Consent to Purchase (CTP)
M	Requisition and Invoice/Shipping Document (Form DD1149)
N	Material Inspection and Receiving Report (Form DD250)
O	Travel Authorization Request (TAR) (electronically attached .xls)
P	Trip Report Template
Q	Problem Notification Report (PNR)
R	Project Staffing Plan Template
S	Key/Non-Key Personnel Desirable Skills and Qualifications
T	Deliverable Acceptance-Rejection Report
U	DOD Contract Security Classification Specification (Form DD254)
V	Agency “ABOE” Information (To be removed at time of award)
W	DHS CDM IV&V Strategy Document
X	DHS SELC Process Overview
Y.1	CDM Technical Capabilities Requirements Document Volumes 1
Y.2	CDM Technical Capabilities Requirements Document Volumes 2
Z	Acquisition Risk Questionnaire
AA	Draft Capabilities Implementation Plan (To be removed at time of award)
AB	Associate Contractor Agreement (ACA) Template (To be removed at time of award)
AC	Corporate Experience Template (To be removed at time of award)
AD.1	Cost/Price Excel Workbook (To be removed at time of award)
AD.2	Cost/Price Excel Workbook for RFS-DHS-0001 (To be removed at time of award)
AE	Key Personnel Qualification Matrix (To be removed at time of award)
AF	Offeror Q&A Template (To be removed at time of award)

SECTION J – LIST OF ATTACHMENTS

ATTACHMENT	TITLE
AG	Request for Service RFS-DHS-0001 – Ongoing Assessment (To be removed at time of award)
AH.1	Electronic Reading Room (eRR) Corporate NDA (To be removed at time of award)
AH.2	eRR Addendum to Corporate NDA (To be removed at time of award)
AH.3	eRR Rules of Behavior (To be removed at time of award)

SECTION K – REPRESENTATIONS, CERTIFICATIONS, AND OTHER STATEMENTS OF
OFFERORS OR RESPONDENTS

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L.1 FAR 52.252-1 SOLICITATION PROVISIONS INCORPORATED BY REFERENCE (FEB 1998)

This solicitation incorporates one or more solicitation provisions by reference, with the same force and effect as if they were given in full text. Upon request, the FEDSIM CO will make the full text available. The offeror is cautioned that the listed provisions may include blocks that must be completed by the offeror and submitted with its quotation or offer. In lieu of submitting the full text of those provisions, the offeror may identify the provision by paragraph identifier and provide the appropriate information with its quotation of offer. Also, the full text of a solicitation provision may be accessed electronically at this address:

<https://www.acquisition.gov/far>

FAR	TITLE	DATE
52.215-1	Instructions to Offerors-Competitive Acquisition	JAN 2004
52.232-38	Submission of Electronic Funds Transfer Information with Offer	JUL 2013

L.1.1 SOLICITATION PROVISIONS PROVIDED IN FULL TEXT

FAR 52.215-20 Requirements for Certified Cost or Pricing Data and Data Other Than Certified Cost or Pricing Data – Alternate IV (OCT 2010)

- (a) Submission of certified cost or pricing data is not required.
- (b) Provide data described below:

All data required to be submitted as part of the offeror’s proposal is described in Sections L.5, L.6, and L.7 of this solicitation. The offeror must use the formats for submission of data prescribed in these sections. By submitting a proposal, the offeror grants the FEDSIM CO or an authorized representative the right to examine records that formed the basis for the pricing proposal. That examination can take place at any time before award. It may include those books, records, documents, and other types of factual data (regardless of form or whether the data are specifically referenced or included in the proposal as the basis for pricing) that will permit an adequate evaluation of the proposed price.

L.2 GENERAL INSTRUCTIONS

- a. The offeror is expected to examine this entire solicitation document including the Master/Basic Contract. Failure to do so will be at the offeror’s own risk.
- b. The Government may make award based on initial offers received, without discussion of such offers. Proposals shall set forth full, accurate, and complete information as required by this solicitation package (including Attachments listed in Section J). The penalty for making false statements in proposals is prescribed in 18 U.S.C. 1001.
- c. An offeror submitting restrictive data shall mark it as follows in accordance with the FAR 52.215-1, Instructions to Offerors - Competitive Acquisition, which is incorporated by reference. FAR Clause 52.215-1(e) states: “Restriction on disclosure and use of data. Offerors that include in their proposals data that they do not want disclosed to the public for any purpose, or used by the Government except for evaluation purposes, shall –

SECTION L – INSTRUCTIONS, CONDITIONS, AND NOTICES TO OFFERORS

1. Mark the title page with the following legend:

This proposal includes data that shall not be disclosed outside the Government and shall not be duplicated, used, or disclosed--in whole or in part--for any purpose other than to evaluate this proposal. If, however, a contract is awarded to this offeror as a result of--or in connection with--the submission of this data, the Government shall have the right to duplicate, use, or disclose the data to the extent provided in the resulting contract. This restriction does not limit the Government's right to use information contained in this data if it is obtained from another source without restriction. The data subject to this restriction are contained in sheets [insert numbers or other identification of sheets]; and

2. Mark each sheet of data it wishes to restrict with the following legend:

Use or disclosure of data contained on this sheet is subject to the restriction on the title page of this proposal.”

- d. The Government assumes no liability for disclosure or use of unmarked data and may use or disclose the data for any purpose. Unless restricted, information submitted in response to this request may become subject to disclosure to the public pursuant to the provisions of the Freedom of Information Act (5 U.S.C. 551).
- e. This procurement is conducted under the procedures of FAR Subpart 16.5. The policies and procedures of FAR Subpart 15.3 do not apply.

L.3 GENERAL INFORMATION

- a. The total estimated value of the CPAF labor CLINs X001 and X002 is between \$253 million and \$281 million. CPAF CLIN X002 is estimated to be approximately 20 percent of the total CPAF value. The estimate does not include Tools, ODCs, Long-Distance Travel, and CAF. Any proposal that is not within this range shall include an explanation that specifically draws the Government's attention to any unique technical aspects of the proposal the offeror would like the Government to consider as the justification for the deviation from the range.
- b. Proposals shall be valid for a period of not less than 120 calendar days from the date of delivery. **For proposal purposes only**, offerors shall use a Project Start date of February 8, 2018.

L.3.1 AVAILABILITY OF EQUIPMENT AND SOFTWARE

All commercial hardware and software proposed in response to this solicitation document shall have been formally announced for general release on or before the closing date of the solicitation. Failure to have equipment or software announced prior to submission of proposal may render the offeror's proposal unacceptable.

L.3.2 CONTRACTOR SUPPORT DURING TECHNICAL EVALUATION

The Government expects to have contractor support during the evaluation from E3 Federal Solutions, LLC. The prime offeror is encouraged to sign a Non-Disclosure Agreement (NDA) with E3 Federal Solutions, LLC for its submission that addresses the written and video technical proposals (see GSAM 503.104-4). An offeror who chooses to enter into an NDA with E3 Federal

SECTION L – INSTRUCTIONS, CONDITIONS, AND NOTICES TO OFFERORS

Solutions, LLC shall submit its corporate NDA to the POC listed below specifically referencing this solicitation. If an NDA is signed, the NDA shall be submitted with the proposal Part I submission. E3 Federal Solutions, LLC is prohibited from proposing on any work related to CDM Dynamic and Evolving Federal Enterprise Network Defense (DEFEND) Group B.

E3 Federal Solutions, LLC
POC: Will Fortier
Telephone: 202.321.7011
Email: wfortier@e3federal.com

L.4 SUBMISSION OF OFFERS

Each offer shall be provided to the Government in four separately bound Parts and shall contain the following:

- a. Part I – Preliminary Written Cost/Price Proposal Information
- b. Part II – Remainder of Written Cost/Price Proposal
- c. Part III – Written Technical Proposal
- d. Part IV – Oral Technical Proposal Presentation

The offeror shall submit each Part on the due dates indicated on the Cover Letter.

Unless otherwise specified, one page is one side of a U.S. Letter size (8.5" x 11") piece of paper. All electronic files shall be in Microsoft Word or Excel formats. Any documents provided in Section J, List of Attachments, shall be submitted using the same file format (e.g., Project Staffing Plan shall be submitted in Excel file format using the Excel template provided). Printed pages must maintain one inch margins, 12 point Times New Roman font, and be single spaced. Headers and footers may be of a font larger than 12 point, but shall not be smaller than ten point font. Charts/Graphics/Tables embedded in the proposal will count toward page limitations. Charts/Graphics/Tables must maintain a minimum of ten point Times New Roman font, including in the Part IV slides. Ledger size (11" x 17") paper may be used in the Project Staffing Plan when providing charts/graphics/tables. A single side of an 11" x 17" piece of paper will be counted as two pages where page limitations apply. Items such as a Title Page, Table of Contents, Cover Letter, List of Figures, and Acronym Lists are excluded from the page counts below, unless they are inclusive of a document (e.g., a Table of Contents within the Draft Transition-In Plan), in which case it would count toward the stated page limitations. PDF files will be allowed for executed documents such as Letters of Commitment.

Any pages submitted beyond the page limitations will be removed and not evaluated.

L.5 SUBMISSION OF THE WRITTEN COST/PRICE PROPOSAL (PARTS I and II)

Audits may be performed by Defense Contract Audit Agency (DCAA) on the offeror and all subcontracts. Cost/Price Proposals shall meet the DCAA audit submittal requirements. The offeror shall fully support all proposed costs/prices. An offeror's proposal is presumed to represent the offeror's best efforts in response to the solicitation. Any inconsistency, whether real or apparent, between promised performance, and cost/price, shall be explained in the proposal.

The offeror shall provide adequate information, which will allow the Government to perform a Cost Realism analysis. Pursuant to FAR 15.404-1(d)(1), Cost Realism analysis is defined as:

SECTION L – INSTRUCTIONS, CONDITIONS, AND NOTICES TO OFFERORS

“...the process of independently reviewing and evaluating specific elements of each offeror’s proposed cost estimate to determine whether the estimated proposed cost elements are realistic for the work to be performed; reflect a clear understanding of the requirements; and are consistent with the unique methods of performance and materials described in the offeror’s technical proposal.”

As indicated in Section L.1.1 under FAR Clause 52.215-20, a description of the data required to be submitted with the offeror’s proposal in order to facilitate the Cost Realism analysis is provided below in Section L.5.2.3.

Written Cost/Price Proposals shall be submitted as one original printed version, one paper copies, and one electronic copy. The offeror shall submit all proposed costs/prices using Microsoft Excel software utilizing the formats without cells locked and including all formulas. The offeror shall include adequate information, which will allow the Government to perform the required Cost Realism analysis.

The offeror shall not include any cost/price data in Parts III and IV of the proposal.

L.5.1 PRELIMINARY WRITTEN COST/PRICE PROPOSAL INFORMATION (PART I)

Part I contains the Preliminary Written Cost/Price Proposal information. This volume shall contain the following:

- a. OCI Statement and NDA (Tab A)
- b. Contract Registration (Tab B)
- c. Current Forward Pricing Rate Agreements or Recommendations (Tab C)
- d. Management Systems (Adequate Cost Accounting and Approved Purchasing Systems) (Tab D)
- e. Cost Accounting Standards (CAS) Disclosure Statement (D/S) (TAB E)

L.5.1.1 OCI STATEMENT (TAB A)

The offeror and each subcontractor, consultant, teaming partner, and individuals involved in proposal development shall complete and sign an OCI Statement. All information pertaining to OCI is outlined in Section H.7.1.

If an offeror enters into an NDA with E3 Federal Solutions, LLC, the offeror may include the signed agreement in Tab A.

L.5.1.2 CONTRACT REGISTRATION (TAB B)

The offeror shall submit a statement that the contract vehicle under which this proposal is being submitted has been registered in ASSIST and that all information in ASSIST is up-to-date. ASSIST can be accessed by visiting the following webpage:

<https://portal.fas.gsa.gov/assist-web/registration/contractor/search>

L.5.1.3 CURRENT FORWARD PRICING RATE AGREEMENTS OR RECOMMENDATIONS (TAB C)

The offeror shall submit all forward pricing rate agreements including that of the prime contractor, any cost-type subcontractors, and/or proposed Joint Venture.

L.5.1.4 MANAGEMENT SYSTEMS (ADEQUATE COST ACCOUNTING AND APPROVED PURCHASING SYSTEMS) (TAB D)

- a. The offeror shall describe all applicable management systems (e.g., accounting, estimating, purchasing, Earned Value Management System (EVMS)).
- b. The offeror shall specifically include the date of the last DCAA/DCMA (or other designated responsible Government agency, if small business) cost accounting system and purchasing system audits, a copy of the results of the audits, audit report number, and date determined adequate. This shall include verification in a form acceptable to the Government of the currently determined adequate systems (e.g., copy of most recent Government purchasing system approval and Government Cost Accounting System adequacy letter).
- c. The offeror shall include the name, office, and phone number of its cognizant DCAA/Government audit agency and DCMA/Government Administrative Contracting Officers (ACO) who are responsible for any cost accounting and purchasing system reviews of the contractor.

L.5.1.5 COST ACCOUNTING STANDARDS (CAS) DISCLOSURE STATEMENT (D/S) (TAB E)

The offeror shall include a copy of the CAS D/S. Also, the offer shall state the adequacy of D/S, date audited, audit report number, date determined adequate by ACO, and include any non-compliances with CAS.

L.5.2 REMAINDER OF WRITTEN COST/PRICE PROPOSAL (PART II)

Part II is the Remainder of Written Cost/Price Proposal and shall contain the following:

- a. Solicitation, Offer and Award (SF33) (Tab F)
- b. Section B – Supplies or Services and Prices/Costs (Tab G). Do not include cost/price for six-month extension period authorized by FAR clause 52.217-8.
- c. Cost/Price Supporting Documentation (Tab H)
- d. Subcontractor Supporting Documentation (Tab I)
- e. Cost/Price Assumptions (Tab J)
- f. Pass/Fail Elements (Tab K)

L.5.2.1 SOLICITATION, OFFER AND AWARD (SF33) (TAB F)

When completed and signed by the offeror, Standard Form (SF) 33, “Solicitation, Offer and Award,” constitutes the offeror’s acceptance of the terms and conditions of the proposed TO.

Therefore, the form must be executed by representatives of the offeror authorized to commit the offeror to contractual obligations. The offeror shall sign the SF 33 in Block 17.

The authorized negotiator or the signatory of the SF 33 will be notified of the date and time of the Oral Question and Answer (Q&A) session. The offeror shall provide the name of the individual, the position title, telephone number, fax number, and email address of that individual.

L.5.2.2 SECTION B – SUPPLIES OR SERVICES AND PRICES/COSTS (TAB G)

(Do not include cost/price for six-month extension period authorized by FAR clause 52.217-8.) The offeror shall indicate the cost/price to be charged for each item in **Section B** rounded to the nearest whole dollar. The offeror shall insert not-to-exceed indirect/material handling ceiling rates in accordance with Section B.5.1.

As a supplement to the summary information provided in Section B, the offeror shall provide full back-up documentation for the Labor CLINs for each POP and each task area using the provided Cost/Price Excel Workbook (Section J, Attachment AD.1). The offeror shall complete all worksheets in the Cost/Price Excel Workbook in accordance with the instructions provided in the Cost/Price Excel Workbook. **The offeror shall not lock any cells and the offeror shall ensure all calculation formulas are included in order to effectively show the cost build up in the Cost/Price Excel Workbook.** The back-up documentation shall include a summary total for each element of cost (e.g., direct labor, overhead, General and Administrative (G&A), Facilities Capital Cost of Money (FCCM), fee, etc.).

In addition to the back-up documentation for the Labor CLINs, the contractor shall provide documentation on the separate tab identified for the RFS response for Ongoing Assessment for labor exclusively for that effort (Section J, Attachment AD.2).

L.5.2.3 COST/PRICE SUPPORTING DOCUMENTATION (TAB H)

The cost/price supporting documentation is required to enable the Government to perform cost or price analysis. The offeror shall provide the following cost/price supporting documentation:

- a. Cost Narrative:
 1. The offeror shall provide a detailed cost narrative, which explains the processes and methodologies used to develop its cost/price proposal. This includes, but is not limited to, the estimating methodology used by the offeror to estimate direct labor and subcontractor labor, explanation of the application of indirect rates, planning assumptions used in the development of the cost estimate, etc.
 2. The offeror shall also include a crosswalk of its labor categories, basis of cost element, weightings, and explanations to those in the solicitation.
 3. The offeror shall specifically indicate in its narrative any applicable Uncompensated Overtime Policy and how such policy affects the hourly direct labor rates and Full-Time Equivalent (FTE) hours being proposed during any TO year.
- b. Indirect Rate Information:
 1. The offeror shall break out all proposed indirect rates (Overhead, Fringe, General and Administrative, etc.) by CLIN, by each applicable TO period, and by task area.

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2. The offeror shall clearly identify the cost base from which each proposed indirect rate is being applied.
 3. Historical indirect rates (unburdened) shall be provided (Overhead, Fringe, General and Administrative, etc.) for the last three years inclusive of appropriate explanations for any major increases and decreases in the rates between years.
- c. Direct Labor Rate Information:
1. The offeror shall provide the base direct labor rate (unburdened) for all proposed labor categories (Key and non-Key) and all projected rates (factoring in escalation) for all option years. The Key Personnel labor rates shall be supported by evidence of actual rates currently being paid and/or the basis for specific rates being proposed.
 2. The offeror shall identify all direct labor escalation factors and basis for any escalation index being utilized for all option years.
- d. Fee Review:
1. The offeror shall break out all proposed fees and clearly delineate the cost base in which the fee percentages are applied.

L.5.2.4 SUBCONTRACTOR SUPPORTING DOCUMENTATION (TAB I)

The offeror shall also provide supporting cost/price documentation for all proposed subcontractors, to include the total value of the proposed subcontract, the proposed type of subcontract, the rationale and/or justification for this type of subcontract type, and how fee will be determined and paid. Additionally, the offeror shall provide a narrative detailing the processes used to evaluate the subcontracts it is proposing, including cost and/or price analysis conducted as appropriate for each subcontract. In addition to the supporting cost back-up documentation, DCAA contact information and relevant cost/pricing data shall be provided for all cost type subcontractors. Failure to provide complete supporting documentation may result in no further consideration of the offeror's proposal. Subcontractors may submit proprietary data directly to the FEDSIM CO or through the prime contractor in a separate, sealed envelope. **The prime contractor shall specifically state whether the estimated costs of any proposed subcontractor will be in excess of \$10M over the life of the TO for Government accomplished Equal Employment Opportunity (EEO) verification purposes.**

The prime offeror is responsible for ensuring that all cost type subcontractors include the same type of cost detail in the same format as required in Section L.5.2.3. All non-cost subcontractors shall provide the following information:

- a. FFP: A basis of estimate for the FFP amount is required, which includes the Level of Effort (LOE) and fully burdened labor rates associated with the FFP amount.
- b. Time and Materials (T&M): The labor rate, the LOE, and supporting documentation to substantiate the proposed labor rates are required for the T&M amount. Supporting documentation could include past invoices, GSA schedule price lists, or other applicable information.

All proposed Alliant labor categories should be mapped to the appropriate labor category in the supporting documentation, and a description of the labor categories should be provided.

L.5.2.5 COST/PRICE ASSUMPTIONS (TAB J)

The offeror must submit all (if any) assumptions upon which the Cost/Price Proposal is based.

L.5.2.6 PASS/FAIL ELEMENTS (TAB K)

A failure on any single Pass/Fail criteria will make the proposal ineligible for award, with no further evaluation of the Technical and Cost/Price proposal accomplished by the Government. The offeror shall provide:

- a. Named Key Personnel: Each proposed Key Person shall be named at the time of proposal Part II submission. The offeror shall provide a list of Key Personnel, including position title and name (Section H.1, Key Personnel, and additional Key Personnel positions, if any). This list shall be consistent with the information provided in the Project Staffing Plan Template (Section J, Attachment R) and Key Personnel Qualification Matrix (KPQM) (Section J, Attachment AE) in the Written Technical Proposal. A proposal that states, “To Be Determined” (TBD) for a proposed Key Person, or omits a Key Person, will be rejected by the Government.
- b. Letters of Commitment: The offeror shall provide a Letter of Commitment for each proposed Key Person, at the proposal Part II submission due date. To meet this Pass/Fail criterion, the letter shall be signed by the proposed Key Person and shall state that (1) the proposed Key Person named is employed by the offeror or subcontractor, or has an offer of employment from the offeror or subcontractor that the Key Person intends to accept in the event of an award being made to the offeror; and (2) the proposed Key Person is available and committed to begin work on the Project Start Date designated in Section L.3.
- c. Section 508 Compliance: The offeror’s written proposal shall include a statement, provided at the time of proposal Part II submission, indicating its capability to comply with Section 508 requirements throughout its performance of this TO in compliance with Section H.8.
- d. Facility Clearance Level Documentation: The offeror shall provide a statement confirming a contractor facility clearance at the TS/SCI Level (Section H.6.1.4).
- e. Awardee of the Master Contract: The offeror shall represent that it is an awardee of the master contract.

L.6 SUBMISSION OF THE WRITTEN TECHNICAL PROPOSAL (PART III)

Each offeror shall submit all information described in the following paragraphs. The offeror shall provide one original printed version, seven paper copies, and one electronic copy, containing all required sections of this Part.

Part III is the written Technical Proposal and shall contain the following (page limitations, if applicable, are indicated in the parentheses following each item):

- a. Project Staffing Plan (Tab L)
- b. Project Staffing Rationale (limited to 10 pages) (Tab M)

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- c. Key Personnel Qualification Matrix (KPQM) (limited to 3 pages for each Key Person) (Tab N)
- d. Draft Transition-In Plan (limited to 10 pages) (Tab O)
- e. Technical Assumptions (if any) (Tab P)
- f. Corporate Experience (limited to 15 pages) (Tab Q)
- g. Oral Technical Proposal Presentation Slides (If the slides are not submitted in advance of the Oral Technical Proposal Presentation, they will not be evaluated.) (Tab R)

L.6.1 PROJECT STAFFING PLAN

The offeror shall provide a Project Staffing Plan in accordance with the Project Staffing Plan Template contained in Section J, Attachment R. A Draft Capabilities Implementation Plan (Section J, Attachment AA), including an anticipated schedule for implementation of Phase 3 and future Phase 4 CDM capabilities, is provided for proposal purposes only to support buildup of level of effort. The Project Staffing Plan submission shall contain all proposed individuals that will be working on this effort. All Key Personnel proposed shall be identified in the Project Staffing Plan and available to begin work immediately on the Project Start Date indicated in Section L.3 of the solicitation.

All non-Key Personnel shall meet the requirements of the TO. If the names of all non-Key Personnel are not known prior to offer submission, the offeror may indicate To Be Determined (TBD) in the Project Staffing Plan. The names of non-Key Personnel are the only identifiers that may remain unspecified in the Project Staffing Plan. The offeror shall supply all requested information for all proposed personnel regardless of whether a name or TBD is provided. The names of all non-Key Personnel that can be provided shall be provided. Information in the Project Staffing Plan provides a basis for the Government to determine the efficacy of the Project Staffing Plan in relation to the offeror's Technical Approach. If TBD is indicated for any non-Key Personnel, the offeror shall supply the offeror's proposed experience/certifications that would be needed to perform the proposed Technical Approach in that role. All qualification sections of the proposed Project Staffing Plan shall be completed uniquely for each person or TBD role provided.

The offeror shall include all proposed personnel in each performance period of the Project Staffing Plan, regardless of whether there are hours proposed for that person in that period to maintain consistency between each POP.

The offeror shall ensure there is consistency in the level of effort between the Project Staffing Plan provided in Part III and the Written Cost/Price Proposal provided in Parts I and II, being cognizant of rounding issues.

Staffing for the Response to the Request for Service – Ongoing Assessment (Section J, Attachment AG) should be included in the Project Staffing Plan, but shall also be reported in the Cost/Price Workbook for the RFS (Section J, Attachment AD.2).

L.6.1.1 PROJECT STAFFING RATIONALE

The offeror shall provide a clear and relevant Project Staffing Rationale for the proposed project staffing solution presented in the Project Staffing Plan. The offeror shall describe its rationale for the proposed labor mix and level of effort to support each TOR task. The offeror shall also

describe what factors drove its proposed labor mix and how its proposed staffing solution will accomplish the Government’s objectives and requirements. The rationale shall also address:

- a. How the Project Staffing Plan addresses the Draft Capability Implementation Plan (Section J, Attachment AA) for future CDM capabilities.
- b. The offeror’s methodology to quickly staff an RFS and optional task requirements (Section C.5).
- c. Depth and breadth of proposed team and subcontractors for support of the TO requirements.

L.6.2 KEY PERSONNEL QUALIFICATION MATRIX (KPQM)

The offeror shall submit a KPQM (Section J, Attachment AE) for each Key Person proposed relating the specialized experience identified in Section H.1 of this solicitation and the qualifications of the person or persons being proposed for that position. For those additional Key Personnel proposed, the offeror shall identify the specialized experience and the corresponding qualifications for this experience. The offeror shall represent the following:

- a. All Key Personnel meet the labor category requirements of the Alliant Governmentwide Acquisition Contract (GWAC).
- b. All Key Personnel meet the requirements of the TO.

L.6.3 DRAFT TRANSITION-IN PLAN

The offeror shall provide a comprehensive Draft Transition-In Plan that aligns with the requirements in Section C.6.1.9. The offeror shall include in the Draft Transition-In Plan an efficient approach for a seamless transition from each incumbent to the new contractor (hereafter referred to as the offeror).

The Draft Transition-In Plan shall identify the roles and responsibilities of the offeror including proposed schedule(s), to include anticipated timeline for appropriate personnel security processing, and milestones to ensure no disruption of service. The Draft Transition-In Plan shall also identify and discuss the roles and responsibilities of the incumbent contractors and information expected from the incumbent. The offeror shall also identify any actions the offeror assumes are the responsibility of the Government.

L.6.4 TECHNICAL ASSUMPTIONS

The offeror shall identify and address any assumptions affecting the technical proposal citing the component(s) of the proposal to which they pertain. All technical assumptions and Basis of Estimate assumptions shall be included in the technical volume. This shall include any **non-**Cost/Price information that serves as the basis of a Cost/Price assumption identified in the offeror’s Written Cost/Price Proposal.

The Government reserves the right to reject any proposal that includes any assumption that adversely impacts the Government’s requirements.

L.6.5 CORPORATE EXPERIENCE

The offeror shall provide Corporate Experience for a minimum of three projects performed within the last five years by the business unit that will perform this effort. One of the Corporate Experience references shall be the offeror's direct experience as the prime contractor; the remaining references may be from the prime or its subcontractors. These projects shall be **collectively** similar in size, scope, and complexity to the requirements identified in Section C. Collectively similar in scope and complexity is defined as the projects, when taken as a whole, are similar to the requirements identified in Section C, for example, one proposed Corporate Experience is similar to the work required in Tasks 1-4 and another reflecting experience managing a complex multi-agency requirement). Collectively similar in size is defined as the sum of the funded values of each proposed Corporate Experience projects per year is similar to the total ceiling value of each year of this requirement. The Corporate Experience information must be submitted in the format provided in Section J, Attachment AC. The offeror shall ensure that all of the POC are aware that they may be contacted.

All three projects shall be contracts or orders for the performance of actual technical requirements. Master contract vehicles (e.g., Blanket Purchase Agreements, Indefinite Delivery/Indefinite Quantity contracts) do not satisfy the Corporate Experience requirement unless submitted together with a TO similar in size, scope, and complexity to this requirement and awarded and performed under the vehicle.

L.6.6 ORAL TECHNICAL PROPOSAL PRESENTATION SLIDES

The offeror shall submit one original printed version, seven paper copies, and one electronic copy of the Oral Technical Proposal Presentation slides in advance of the Oral Technical Proposal Presentation. The Oral Technical Proposal Presentation slides shall be separately bound from all other parts of the written proposal. If the slides are not submitted by the proposal due date specified in the Cover Letter, they will not be evaluated. The Oral Technical Proposal Presentation (Part IV) requirements are described in Section L.7.

Unobtrusive company logos or names can be inserted in any or all slides. Slides should be sequentially numbered in the lower right corner. Transition effects shall not be used. Each slide shall reference in the top right corner, the Section/subsection number from Section C and the Section F deliverable that is being described/discussed on the slide, where applicable.

L.7 ORAL TECHNICAL PROPOSAL PRESENTATION AND IN-PERSON TECHNICAL RESPONSE SESSION (PART IV)

Offerors that have not heard otherwise shall provide an Oral Technical Proposal Presentation to the FEDSIM CO, Contract Specialist (CS), the Technical Evaluation Board (TEB) Members, and other representatives of the Government. The Oral Technical Proposal Presentation will be held at the unclassified level.

The Oral Technical Proposal Presentation will be used to assess the offeror's capability to satisfy the requirements set forth in the TOR. The offeror's Oral Technical Proposal Presentation shall contain the information described in Section L.8. The Oral Technical Proposal Presentation will be held at the unclassified level.

Oral Technical Proposal Presentation slides presented that differ from slides delivered with the Written Technical Proposal Part III will not be evaluated.

After the Oral Technical Proposal Presentation, and prior to the oral Q&A session, the offeror will be provided a topic for an In-Person Technical Response that will build upon the offeror's presentation for Topic 2: Approach to Implement Phase 3 and 4 CDM Capabilities. The offeror will be given time and opportunity to caucus on the topic and then present a response.

While there will be an oral Q&A session following the Oral Technical Proposal Presentation and In-Person Technical Response, the offeror shall present its initially submitted proposal in a manner that is clear and complete.

L.7.1 ORAL TECHNICAL PROPOSAL PRESENTATION AND IN-PERSON TECHNICAL RESPONSE SCHEDULING

The FEDSIM CO will provide the Oral Technical Proposal Presentation and In-Person Technical Response Session schedule to the authorized negotiator or the signatory of the SF 33. Each offeror's Presentation/Session will be preliminarily scheduled by the FEDSIM CO and/or FEDSIM CS after receipt of Part I and will be confirmed after Part II is received and the FEDSIM CO determines that the offeror has passed all of the Pass/Fail requirements.

Oral Technical Proposal Presentations/Sessions and In-Person Technical Response will be given at facilities designated by the FEDSIM CO. The exact location, seating capacity, and any other relevant information will be provided when the presentations are scheduled. Time slots will be assigned randomly and may not be changed or traded. The Government reserves the right to reschedule any offeror's Oral Technical Proposal Presentation/Sessions and In-Person Technical Response at its sole discretion.

L.7.2 ORAL TECHNICAL PROPOSAL PRESENTATION AND IN-PERSON TECHNICAL RESPONSE PARTICIPATION AND CONSTRAINTS

The offeror shall identify all authors of the Oral Technical Proposal Presentation by name and association both in the Oral Presentation Slides and at the start of the presentation. Attendance at the Oral Technical Proposal Presentation, In-Person Technical Response Session and the subsequent Q&A session shall be limited to the offeror's Key Personnel (all Key Personnel are highly encouraged to attend) and no more than three additional corporate representatives of the offeror. An offeror's Key Personnel includes only those persons who will be assigned to the TO as Key Personnel as described in Section H.1. The three additional corporate representatives (e.g., CEOs, company presidents, or contract representatives) from the offeror may attend, but will not be allowed to participate in the oral presentation. Any of the three additional corporate representatives may make a brief introduction which will not be evaluated, but will count toward the offeror's allotted time. For the remainder of the Oral Technical Proposal Presentation/Session and In-Person Technical Response, only Key Personnel shall present.

The offeror will be given 15 minutes for set up. After opening remarks by the Government, the offeror will be given up to 90 minutes to present the Oral Technical Proposal Presentation. There is no limit to the number of slides that can be presented during the Oral Technical Proposal Presentation, but only those slides actually discussed and presented during the oral presentation

will be considered for evaluation. Reading the slide title or other similar commentary is not considered presenting the slide. The presentation will be stopped precisely after 90 minutes.

After a short break, the offeror will be presented with a topic for an In-Person Technical Response. The offeror will have 45 minutes to caucus on the topic and plan an oral presentation. The oral presentation will immediately follow the caucus. The offeror will be given up to 45 minutes to present its response to the scenario. After a break for the Government to caucus, the session will reconvene for the oral Q&A session.

L.7.3 ORAL TECHNICAL PROPOSAL PRESENTATION MEDIA

Presentation media is limited to computer-based graphics of the offeror's choice or normal viewgraph slides displayed using an appropriate projector. No other media may be used.

Except for the projection screen provided in the conference room, the Government will provide no equipment. The offeror shall be responsible for any equipment necessary for the presentation. The offeror is permitted to have a timer, computer, and projector in the room during the oral presentation, including the In-Person Technical Response and oral Q&A session.

L.7.4 PROHIBITION OF ELECTRONIC RECORDING OF THE ORAL TECHNICAL PROPOSAL PRESENTATION, IN-PERSON TECHNICAL RESPONSE SESSION, AND ORAL Q&A SESSION

The offeror may **not** record or transmit any of the Oral Technical Proposal Presentation or In-Person Technical Response process, including the Q&A session. All of the offeror's electronic recording devices shall be removed from the room during the oral presentation, caucusing, and Q&A session.

L.7.5 IN-PERSON TECHNICAL RESPONSE FORMAT

The offeror will be provided 45 minutes to review the topic and prepare an in-person technical response. The technical response presentation will be oral only and shall last no longer than 45 minutes.

L.7.6 TECHNICAL PROPOSAL ORAL Q&A SESSION

The purpose of the Q&A session is to allow the Government to ask questions, as deemed necessary, that will serve to clarify to the Government, for evaluation purposes, the offeror's methodologies and approaches as proposed. It is the Government's intent to ask clarifying questions only to the extent deemed minimally necessary for the evaluators to sufficiently understand what is being proposed. The offeror shall be prepared to answer questions about the Oral Technical Proposal Presentation, the Written Technical Proposal, and the In-Person Technical Response in the oral Q&A session. The oral Q&A session will be held at the unclassified level.

L.7.7 TECHNICAL PROPOSAL ORAL Q&A SESSION FORMAT

Upon completion of the Oral Technical Proposal Presentation and the In-Person Technical Response, the Government may caucus to formulate any clarification questions regarding the Written Technical Proposal, Oral Technical Proposal Presentation, and In-Person Technical Response. Clarification questions, if any, may be posed by the FEDSIM CO or the TEB

Chairperson. Although no stated time limit for the duration of the oral Q&A session will be imposed, for planning purposes, the Q&A session is expected to last no more than 90 minutes.

The offeror shall bring bound printed copies of its Technical Proposal Parts III and IV to refer to throughout its oral Q&A session. The offeror shall not present any information to the Government other than answering the clarification questions posed. **Proposal revisions are not expected and will not be allowed.** The offeror may briefly caucus to coordinate responses to specific requests for clarification; these brief caucuses may not last longer than five minutes before presenting the coordinated response.

The entire session will be documented by the Government. Upon completion of the Q&A session, the Government may caucus to formulate any additional clarification questions regarding the technical proposal.

The total oral presentation, in-person technical response, caucus, and clarification session are expected to last not more than seven hours including breaks. The FEDSIM CO and the TEB Chairperson will be responsible for ensuring the schedule is met and that all offerors are given the same opportunity to present and answer clarification questions.

L.8 ORAL TECHNICAL PROPOSAL PRESENTATION TOPICS

Within the Oral Technical Proposal Presentation, the Government does not expect the offeror to provide a restatement of the information already submitted in writing in Part III. Instead, the offeror shall address this information under the topics provided. The Oral Technical Proposal Presentation shall include the following topics, and be organized in the following order:

Topic 1: Overall Technical and Management Approach

Topic 2: Approach to Implement Phase 3 and 4 CDM Capabilities at Agency “ABOE”

Topic 3: Response to Request for Service (RFS) for Ongoing Assessment

L.8.1 OVERALL TECHNICAL AND MANAGEMENT APPROACH (TOPIC 1)

The offeror shall identify and describe the methodology and analytical techniques to be used in fulfilling the technical requirements identified in the TOR. The offeror should tailor the technical approach to achieve the requirements as identified in Section C. The offeror’s proposal shall be relevant to this TOR and reflect an effective understanding of TOR requirements. The Technical Approach shall describe the following:

- a. The offeror’s understanding of the CDM mission/operational environment and its approach to ensuring the TO objectives identified in Section C.6 are achieved and maintained over the entire period of performance.
- b. The offeror’s comprehensive approach to meeting goals, objectives, and requirements identified in Task 1 – Program Management, Section C.6.1. The response shall clearly identify:
 1. The offeror’s ability to establish and maintain an effective communication, coordination, and collaboration approach with DHS, FEDSIM, Agencies, other contractors, and the offeror’s team.

2. The offeror’s approach to developing an RFS response in a timely manner, and its methodology to quickly staff an RFS. The offeror shall include its approach to ensuring effective tracking and monitoring of RFS performance, including alignment of RFS reporting to Agencies and CDM Phase work.
 3. Description of the offeror’s ability and strategy to achieve best pricing for tools/ODCs purchases.
 4. Depth and breadth of the offeror’s proposed team’s technical expertise, including subcontractors, that clearly indicates the offeror’s ability to support the full scope of CDM requirements. The offeror shall identify how it will manage subcontractors to reduce risk and drive performance.
- c. The offeror’s clear and feasible approach to meeting the goals, objectives, conditions, and task requirements identified in Task 2 – CDM Solution and Dashboard Support and Task 4 – Agency Expanded Services. The methodology shall clearly identify how the offeror will tailor its approach to each Agency’s environment.
 - d. The offeror’s methodology for quickly and effectively supporting surge scenarios specific to Task 5 – Surge Cybersecurity Critical Incident Support. The methodology shall address the planning of cyber response, surge staffing approach, cyber response execution, and the systematic stand-down and return to steady state following completion of the executed response.

These elements are not subfactors and will not be individually rated, but will be evaluated as a whole to arrive at the factor-level rating.

L.8.2 APPROACH TO IMPLEMENT PHASE 3 AND 4 CDM CAPABILITIES AT AGENCY “ABOE” (TOPIC 2)

The offeror shall identify and describe its methodology and analytical techniques to integrate new CDM capabilities to fulfil the technical requirements identified in the TOR and in the CDM Technical Capabilities Volumes 1 and 2 (Section J, Attachments Y.1 and Y.2) for the Sample Agency (Agency Basis of Evaluation, ABOE), utilizing the sample Agency information included in Attachment V. The offeror’s proposal shall be relevant to this TOR and reflect an effective understanding of TOR requirements. The offeror should tailor the technical approach to achieve the requirements as identified in Task 3 (Section C.6.3).

The offeror’s Approach to Implement New CDM Capabilities shall address the following:

- a. The offeror’s complete and relevant approach to implementing the CDM Phase 3 capabilities (Ongoing Authorization through System Assurance) identified in Section C.4.3 and Volume 2 of the CDM Technical Capabilities (Section J, Attachment Y.2) for the Sample Agency, ABOE. (Ongoing Assessment is addressed in Topic 3.) The approach for each CDM Phase 3 capability shall include:
 1. The conceptual architecture with a focus on clear descriptions of functionality and performance.
 2. Integration with the existing CDM Solution that ensures proper reporting through the CDM Agency Dashboard.

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3. A comprehensive depiction of operational and functional requirements and how like technologies could be conceptually utilized to support multiple capabilities or aspects of those capabilities.
- b. The offeror's complete and flexible approach to expanding CDM capabilities to cover cloud and mobile assets for the Sample Agency (ABOE), consistent with Sections C.4.1.1.1 and C.4.1.1.2, that shows an efficient methodology of how to incorporate the CDM data from those existing constructs, (e.g. demonstrating what type of data exchange mechanism could be written to collect that data).
- c. The offeror's methodology for effectively and feasibly expanding the CDM Solution for the Sample Agency to include CDM Phase 4 capabilities identified in the TOR (Section C.4.3.4). The offeror's methodology for each Phase 4 capability (Micro-Segmentation through Advanced Data Protection) shall present a clear understanding of the Phase 4 requirements and show how each capability expands the functionality of the CDM Solution.
- d. The elements of the offeror's proposed approach that will be tailored to implement the new CDM capabilities at each Agency and provide a succinct description of how these elements would impact its approach.

These elements are not subfactors and will not be individually rated, but will be evaluated as a whole to arrive at the factor-level rating.

L.8.3 RESPONSE TO REQUEST FOR SERVICE (RFS) FOR ONGOING ASSESSMENT (TOPIC 3)

The offeror shall prepare a response to the RFS for Ongoing Assessment (Section J, Attachment AG) utilizing the Cost/Price Excel Workbook for RFS Response (Section J, Attachment AD.2). The RFS response shall identify and describe the methodology and analytical techniques to be used in fulfilling the technical requirements of the RFS for Ongoing Assessment. The offeror's RFS response shall address all seven Group B Agencies (not to include the Sample Agency), utilizing the Agency IT/Network Environment Summary Information provided in the electronic reading room. The offeror's RFS Response shall address the following:

- a. The conceptual architecture of the Ongoing Assessment RFS solution, including clear descriptions of functionality and performance, and identification of the integration with the existing Agency CDM solutions and IT environment, and how the solution meets the objectives and requirements described in the Ongoing Assessment RFS.
- b. The offeror's practical and relevant approach to meeting the goals, objectives, conditions, and task requirements identified in Task 3 – Integrate New CDM Capabilities, when performing the work associated with the Ongoing Assessment RFS solution.
- c. A proposed schedule with major milestones for completion of the Ongoing Assessment RFS effort.
- d. Initial identification of any CDM tools or ancillary hardware/software required to meet the RFS requirements. The offeror shall provide product description, and estimated quantities by Agency, for any identified CDM tools and ancillary hardware/software.

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These elements are not subfactors and will not be individually rated, but will be evaluated as a whole to arrive at the factor-level rating.

L.9 IN-PERSON TECHNICAL RESPONSE

For the In-Person Technical Response, the offeror will be provided a topic for an In-Person Technical Response that will build upon the offeror's oral presentation for Topic 2: Approach to Implement Phase 3 and 4 CDM Capabilities. The offeror will be given time and opportunity to caucus on the topic and then present a response.

L.10 SUBMISSION OF QUESTIONS

Offerors are requested to submit their questions (electronically via email to the CS) grouped by solicitation Section and make reference to the particular Section/Subsection number. Questions must be received before the date specified for receipt of questions using the format in Section J, Attachment AF. **Questions or requests for extension submitted after the cut-off date may not be considered.**

Any information given to a prospective offeror concerning this solicitation will be furnished promptly to other prospective offerors as an amendment to the solicitation.

L.11 DELIVERY INSTRUCTIONS

The offeror shall deliver written proposals to and receive acceptance from the address and individual identified in the Cover Letter. Proposals not received by 11:00 a.m. Eastern Time (ET) on the date(s) stated in the Cover Letter will not be considered.

SECTION M – EVALUATION FACTORS FOR AWARD

M.1 METHOD OF AWARD

The Government anticipates awarding a TO to the offeror whose proposal is the most advantageous to the Government, price and other factors considered. Technical proposals will be evaluated based on the factors described in Section M.6. A cost and price evaluation will only be done for offerors with a technical proposal receiving an overall technical rating of ACCEPTABLE or higher. All evaluation factors other than cost or price, when combined, are significantly more important than cost. Award may be made to other than the lowest priced technically acceptable proposal.

This acquisition is being conducted under FAR 16.5. Principles and procedures of Subpart 15.3 do not apply. Accordingly, the Government reserves the right to do any or all of the following:

- a. Award on initial proposals, without discussion.
- b. Ask clarifying questions during the question and answer period of the presentations if needed. Clarification questions may include asking the offeror to clarify statements made during oral presentations, if the contents of the oral presentations warrant clarification. Clarification questions may include asking the offeror to clarify its written technical proposals. As a result, the Government may have communications with some, but not all, offerors; these communications, however, will be clarifications and not discussions. In these situations, the Government will consider the offeror's clarifying response(s) without allowing proposal revisions.
- c. After an offeror has been selected for award based upon a best value determination, the Government may negotiate a final reduced price. The negotiations will include reductions in profit/fee with the offeror selected for award in order to achieve the absolute best value for the Government. The Government may make award based on initial offers received or the Government may make award after clarifications of some aspects of the proposal or discussions relative to price only.
- d. Have communications, ask clarifying questions, request corrections relative to minor errors in the cost/price proposal, or request cost/price substantiating documentation to facilitate the Government's final evaluation of cost proposals with one or some offerors. These communications, clarifications, or requests for corrections or substantiating documentation will not materially change the offeror's proposal in terms of conformance to TOR requirements, constitute discussions such as the removal of an unacceptable assumption, or materially change pricing.

Proposals shall set forth full, accurate, and complete information as required by this solicitation package (including Attachments). The penalty for making false statements in proposals is prescribed in 18 U.S.C. 1001.

M.2 PASS/FAIL ELEMENTS

The Government will evaluate the following pass/fail elements. **A failure on any single Pass/Fail criteria will make the proposal ineligible for award, with no further evaluation of the technical and cost proposal conducted by the Government.**

Pass/Fail Elements:

The following will be evaluated on a Pass/Fail basis:

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- a. The Government will reject any proposal that does not provide a name for each Key Person proposed at the proposal submission due date. A proposal that states, “To Be Determined” or TBD for a proposed Key Person, or omits a Key Person, will be rejected by the Government (Section L.5.2.6).
- b. The Government will reject any proposal that does not provide a Letter of Commitment, signed by each proposed Key Person at the proposal submission due date (Section L.5.2.6).
- c. The Government will reject any proposal that does not provide a Section 508 Compliance Statement (Section L.5.2.6).
- d. The Government will reject any proposal that does not provide evidence of a facility clearance at the TS/SCI level (Section H.6.1.4).

M.3 COST/PRICE PROPOSAL EVALUATION

The offeror’s cost proposal (Section L.5, Parts I and II, Tabs A through K) will be evaluated to assess for cost realism and price reasonableness. Cost analysis will be performed on all prime contractors and major subcontractors with contract values over ten percent of the total contract value. The six-month extension period, authorized by FAR clause 52.217-8, will not be included in the total evaluated cost; however, it will be evaluated to ensure that the option is available for the unilateral exercise of the Government should an extension become necessary. The offeror shall not propose a price for the six-month extension. The CAF is not included in the price evaluation.

Costs that are excessively high or low (without sufficient justification) may be considered unrealistic and unreasonable and may receive no further consideration. Any proposal that is not within the total estimated CPAF cited in Section B and in Section L.3 shall include an explanation that specifically draws the Government’s attention to any unique technical aspects of the proposal the offeror would like the Government to consider as the justification for the deviation from the range.

The Government will reject any proposal from the prime contractor that does not have a Government-approved purchasing system at the time of the proposal Part I submission due date. If the Prime is a Joint Venture, the possession of an approved purchasing system by one of the individual members of the Joint Venture team is acceptable, provided that the firm possessing the approved purchasing system is actually being proposed, at a minimum, to provide such purchasing services under this acquisition. The Government will determine a prime contractor as non-responsible (and therefore ineligible for award) if the firm does not possess an adequate cost accounting system as determined by the cognizant Federal agency, applicable to the offeror’s most current organizational structure, for properly allocating costs applicable to this cost-type contract at the time of the proposal Part I submission due date.

M.4 ORGANIZATIONAL CONFLICT OF INTEREST (OCI)

Tab A will be evaluated to assess whether or not an actual or potential OCI exists as defined by FAR Part 9.5. If an actual or potential OCI is identified that cannot be feasibly mitigated, avoided, or resolved in accordance with FAR Part 9.5, that offeror may be ineligible for award.

M.5 COST ASSUMPTIONS

The Government reserves the right to reject any proposal that includes any cost assumptions that may adversely impact satisfying the Government's requirements.

M.6 OVERTIME AND EXTENDED BILLING HOUR PRACTICES

The Government reserves the right to reject any proposal that includes overtime or extended hours billing practices that adversely impact or affect the Government's requirements.

M.7 TECHNICAL EVALUATION FACTORS

The Government will evaluate technical proposals (Section L.6, Parts III and IV) based on the following factors:

- Factor 1: Technical and Management Approach including the information presented in the written technical proposal (Section L.6), the oral technical presentation (Section L.7), and the offeror's in-person technical response (Section L.9).
- Factor 2: Key Personnel and Project Staffing as shown on the written Project Staffing Plan (Section L.6.1), Project Staffing Plan Rationale (Section L.6.1.1), and Key Personnel Qualification Matrix (Sections H.1, L.6.2).
- Factor 3: Corporate Experience (Section L.6.5)

The technical proposal evaluation factors are listed in descending order of importance. All three technical factors combined are significantly more important than cost. The Government will combine the results of the written and oral submissions, including the Q&A responses, to arrive at a rating for the technical evaluation factors as a whole. The receipt of an evaluation rating of Not Acceptable in any single Factor will result in the overall proposal being determined Not Acceptable and therefore ineligible for award.

M.7.1 FACTOR 1: TECHNICAL AND MANAGEMENT APPROACH

The Government will evaluate the Technical and Management Approach factor based on the clarity and completeness of the written response and oral presentation, as well as the degree to which the proposal meets the requirements of Sections L.6 and L.8.

The Government will evaluate the In-Person Technical Response based on the feasibility and detail of the response (Section L.9). The offeror will be evaluated on their ability to identify key pieces of information while being able to develop and apply any requisite technology and processes to facilitate resolution of the problem. In addition, the offeror is expected to provide *specific* technical information that supports a solution to the posted problem. Finally, the offeror will be evaluated to assess the extent to which its solution clearly incorporates current the CDM phase one capabilities into its proposed solution.

M.7.2 FACTOR 2: KEY PERSONNEL AND PROJECT STAFFING

The Project Staffing Plan will be evaluated to assess the degree to which it complies with the requirements outlined in Sections L.6.1 and L.6.1.1, including the estimated hours and labor mix for Key Personnel and the experience, skills, and qualifications of the personnel proposed. The KPQM (Section L.6.2) will be evaluated to assess the relevancy, appropriateness, and

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completeness of the experience, skills, and qualifications of the proposed Key Personnel identified in Section H.1. Key Personnel will also be evaluated to assess the currency and applicability of experience as it relates to Section H.1.

M.7.3 FACTOR 3: CORPORATE EXPERIENCE

The Corporate Experience (Section L.6.5) factor will be evaluated based on an overall (i.e., taken as a whole) consideration of the following (these elements are not subfactors and will not be individually rated, but will be evaluated as a whole to arrive at the factor-level rating):

- a. Corporate experience reflects/identifies experience on projects that are collectively similar in size, scope, and complexity to the requirements contained in Section C of the TOR.
- b. One of the corporate experiences shall be the prime offeror's direct experience serving as a prime contractor.

The Government will evaluate Corporate Experience provided from both the prime contractor and any subcontractors equally.

M.8 TECHNICAL ASSUMPTIONS

Offeror assumptions will be reviewed in the context of the technical factor to which they apply. The Government reserves the right to reject any proposal that includes any assumption that may adversely impact satisfying the Government's requirements.